

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**

**BYLAW NO. 1400**

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A bylaw to adopt the Regional District of Central Okanagan 2017-2021 Financial Plan

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WHEREAS the Regional District of Central Okanagan is required to adopt a five year financial plan by March 31<sup>st</sup> of each year;

NOW THEREFORE THE REGIONAL BOARD OF THE REGIONAL DISTRICT OF CENTRAL OKANAGAN IN OPEN MEETING ASSEMBLED ENACTS AS FOLLOWS;

1. The schedules attached hereto and made part of this bylaw is the 2017-2021 Financial Plan for the Regional District of Central Okanagan.
2. This bylaw may be cited as the "Regional District of Central Okanagan 2017-2021 Financial Plan Bylaw No. 1400, 2017".

READ A FIRST TIME THIS	27 <sup>th</sup>	DAY OF	March	2017
READ A SECOND TIME THIS	27 <sup>th</sup>	DAY OF	March	2017
READ A THIRD TIME THIS	27 <sup>th</sup>	DAY OF	March	2017
ADOPTED THIS	27 <sup>th</sup>	DAY OF	March	2017

  
\_\_\_\_\_  
CHAIR

  
\_\_\_\_\_  
DIRECTOR OF CORPORATE SERVICES

I hereby certify the foregoing to be a true and correct copy of Bylaw No. 1400 cited as the "Regional District of Central Okanagan 2017-2021 Financial Plan Bylaw No. 1400, 2017" as adopted by the Regional Board on the 27<sup>th</sup> day of March, 2017.

Dated at Kelowna, B.C. this  
27<sup>th</sup> day of March, 2017

  
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DIRECTOR OF CORPORATE SERVICES

# REGIONAL DISTRICT OF CENTRAL OKANAGAN 2017 BUDGET AND FINANCIAL PLAN 2017 - 2021

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**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2017 BUDGET AND FINANCIAL PLAN 2017 - 2021**  
**Funds Summary**

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<b>GENERAL REVENUE FUND:</b>					
Revenues	\$ (58,501,732)	(56,885,614)	(49,759,855)	(45,783,175)	(44,963,335)
Expenditures	\$ 58,501,732	56,885,614	49,759,855	45,783,175	44,963,335
(Surplus)/Deficit	\$ 0	(0)	(0)	0	0
<b>GENERAL CAPITAL FUND:</b>					
Revenues	\$ (7,232,121)	(2,399,288)	(1,919,222)	(1,320,712)	(1,359,753)
Expenditures	\$ 7,232,121	2,399,288	1,919,222	1,320,712	1,359,753
(Surplus)/Deficit	\$ 0	0	0	0	0
<b>WATER REVENUE FUND</b>					
Revenues	\$ (1,550,078)	(1,476,685)	(1,489,514)	(1,501,815)	(1,513,764)
Expenditures	\$ 1,550,078	1,476,685	1,489,514	1,501,815	1,513,763
(Surplus)/Deficit	\$ (0)	0	0	0	(0)
<b>WATER CAPITAL FUND</b>					
Revenues	\$ (4,989,641)	(669,475)	(88,240)	(3,588,240)	(88,240)
Expenditures	\$ 4,989,641	669,475	88,240	3,588,240	88,240
(Surplus)/Deficit	\$ 0	0	0	0	0
<b>SEWER REVENUE FUND</b>					
Revenues	\$ (4,629,004)	(4,551,693)	(4,628,172)	(4,706,181)	(4,785,751)
Expenditures	\$ 4,629,004	4,551,693	4,628,172	4,706,181	4,785,751
(Surplus)/Deficit	\$ 0	0	0	0	0
<b>SEWER CAPITAL FUND</b>					
Revenues	\$ (3,702,263)	(334,168)	(233,235)	(183,110)	(183,110)
Expenditures	\$ 3,702,263	334,168	233,235	183,110	183,110
(Surplus)/Deficit	\$ 0	0	0	0	0

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 BUDGET AND FINANCIAL PLAN 2017 - 2021  
GENERAL REVENUE FUND**

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<b>REVENUE SUMMARY</b>					
Conditional Transfers - Provincial					
Electoral Area CO West Requisitions	\$ (1,823,917)	(1,935,859)	(2,011,510)	(2,060,929)	(2,109,205)
Electoral Area CO East Requisitions	(1,802,179)	(1,902,650)	(1,967,662)	(2,016,739)	(2,068,896)
Parcel Taxes	(209,003)	(209,003)	(199,837)	(199,837)	(189,920)
Conditional Transfers - Kelowna					
Requisition	(11,354,435)	(11,943,952)	(12,387,518)	(12,648,727)	(12,930,286)
Parcel Taxes	(322,597)	(322,597)	(322,597)	(322,597)	(322,597)
MFA Debt	(22,685,063)	(22,308,792)	(14,982,140)	(10,686,433)	(9,480,524)
Conditional Transfers - Peachland					
Requisition	(514,299)	(541,885)	(561,099)	(573,075)	(586,035)
Parcel Taxes	(794)	(794)	(794)	(794)	(794)
MFA Debt	(475,257)	(475,257)	(475,257)	(429,564)	(429,564)
Conditional Transfers - Lake Country					
Requisition	(1,242,036)	(1,308,843)	(1,356,341)	(1,385,261)	(1,416,539)
Parcel Taxes	(102,440)	(102,440)	(102,440)	(102,440)	(102,440)
MFA Debt	(1,579,697)	(1,553,929)	(1,473,691)	(1,348,977)	(1,222,995)
Conditional Transfers - West Kelowna					
Requisition	(2,778,741)	(2,922,575)	(3,028,075)	(3,092,644)	(3,162,304)
Parcel Taxes	(13,284)	(13,284)	(13,284)	(13,284)	(13,284)
MFA Debt	(1,937,934)	(1,881,258)	(1,878,628)	(1,783,823)	(1,670,916)
Other Revenues	(8,853,245)	(9,462,497)	(8,998,982)	(9,118,052)	(9,257,036)
Prior Year Surplus	(2,806,811)	0	0	0	0
<b>TOTAL REVENUES</b>	<b><u>(58,501,732)</u></b>	<b><u>(56,885,614)</u></b>	<b><u>(49,759,855)</u></b>	<b><u>(45,783,175)</u></b>	<b><u>(44,963,335)</u></b>

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<b>EXPENDITURE SUMMARY</b>					
General Government Services					
001 -- Regional District Board	\$ 574,703	592,497	603,747	617,722	624,426
002 -- Administration	1,392,741	1,457,788	1,447,844	1,469,101	1,495,883
003 -- Finance	1,194,843	1,214,840	1,238,297	1,262,223	1,286,627
004 -- Engineering	313,405	311,353	317,420	323,608	329,920
005 -- Human Resources	315,593	321,905	322,223	333,667	335,241
006 -- Information Systems	973,549	918,480	933,710	949,244	965,089
007 -- Electoral Areas Only	98,772	105,010	74,727	77,511	78,561
008 -- Westside Regional Office	52,398	10,096	10,298	10,504	10,714
009 -- Electoral Area Ellison / Joe Rich	8,391	8,559	8,730	8,905	9,083
011 -- Regional Grants In Aid	27,171	0	0	0	0
012 -- Elect. Area Westside Grants in Aid	7,800	7,800	7,800	7,800	7,800
013 -- Elect. Area Ellison / Joe Rich Grants in Aid	5,500	5,500	5,500	5,500	5,500
Total General Government	<u>4,964,866</u>	<u>4,953,828</u>	<u>4,970,296</u>	<u>5,065,784</u>	<u>5,148,844</u>
Protective Services					
017 -- Upper Ellison Fire Protection Boundary Ext	\$ 9,917	9,917	9,917	9,917	0
019 -- Electoral Area Fire Prevention	45,892	53,527	54,597	55,689	56,803
020 -- Lakeshore Road Fire Protection	19,929	19,771	20,166	20,569	20,981
021 -- Ellison Fire Department	554,488	472,255	480,440	493,149	506,012
022 -- Joe Rich Fire Department	370,206	385,846	390,726	401,541	412,472
023 -- North Westside Road Fire / Rescue	477,517	481,093	494,675	508,409	522,297
024 -- Wilson's Landing Fire Department	155,716	202,036	210,277	218,583	226,954
027 -- Ridgeview Fire	12,048	12,048	12,048	12,048	12,048
028 -- June Springs Fire Protection	12,684	12,938	13,196	13,460	13,730
029 -- Brent Road Fire Protection	30,815	31,371	31,939	32,518	33,108
030 -- Regional Rescue Service	2,341,342	2,256,529	2,269,539	2,313,390	2,358,098
031 -- 911 Emergency Telephone Service	1,079,463	1,277,972	1,178,560	1,229,105	1,279,669
033 -- Wilson's Landing Boundary Ext. Bella Vista	1,820	0	0	0	0
034 -- Shelter Cove (Wilson's) Fire Ext.	9,166	9,166	0	0	0
040 -- Crime Stoppers	243,799	248,675	253,648	258,721	263,896
Protective Services Cont'd.					
041 -- Victims / Witness Assistance	357,118	369,260	376,546	384,976	392,556

042 -- Regional Crime Prevention		325,836	332,191	338,673	345,284	352,028
043 -- Business Licenses		29,452	29,737	30,024	30,314	30,607
044 -- Building Inspection		525,844	312,497	318,747	325,122	331,625
046 -- Dog Control		1,416,382	1,313,970	1,337,009	1,360,509	1,384,479
047 -- Mosquito Control		191,097	194,919	198,817	202,794	206,849
118 -- Starling Control		20,119	20,119	20,119	20,119	20,119
049 -- Prohibited Animal Control		1,087	1,109	1,131	1,154	1,177
Total Protective Services		<u>8,231,737</u>	<u>8,046,945</u>	<u>8,040,796</u>	<u>8,237,372</u>	<u>8,425,507</u>
Transportation Services						
050 -- Transportation Demand Management	\$	612,791	13,047	13,308	13,574	13,845
051 -- Lakeshore Road Improvements		6,361	6,303	6,303	6,303	6,303
058 -- Scotty Heights Street Lights		15,558	15,725	16,040	16,361	16,688
085 -- Ellison Transit		15,536	11,767	12,002	12,242	12,487
Total Transportation Services		<u>650,246</u>	<u>46,842</u>	<u>47,653</u>	<u>48,480</u>	<u>49,323</u>
Environmental Health Services						
091 -- Effluent Disposal	\$	582,174	494,788	504,383	514,171	524,154
092 -- SWM: Westside Waste Disposal & Recycling		818,652	824,425	840,514	856,924	873,662
093 -- SWM: Westside Sanitary Landfill / Waste Disposal & Recycling Centre		147,743	36,000	36,000	36,000	36,000
094 -- SWM: Solid Waste Management		1,221,577	1,220,369	1,244,636	1,269,390	1,294,637
095 -- SWM: Solid Waste Collection		506,834	496,809	505,985	515,345	524,892
101 -- Okanagan Basin Water Board		2,102,847	2,144,904	2,187,802	2,231,558	2,276,189
102 -- Air Quality Monitoring		183,752	176,105	179,627	183,220	186,884
105 -- Noise Abatement		8,088	8,250	8,415	8,583	8,755
106 -- Untidy Premises		12,952	13,211	13,475	13,745	14,020
Total Environmental Health		<u>5,584,619</u>	<u>5,414,860</u>	<u>5,520,837</u>	<u>5,628,935</u>	<u>5,739,194</u>
Environmental Development Services						
110 -- Regional Planning	\$	332,549	350,440	356,449	362,578	368,829
111 -- Electoral Area Planning		587,423	476,771	486,307	496,033	505,954
115 -- Noxious Insect Control		20,029	23,870	19,217	19,571	20,183
116 -- Weed Control		111,063	118,194	115,368	117,586	120,347
117 -- Sterile Insect Release Program		1,496,796	1,536,627	1,577,255	1,618,696	1,660,965
120 -- Economic Development Commission		858,290	816,990	817,817	828,779	852,061
Total Environmental Development		<u>3,406,150</u>	<u>3,322,893</u>	<u>3,372,413</u>	<u>3,443,242</u>	<u>3,528,339</u>
Recreational and Cultural Services						
121 -- Ellison Community Heritage Hall	\$	149,978	134,567	136,163	137,700	141,904
123 -- Joe Rich Community Hall		40,763	43,492	44,319	46,080	49,444
124 -- Westside Municipal Recreation		32,487	33,137	33,799	34,475	35,165
125 -- Johnson Bentley Aquatic Centre		12,165	12,408	12,656	12,910	13,168
126 -- Killiney Community Hall		23,153	23,579	23,961	24,253	24,694
131 -- Winfield Recreation Centre		55,000	55,000	55,000	55,000	55,000
142 -- Regional Parks		7,667,840	7,577,193	7,678,650	7,775,329	7,911,501
143 -- Westside Community Parks		218,882	205,375	208,339	210,777	213,883
144 -- Eastside Community Parks		98,390	102,661	105,444	107,890	110,754
171 -- Okanagan Regional Library		304,637	310,730	316,944	323,283	329,749
188 -- OK Regional Library Borrowing - Admin Bldg		382,868	382,868	382,868	382,868	382,868
Total Recreational and Cultural		<u>8,986,163</u>	<u>8,881,010</u>	<u>8,998,144</u>	<u>9,110,565</u>	<u>9,268,130</u>
Municipal Finance Authority Debt						
189 -- Member Municipalities	\$	26,677,951	26,219,236	18,809,716	14,248,797	12,803,999
Total M.F.A. Debt		<u>26,677,951</u>	<u>26,219,236</u>	<u>18,809,716</u>	<u>14,248,797</u>	<u>12,803,999</u>
<b>TOTAL EXPENDITURES</b>		<b><u>58,501,732</u></b>	<b><u>56,885,614</u></b>	<b><u>49,759,855</u></b>	<b><u>45,783,175</u></b>	<b><u>44,963,335</u></b>

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2017 BUDGET AND FINANCIAL PLAN 2017 - 2021**  
**GENERAL CAPITAL FUND**

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<b>REVENUE</b>					
Transfer from Equipment Reserves	\$ (833,903)	(868,713)	(278,003)	(211,563)	(600,432)
Tsfr from CWF Cap Fac Reserve	(611,673)	(94,563)	(100,437)	(150,000)	0
Transfer from Cap. Facility Reserve Fund	(1,629,496)	(1,367,012)	(1,372,586)	(890,149)	(688,321)
Regionally Significant Gas Tax Projects	(71,753)	0	0	0	0
Grant / Fundraising	(558,864)	(4,000)	(4,000)	(4,000)	(4,000)
Internal Transfer / Sale of Asset	(34,194)	(5,000)	(50,000)	(5,000)	(7,000)
Transfer from Parks Legacy Reserve	(1,099,484)	0	0	0	0
Transfer from Park Land Reserve	(2,308,214)	0	0	0	0
Capital Financing	(14,540)	0	(54,195)	0	0
Transfer from General Revenue Fund	(70,000)	(60,000)	(60,000)	(60,000)	(60,000)
<b>TOTAL REVENUE</b>	<u>(7,232,121)</u>	<u>(2,399,288)</u>	<u>(1,919,221)</u>	<u>(1,320,712)</u>	<u>(1,359,753)</u>
<b>EXPENDITURES</b>					
001 -- Board	\$ 31,900	51,500	0	51,500	0
002 -- Administration	344,844	36,050	246,375	25,750	25,750
003 -- Finance	38,110	51,500	17,510	17,510	15,450
004 -- Engineering	41,240	5,150	5,150	5,150	49,260
006 -- Information Systems	177,040	163,040	100,040	100,040	177,040
007 -- Electoral Areas Only	0	76,125	0	0	0
021 -- Ellison Fire Department	80,905	36,396	58,085	34,913	50,138
022 -- Joe Rich Vol. Fire Dept & Hall	152,135	53,677	374,195	43,353	47,600
023 -- North Westside Vol Fire/ Rescue Dept	114,623	156,499	64,283	37,805	53,030
024 -- Wilson's Landing Fire	56,934	29,536	35,448	30,776	40,926
030 -- Regional Rescue Service	85,000	365,000	65,000	65,000	65,000
031 -- 911	19,190	19,190	19,190	19,190	19,190
040 -- CrimeStoppers	4,120	0	0	0	0
041 -- Victims Services	42,270	0	0	0	0
042 -- Crime Prevention	2,575	5,150	0	0	0
044 -- Building Inspection	72,180	0	0	0	0
046 -- Dog Control	137,799	95,085	10,300	15,450	87,493
091 -- Effluent/Water Disposal	15,450	0	30,000	0	0
092 -- Westside Waste Disposal & Recycling	17,853	10,162	10,162	5,012	5,012
094 -- Solid Waste Management	36,090	0	0	0	0
095 -- Solid Waste Collection (EA's)	50,625	7,588	7,588	7,588	7,588
120 -- Economic Development Commission	0	0	20,050	0	22,838
121 -- Ellison Heritage School Community Ctr	107,828	15,000	77,550	0	55,825
123 -- Joe Rich Community Hall	76,125	0	0	0	0
142 -- Regional Parks	5,012,594	1,131,290	692,020	699,275	566,310
143 -- Westside Community Parks	184,730	91,350	10,150	10,150	10,150
144 -- Eastside Community Parks	212,661	0	76,125	152,250	0
199 -- Vehicle Operations	117,300	0	0	0	61,153
<b>TOTAL EXPENDITURES</b>	<u>7,232,121</u>	<u>2,399,288</u>	<u>1,919,221</u>	<u>1,320,712</u>	<u>1,359,753</u>



**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2017 BUDGET AND FINANCIAL PLAN 2017 - 2021**  
**WATER REVENUE FUND**

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<b>REVENUE</b>					
User Fees	\$ (594,816)	(609,349)	(623,533)	(638,005)	(652,764)
Maintenance/Asset Renewal Fees	(744,678)	(745,992)	(746,768)	(746,767)	(746,767)
Rental	(600)	(600)	(600)	(600)	0
Debt / Parcel Tax	(227,141)	(227,141)	(227,141)	(227,141)	(227,141)
Prior Year (Surplus) / Deficit	(87,156)	(0)	(0)	0	(1)
Engineering Administration OH Recovery	23,118	23,580	24,053	24,533	25,023
Administration Overhead Recovery	81,195	82,817	84,475	86,165	87,886
<b>TOTAL REVENUE</b>	<u>(1,550,078)</u>	<u>(1,476,685)</u>	<u>(1,489,514)</u>	<u>(1,501,815)</u>	<u>(1,513,764)</u>
<b>EXPENDITURES</b>					
301 -- Killiney Beach Water	\$ 431,746	416,509	420,029	422,828	425,687
303 -- Falcon Ridge Water	50,425	57,871	58,525	59,190	59,869
305 -- Sunset Ranch Water	189,023	161,653	163,567	165,522	167,517
306 -- Trepanier Bench Water	19,891	23,035	23,361	23,696	23,436
307 -- Westshores Water	498,141	463,796	467,008	470,284	473,625
310 -- Fintry / Valley of the Sun Water	360,852	353,821	357,025	360,296	363,629
<b>TOTAL EXPENDITURES</b>	<u>1,550,078</u>	<u>1,476,685</u>	<u>1,489,514</u>	<u>1,501,815</u>	<u>1,513,763</u>

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2017 BUDGET AND FINANCIAL PLAN 2017 - 2021**  
**WATER CAPITAL FUND**

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<b>REVENUE</b>					
Grants	\$ (2,224,843)	(113,847)	0	(2,840,750)	0
Sale of Asset	0	(1,000)	(1,000)	0	0
Transfer from Gas Tax Cap Fac Reserve	(1,065,506)	0	0	0	0
Transfer from Reserve Funds	(1,699,292)	(554,628)	(87,240)	(747,490)	(88,240)
<b>TOTAL REVENUE</b>	<u>(4,989,641)</u>	<u>(669,475)</u>	<u>(88,240)</u>	<u>(3,588,240)</u>	<u>(88,240)</u>
<b>EXPENDITURES</b>					
301 -- Killiney Beach	\$ 2,803,495	405,530	20,750	3,520,750	20,750
303 -- Falcon Ridge Water	747,893	146,465	5,150	5,150	5,150
305 -- Sunset Ranch Water System	37,220	53,620	26,050	26,050	26,050
306 -- Trepanier Bench Water	2,060	2,060	2,060	2,060	2,060
307 -- Westshore Water	1,382,853	18,630	18,630	18,630	18,630
310 -- Fintry / Valley of the Sun Water	16,120	43,170	15,600	15,600	15,600
<b>TOTAL EXPENDITURES</b>	<u>4,989,641</u>	<u>669,475</u>	<u>88,240</u>	<u>3,588,240</u>	<u>88,240</u>

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2017 BUDGET AND FINANCIAL PLAN 2017 - 2021**  
**SEWER REVENUE FUND**

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<b>REVENUE</b>					
Sewer User Fees	\$ (122,800)	(129,256)	(135,841)	(142,558)	(149,409)
Services - Peachland	(511,472)	(548,738)	(558,217)	(567,885)	(577,747)
Services - West Kelowna	(3,419,664)	(3,487,994)	(3,545,114)	(3,603,376)	(3,662,803)
Services - WFN	(988,706)	(1,015,022)	(1,032,207)	(1,049,735)	(1,067,613)
Other Revenue	(2,400)	0	0	0	0
Parcel Tax	(32,180)	(37,717)	(37,717)	(37,717)	(37,717)
Transfer from Operating Reserve	(6,000)	0	0	0	0
Prior Year (Surplus) / Deficit	(217,701)	0	0	0	0
Engineering Admin OH Recovery	149,862	148,841	151,982	155,186	158,453
Administration Overhead Recovery	522,056	518,193	528,941	539,904	551,086
<b>TOTAL REVENUE</b>	<u>(4,629,004)</u>	<u>(4,551,693)</u>	<u>(4,628,172)</u>	<u>(4,706,181)</u>	<u>(4,785,751)</u>
<b>EXPENDITURES</b>					
401 -- Westside Sewer System	\$ 3,752,225	3,709,524	3,768,988	3,829,641	3,891,508
470 -- RDCO Collector Systems	413,464	368,568	373,774	379,084	384,501
471 -- WFN Collector Systems	128,350	130,917	133,535	136,206	138,930
472 -- Peachland Collector Systems	185,395	188,742	192,157	195,639	199,192
499 -- Ellison Sewer System	111,853	116,225	122,001	127,893	133,903
Sewer Debt Financing	37,717	37,717	37,717	37,717	37,717
<b>TOTAL EXPENDITURES</b>	<u>4,629,004</u>	<u>4,551,693</u>	<u>4,628,172</u>	<u>4,706,181</u>	<u>4,785,751</u>

**REGIONAL DISTRICT OF CENTRAL OKANAGAN**  
**2017 BUDGET AND FINANCIAL PLAN 2017 - 2021**  
**SEWER CAPITAL FUND**

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<b>REVENUE</b>					
Internal Transfer or Sale of Asset	(6,000)	0	0	0	0
From Equipment Reserves	(128,896)	(133,908)	(60,725)	(10,600)	(10,600)
From Capital Facility Reserves	(629,294)	(200,260)	(172,510)	(172,510)	(172,510)
Transfer from DCC Reserve Fund	<u>(2,938,073)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL REVENUE</b>	<u><u>(3,702,263)</u></u>	<u><u>(334,168)</u></u>	<u><u>(233,235)</u></u>	<u><u>(183,110)</u></u>	<u><u>(183,110)</u></u>
<b>EXPENDITURES</b>					
401 -- Westside Sewer System	\$ 3,508,435	297,518	196,585	146,460	146,460
470 -- Westside Sewer System: RDCO	183,228	26,050	26,050	26,050	26,050
499 -- Ellison Sewer System	<u>10,600</u>	<u>10,600</u>	<u>10,600</u>	<u>10,600</u>	<u>10,600</u>
<b>TOTAL EXPENDITURES</b>	<u><u>3,702,263</u></u>	<u><u>334,168</u></u>	<u><u>233,235</u></u>	<u><u>183,110</u></u>	<u><u>183,110</u></u>

# COMMUNITY SERVICES ENGINEERING

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 004 -- Engineering**

**Department:** Community Services (Public Works)

**General Revenue Fund Budgets**

	2017 Budget		2018 Projected Budget		2019 Projected Budget		2020 Projected Budget		2021 Projected Budget
<b>Revenue:</b>									
Previous Year's Surplus/Deficit	(51,934)	a	0		0		0		0
Transfer from Operating Reserve	0		(8,000)		0		0		0
Engineering OH Administration	(261,471)	a	(303,353)		(317,420)		(323,608)		(329,920)
<b>Total Revenue</b>	<b>(313,405)</b>		<b>(311,353)</b>		<b>(317,420)</b>		<b>(323,608)</b>		<b>(329,920)</b>
<b>Expenses:</b>									
Operations	297,405	a,b	303,353		309,420		315,608		321,920
Transfer to Equip. Reserves	8,000	a	8,000		8,000		8,000		8,000
Transfer to Operating Reserve	8,000	a	0		0		0		0
<b>Total Expenses</b>	<b>313,405</b>	a	<b>311,353</b>		<b>317,420</b>		<b>323,608</b>		<b>329,920</b>
(Surplus) / Deficit	0		0		0		0		0
FTE's	2.665	b	2.665		2.665		2.665		2.665

**General Capital Fund Budgets**

	2017 Budget		2018 Projected Budget		2019 Projected Budget		2020 Projected Budget		2021 Projected Budget
<b>Revenue</b>									
Sale of Asset	(17,694)	c	0		0		0		0
Transfer From Reserves	(23,546)		(5,150)		(5,150)		(5,150)		(49,260)
<b>Total Revenue</b>	<b>(41,240)</b>		<b>(5,150)</b>		<b>(5,150)</b>		<b>(5,150)</b>		<b>(49,260)</b>
<b>Expenses</b>									
Vehicles	36,090		0		0		0		44,110
Equipment	5,150		5,150		5,150		5,150		5,150
<b>Total Expenses</b>	<b>41,240</b>		<b>5,150</b>		<b>5,150</b>		<b>5,150</b>		<b>49,260</b>
(Surplus) / Deficit	0		0		0		0		0
Equip. Reserve Fund Balance at Y/E	(62,634)		(66,059)		(69,518)		(73,012)		(31,989)
Operating Reserve Balance at Y/E	(8,000)	a	0		0		0		0

**Notes**

- a. Recovery amount stays relatively the same as surplus carried forward and total budget are similar to last year.  
Operational expenses came down by \$16k and we are now able to resume transferring funds to equipment reserve to fund future capital equipment and vehicles and to start a small operating reserve to stabilize future rates.
- b. Decreases: Payroll \$14.7k (FTE 0.22 & employee mix), Legal \$2.5k, Bldg Assessment \$1.1k. Increase: Equipment \$2k.
- c. Transfer vehicle to cc's 301 & 307.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 047 -- Mosquito Control - Nuisance**

Department: Community Services (Public Works)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Services - Peachland	(5,886) b	0	0	0	0
Tax Requisition - Kelowna	(158,142)	(180,614)	(197,601)	(201,554)	(205,583)
Tax Requisition - Lake Country	(15,157)	(17,311)	(18,939)	(19,318)	(19,704)
Tax Requisition - West Kelowna	(2,966)	(3,388)	(3,706)	(3,780)	(3,856)
Tax Req - EA Cent Ok East	(4,649)	(5,310)	(5,809)	(5,925)	(6,044)
Previous Year's Surplus/Deficit	(30,477)	0	(0)	0	(0)
Engineering Admin OH	7,835	7,992	8,152	8,315	8,481
Administration OH	18,345	18,712	19,086	19,468	19,858
Transfer from Operating Reserve	0	(15,000) c	0	0	0
<b>Total Revenue</b>	<b>(191,097)</b>	<b>(194,919)</b>	<b>(198,817)</b>	<b>(202,794)</b>	<b>(206,849)</b>
<b>Expenses:</b>					
Operations	191,097 a	194,919	198,817	202,794	206,849
<b>Total Expenses</b>	<b>191,097</b>	<b>194,919</b>	<b>198,817</b>	<b>202,794</b>	<b>206,849</b>
(Surplus) / Deficit	0	(0)	0	(0)	(0)
FTE's	0.07	0.07	0.07	0.07	0.07
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(180,914)</b>	<b>(206,623)</b>	<b>(226,055)</b>	<b>(230,577)</b>	<b>(235,187)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.0082</b>	<b>0.0093</b>	<b>0.0101</b>	<b>0.0102</b>	<b>0.0103</b>
Equip. Reserve Fund Balance at Y/E	(37,157) b	(37,528)	(37,904)	(38,283)	(38,666)
Operating Reserve Balance at Y/E	(19,550) b	(4,595) c	(4,641)	(4,687)	(4,734)

**Notes**

- a. Increases: Payroll \$4.4k, Advertising \$4.5k. Decrease: Contract Services \$10k.
- b. Peachland participating via Service Contract Invoicing in 2017. No participation in service reserves as no contribution or buy in has been made.
- c. Possibly utilize operating reserve.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 058 -- Scotty Heights Street Lights**

**Department:** Community Services (Public Works)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(17,529)	(17,125)	(17,483)	(17,832)	(18,189)
Previous Year's Surplus/Deficit	(141) b	0	0	0	0
Engineering Admin OH	632	645	658	671	684
Administration OH	1,480	755	785	801	817
Total Revenue	(15,558)	(15,725)	(16,040)	(16,360)	(16,688)
<b>Expenses:</b>					
Operations	15,417 a	15,725	16,040	16,361	16,688
Transfer to Operating Reserve	141 b	0	0	0	0
Total Expenses	15,558	15,725	16,040	16,361	16,688
(Surplus) / Deficit	0	0	0	0	(0)
FTE's	0.01	0.01	0.01	0.01	0.01
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	(17,529)	(17,125)	(17,483)	(17,832)	(18,189)
<b>Residential Tax Rate (per \$1000 of assessment)</b>	0.1010	0.0977	0.0988	0.0998	0.1008
Operating Reserve Bal. at Y/E	(141) b	(142)	(144)	(145)	(147)

**Notes**

These streetlights are in the Central Okanagan East Electoral Area.

a. Electricity

b. Transfer surplus to operating reserve.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 091 -- Effluent / Water Disposal**

Department: Community Services (Public Works)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Previous Year's Surplus/Deficit	(96,616)	(0)	0	0	0
Engineering Admin OH	19,286	19,671	20,065	20,467	20,875
Administration OH	45,156	46,060	46,981	47,920	48,879
Tipping Fees, Sundry	(550,000)	(560,518)	(571,429)	(582,558)	(593,908)
Total Revenue	(582,174)	(494,787)	(504,383)	(514,171)	(524,154)
<b>Expenses:</b>					
Operations	470,380	479,788	489,383	499,171	509,154
Transfer to Facilities Reserves	111,794	15,000	15,000	15,000	15,000
Total Expenses	582,174	494,788	504,383	514,171	524,154
(Surplus) / Deficit	(0)	0	0	0	0
FTE's	0.12	0.12	0.12	0.12	0.12

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer from Cap Fac. Reserve	(15,450)	0	(30,000)	0	0
Total Revenue	(15,450)	0	(30,000)	0	0
<b>Expenses</b>					
Centrifuge	0	0	30,000	0	0
Card Entry System	15,450	0	0	0	0
Total Expenses	15,450	0	30,000	0	0
(Surplus) / Deficit	0	0	0	0	0
Equip Reserve Fund Bal at Y/E	(5,160)	(5,212)	(5,264)	(5,316)	(5,370)
Facilities Reserve Balance at Y/E	(121,423)	(137,638)	(123,714)	(139,951)	(156,351)
Operating Reserve Balance at Y/E	(89,546)	(90,441)	(91,345)	(92,259)	(93,182)

**Notes**

- a. Increases: Payroll \$4.3k, Decrease: Contract costs \$20k.
- b. Resume building capital reserves for facility upgrades and equipment replacement.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 199 -- Vehicle Operations Reserves**

**Department:** Community Services (Public Works)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Previous Year's Surplus/Deficit	0	0	0	0	0
Vehicle Recovery Allocation to Cost Centre	(25,581)	(25,000)	(25,000)	(25,000)	(25,000)
<b>Total Revenue</b>	<b>(25,581)</b>	<b>(25,000)</b>	<b>(25,000)</b>	<b>(25,000)</b>	<b>(25,000)</b>
<b>Expenses:</b>					
Debt Payments	581	14,990	0	0	0
Transfer to Reserves	25,000	10,010	25,000	25,000	25,000
<b>Total Expenses</b>	<b>25,581</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FTE's</b>	<b>2.485</b>	<b>2.485</b>	<b>2.485</b>	<b>2.485</b>	<b>2.485</b>

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Capital Financing	(14,540)	0	0	0	0
Sale of Asset	0	0	0	0	(2,000)
Transfer From Reserves	(102,760)	0	0	0	(59,153)
<b>Total Revenue</b>	<b>(117,300)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(61,153)</b>
<b>Expenses</b>					
Vehicle	117,300	0	0	0	61,153
Computers & Equipment	0	0	0	0	0
<b>Total Expenses</b>	<b>117,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>61,153</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Reserve Fund Balance at Y/E</b>	<b>0</b>	<b>(10,110)</b>	<b>(35,461)</b>	<b>(61,066)</b>	<b>(27,182)</b>

**Notes**

This budget page is shown to track the reserve balance for the future replacement of the mechanics' truck. The function is allocated out to other costs centres as part of the vehicle charge and is not a bylaw function. It is included in the plan only for the purpose of the transfer to reserves and any future vehicle & capital purchases.

- a. Reserve contribution required as replacement of Large Service Truck anticipated in 2017. Second smaller shop truck will also require replacement in the 2021.
- b. Short term financing will be required. May be reduced by proceeds of sales of old truck.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 301 -- Killiney Beach Water System**

**Department:** Community Services (Water Systems)

**Water Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Water User, Late Pmt & Insp. Fees	(162,830)	(166,087)	(169,408)	(172,796)	(176,252)
Maintenance / Asset Renewal Fees	(277,911) a	(279,225)	(280,000)	(280,000)	(280,000)
Previous Year's Surplus/Deficit	(19,244)	(0)	0	0	(0)
Engineering Admin OH	6,258	6,384	6,511	6,641	6,774
Administration OH	21,981	22,420	22,869	23,326	23,792
Total Revenue	(431,746)	(416,509)	(420,029)	(422,828)	(425,686)
<b>Expenses:</b>					
Operations	152,643 b	155,696	158,810	161,986	165,226
Transfer to Equip Reserves	279,103 a	260,813	261,219	260,842	260,461
Total Expenses	431,746	416,509	420,029	422,828	425,687
(Surplus) / Deficit	(0)	0	0	(0)	0
FTE's	0.60	0.60	0.60	0.60	0.60

**Water Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Grants	(1,736,608) c	0	0	(2,840,750) g	0
Tsfr from Gas Tax Cap Fac. Rsrv	(37,808) d	0	0	0	0
Transfer From Equip Reserves	(1,029,079)	(405,530)	(20,750)	(680,000) g	(20,750)
Total Revenue	(2,803,495)	(405,530)	(20,750)	(3,520,750)	(20,750)
<b>Expenses</b>					
Metering Program	6,170	5,300	5,300	5,300	5,300
Facility Improvements	40,120 d	0	0	0	0
Distribution System	2,722,861 c,e,	0	0	0	0
Intake Replacement	0	384,780	0	0	0
Leak Detection Equipment	10,025	0	0	0	0
Equipment & Improvements	15,450	15,450	15,450	15,450	15,450
Vehicle (share of purchase)	8,869 f	0	0	0	0
UV Disinfecting System	0	0	0	3,500,000 g	0
Total Expenses	2,803,495	405,530	20,750	3,520,750	20,750
(Surplus) / Deficit	0	0	0	0	0
Equip Reserve Fund Bal at Y/E	(321,550) a	(178,601)	(423,261)	(4,144)	(246,293)

**Notes**

- a. Transfer asset renewal fees to reserves.
- b. Increases: Payroll \$2.9k, Travel \$1k, Collection Fees \$4.5k, Electricity \$3k.  
Decreases: Equipment Repairs & Mtce \$2k.
- c. Build Canada Grant Application approved.
- d. Community Works Fund Gas Tax (from the Capital Facilities Reserve Fund) projects: \$37,808 Carry forward of remaining Board approved amount for Filtration.
- e. This amount includes all phases of the project, and includes construction, contract administration, staff time, administration and engineering overheads, and other project expenses.
- f. Transfer vehicle from cc 004, shared with cc 307.
- g. Contingent on receiving grant funding.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 303 -- Falcon Ridge Water System**

**Department:** Community Services (Water Systems)

**Water Revenue Fund Budgets**

	2017 Budget		2018 Projected Budget		2019 Projected Budget		2020 Projected Budget		2021 Projected Budget
<b>Revenue:</b>									
Water User, Late Pmt & Insp. Fees	(37,000)	a	(38,375)		(39,143)		(39,925)		(40,724)
Maintenance / Asset Renewal Fee	(25,245)	b	(25,245)		(25,246)		(25,246)		(25,245)
Previous Year's Surplus/Deficit	6,184		0		0		(0)		(0)
Engineering Admin OH	1,249		1,274		1,299		1,326		1,352
Administration OH	4,387		4,474		4,564		4,655		4,748
<b>Total Revenue</b>	<b>(50,425)</b>		<b>(57,871)</b>		<b>(58,525)</b>		<b>(59,190)</b>		<b>(59,869)</b>
<b>Expenses:</b>									
Operations	30,462	c	31,071		31,693		32,327		32,973
Transfer to Equip Reserves	19,963	b	26,800		26,832		26,863		26,896
<b>Total Expenses</b>	<b>50,425</b>		<b>57,871</b>		<b>58,525</b>		<b>59,190</b>		<b>59,869</b>
<b>(Surplus) / Deficit</b>	<b>0</b>		<b>0</b>		<b>(0)</b>		<b>(0)</b>		<b>(0)</b>
<b>FTE's</b>	<b>0.13</b>		<b>0.13</b>		<b>0.13</b>		<b>0.13</b>		<b>0.13</b>

**Water Capital Fund Budgets**

	2017 Budget		2018 Projected Budget		2019 Projected Budget		2020 Projected Budget		2021 Projected Budget
<b>Revenue</b>									
Grants	(488,235)		(113,847)		0		0		0
Tsfr from Gas Tax Cap Fac. Rsrv	(142,756)	c	0		0		0		0
Transfer From Equip Reserves	(116,902)		(32,618)		(5,150)		(5,150)		(5,150)
<b>Total Revenue</b>	<b>(747,893)</b>		<b>(146,465)</b>		<b>(5,150)</b>		<b>(5,150)</b>		<b>(5,150)</b>
<b>Expenses</b>									
Wells	154,328	c,d	0		0		0		0
Reservoir	588,235		146,465		0		0		0
Equipment & Improvements	5,150		0		5,150		5,150		5,150
<b>Total Expenses</b>	<b>747,893</b>		<b>146,465</b>		<b>5,150</b>		<b>5,150</b>		<b>5,150</b>
<b>(Surplus) / Deficit</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>
<b>Equip Reserve Fund Bal at Y/E</b>	<b>(6,512)</b>		<b>(433)</b>		<b>(22,068)</b>		<b>(43,950)</b>		<b>(66,084)</b>

**Notes**

- a. Transfer asset renewal fees to reserves.
- b. Increase: Collection Fees \$0.9k. Decreases: Travel \$1k, Payroll \$1k, misc \$1k.
- c. Community Works Fund Gas Tax (from the Capital Facilities Reserve Fund) projects: \$57,063 for Infiltration Gallery and \$85,693 for Water Intake.
- d. This amount includes all phases of the project, and includes construction, contract administration, staff time, administration and engineering overheads, and other project expenses
- e. Total project \$734,700 includes all phases of the project, construction, contract administration, administration and engineering overheads and other project expenses. Project approval is for spending over 2 years. If it is necessary to complete the entire project in 2017, short term financing may be required and the budget would be amended accordingly.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 305 -- Sunset Ranch Water System**

Department: Community Services (Water Systems)

**Water Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Water User, Late Pmt & Insp. Fees	(112,000)	(114,240)	(116,525)	(118,856)	(121,232)
Maintenance / Asset Renewal Fee	(65,844) a	(65,844)	(65,844)	(65,844)	(65,844)
Previous Year's Surplus/Deficit	(29,250) a	0	0	(0)	(0)
Engineering Admin OH	4,005	4,084	4,167	4,250	4,335
Administration OH	14,066	14,347	14,634	14,927	15,224
<b>Total Revenue</b>	<b>(189,023)</b>	<b>(161,653)</b>	<b>(163,567)</b>	<b>(165,522)</b>	<b>(167,517)</b>
<b>Expenses:</b>					
Operations	97,680 b	99,634	101,626	103,659	105,732
Transfer to Equip Reserves	91,343 a	62,019	61,941	61,863	61,785
<b>Total Expenses</b>	<b>189,023</b>	<b>161,653</b>	<b>163,567</b>	<b>165,522</b>	<b>167,517</b>
(Surplus) / Deficit	0	0	(0)	(0)	(0)
FTE's	0.45	0.45	0.45	0.45	0.45

**Water Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Proceeds on Disposal	0	0	(1,000)	0	0
Transfer From Equip Reserves	(37,220)	(53,620)	(25,050)	(26,050)	(26,050)
<b>Total Revenue</b>	<b>(37,220)</b>	<b>(53,620)</b>	<b>(26,050)</b>	<b>(26,050)</b>	<b>(26,050)</b>
<b>Expenses</b>					
Meters	11,470	10,600	10,600	10,600	10,600
Vehicles	0	27,570 c	0	0	0
Equipment & Improvements	15,450	15,450	15,450	15,450	15,450
Variable Frequency Device	10,300	0	0	0	0
<b>Total Expenses</b>	<b>37,220</b>	<b>53,620</b>	<b>26,050</b>	<b>26,050</b>	<b>26,050</b>
(Surplus) / Deficit	0	0	0	0	0
Equip Reserve Fund Bal at Y/E	(328,697) a	(339,847)	(379,886)	(419,237)	(458,904)

**Notes**

- a. Transfer includes asset renewal fees and prior year surplus.
- b. Increases: Travel \$1.5k, Electricity \$1k, misc \$1k. Decreases: Legal \$2k, Contract Services \$1k, Payroll \$0.7k.
- c. Shared cost with cc 310.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 306 -- Trepanier Bench Water System**

**Department:** Community Services (Water Systems)

**Water Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Water User, Late Pmt & Insp. Fees	(19,000)	(19,380)	(19,768)	(20,164)	(20,566)
Maintenance / Asset Renewal Fee	(6,056) a	(6,056)	(6,056)	(6,056)	(6,056)
Previous Year's Surplus/Deficit	2,822	(0)	0	0	(0)
Engineering Admin OH	652	665	679	692	706
Administration OH	2,291	2,336	2,384	2,431	2,480
Rental	(600) b	(600)	(600)	(600)	0
<b>Total Revenue</b>	<b>(19,891)</b>	<b>(23,035)</b>	<b>(23,361)</b>	<b>(23,696)</b>	<b>(23,436)</b>
<b>Expenses:</b>					
Operations	15,910 c	16,228	16,553	16,884	17,221
Transfer to Equip Reserves	3,981 a	6,807	6,808	6,812	6,215
Transfer to Capital	0	0	0	0	0
<b>Total Expenses</b>	<b>19,891</b>	<b>23,035</b>	<b>23,361</b>	<b>23,696</b>	<b>23,436</b>
(Surplus) / Deficit	(0)	0	0	(0)	0
FTE's	0.06	0.06	0.06	0.06	0.06

**Water Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Tsfr from Gas Tax Cap Fac. Rsrv	(886) d	0	0	0	0
Transfer From Equip Reserves	(1,174)	(2,060)	(2,060)	(2,060)	(2,060)
<b>Total Revenue</b>	<b>(2,060)</b>	<b>(2,060)</b>	<b>(2,060)</b>	<b>(2,060)</b>	<b>(2,060)</b>
<b>Expenses</b>					
Equipment Improvements	2,060 d	2,060	2,060	2,060	2,060
<b>Total Expenses</b>	<b>2,060</b>	<b>2,060</b>	<b>2,060</b>	<b>2,060</b>	<b>2,060</b>
(Surplus) / Deficit	0	0	0	0	0
Equipment Reserve Fund Balance at Y/E	(2,890)	(7,645)	(12,449)	(17,305)	(21,612)

**Notes**

- a. Transfer includes asset renewal fees.
- b. Five year contract for space rental to Peachland.
- c. Increases: Payroll \$2.6k, misc \$1k. Decreases: Water Licenses \$1.1k, Ministry Testing \$0.5k.
- d. Approved Community Works Fund Gas Tax (from the Capital Facilities Reserve Fund) projects carried forward

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 307 -- Westshore Water System**

**Department:** Community Services (Water Systems)

**Water Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Water User, Late Pmt & Insp. Fees	(193,486)	(197,356)	(201,303)	(205,329)	(209,435)
Maintenance / Asset Renewal Fee	(303,222) a	(303,222)	(303,222)	(303,222)	(303,222)
Previous Year's Surplus/Deficit	(37,493)	0	0	0	(0)
Engineering Admin OH	7,992	8,152	8,315	8,481	8,650
Administration OH	28,068	28,630	29,202	29,786	30,382
<b>Total Revenue</b>	<b>(498,141)</b>	<b>(463,796)</b>	<b>(467,008)</b>	<b>(470,284)</b>	<b>(473,625)</b>
<b>Expenses:</b>					
Operations	194,919 b	198,817	202,794	206,850	210,987
Transfer to Equip Reserves	303,222 a	264,979	264,214	263,434	262,638
<b>Total Expenses</b>	<b>498,141</b>	<b>463,796</b>	<b>467,008</b>	<b>470,284</b>	<b>473,625</b>
(Surplus) / Deficit	0	0	0	(0)	(0)
FTE's	0.68	0.68	0.68	0.68	0.68

**Water Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Tsfr from Gas Tax Cap Fac. Rsrv	(884,056) c	0	0	0	0
Transfer From Equip Reserves	(498,797)	(18,630)	(18,630)	(18,630)	(18,630)
<b>Total Revenue</b>	<b>(1,382,853)</b>	<b>(18,630)</b>	<b>(18,630)</b>	<b>(18,630)</b>	<b>(18,630)</b>
<b>Expenses</b>					
Equip & Improvements	15,450	15,450	15,450	15,450	15,450
Metering	4,220	3,180	3,180	3,180	3,180
Leak Detection Equipment	21,200	0	0	0	0
Distribution System	20,239	0	0	0	0
Reservoir	1,312,875 c	0	0	0	0
Vehicle	8,869 d	0	0	0	0
<b>Total Expenses</b>	<b>1,382,853</b>	<b>18,630</b>	<b>18,630</b>	<b>18,630</b>	<b>18,630</b>
(Surplus) / Deficit	0	0	0	0	0
Equip Reserve Fund Balance at Y/E	(893,280)	(1,148,376)	(1,405,257)	(1,663,927)	(1,924,388)

**Notes**

- Transfer includes asset renewal fees.
- Increases: Payroll \$11k, Leak Detection & Repair \$17.5k, Electricity \$8.5k, Collection Fees \$5.5k, Chlorine \$3.5k, Travel \$3.5k, misc \$1k. Decrease: Contract Services \$0.5k.
- Community Works Fund Gas Tax (from the Capital Facilities Reserve Fund) projects: Carry forward remaining Board Approved \$18,998 for Improvement Plan and \$865,057 for Reservoir.
- Transfer vehicle from cc 004, shared with cc 301.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 310 -- Fintry / Valley of the Sun Water System**

**Department:** Community Services (Water Systems)

**Water Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Water User, Late Pmt & Insp. Fees	(70,500)	(73,910)	(77,388)	(80,936)	(84,555)
Maintenance / Asset Renewal Fee	(66,400) a	(66,400)	(66,400)	(66,400)	(66,400)
Parcel Tax	(227,141)	(227,141)	(227,141)	(227,141)	(227,141)
Previous Year's Surplus/Deficit	(10,175)	(0)	(0)	0	0
Engineering Admin OH	2,962	3,021	3,081	3,143	3,206
Administration OH	10,402	10,610	10,822	11,039	11,259
<b>Total Revenue</b>	<b>(360,852)</b>	<b>(353,821)</b>	<b>(357,025)</b>	<b>(360,296)</b>	<b>(363,629)</b>
<b>Expenses:</b>					
Operations	72,235 c	73,680	75,153	76,656	78,189
Debt Payments	227,141 b	227,141 b	227,141 b	227,141 b	227,141 b
Transfer to Cap Fac Reserves	61,476 a	53,000	54,731	56,499	58,299
<b>Total Expenses</b>	<b>360,852</b>	<b>353,821</b>	<b>357,025</b>	<b>360,296</b>	<b>363,629</b>
(Surplus) / Deficit	(0)	(0)	0	0	0
FTE's	0.26	0.26	0.26	0.26	0.26
<b>Parcel Tax</b>	<b>(227,141)</b>	<b>(227,141)</b>	<b>(227,141)</b>	<b>(227,141)</b>	<b>(227,141)</b>

**Water Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Proceeds on Disposal	0	(1,000)	0	0	0
Transfer From Equip Reserves	(16,120)	(42,170)	(15,600)	(15,600)	(15,600)
<b>Total Revenue</b>	<b>(16,120)</b>	<b>(43,170)</b>	<b>(15,600)</b>	<b>(15,600)</b>	<b>(15,600)</b>
<b>Expenses</b>					
Metering	5,820	5,300	5,300	5,300	5,300
Vehicle	0	27,570 d	0	0	0
Equipment & Improvements	10,300	10,300	10,300	10,300	10,300
<b>Total Expenses</b>	<b>16,120</b>	<b>43,170</b>	<b>15,600</b>	<b>15,600</b>	<b>15,600</b>
(Surplus) / Deficit	0	0	0	0	0
Equip Reserve Fund Bal. at Y/E	(193,365)	(152,706)	(138,478)	(124,106)	(109,591)
Cap Facility Reserve Bal at Y/E	(115,346) a	(169,500)	(225,926)	(284,684)	(345,830)

**Notes**

- a. Transfer includes asset renewal fees.
- b. 30 Year Financing - ends in 2042.
- c. Increases: Payroll \$7.7k, Travel \$2.4k, Collection Fees \$1.8k, Electricity \$1.5k, Gas & Fuel \$1k, misc \$1k.
- d. Shared cost with cc 305.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 401 -- Westside Sewer System: Wastewater Treatment Plant**

Department: Community Services (Sewer Systems)

**Sewer Revenue Fund Budgets**

	2017 Budget		2018 Projected Budget		2019 Projected Budget		2020 Projected Budget		2021 Projected Budget
<b>Revenue:</b>									
Misc. Rev.	(2,400)		0		0		0		0
Services - Peachland	(318,017)	a	(328,413)		(333,846)		(339,387)		(345,039)
Services - West Kelowna	(3,053,814)	a	(3,153,642)		(3,205,812)		(3,259,026)		(3,313,304)
Previous Year's Surplus/Deficit	(173,604)		0		0		0		0
Engineering Admin OH	121,562		121,902		124,340		126,827		129,363
Administration OH	426,948		428,143		436,706		445,440		454,349
Services - WFN	(752,901)	a	(777,513)		(790,375)		(803,495)		(816,877)
<b>Total Revenue</b>	<b>(3,752,225)</b>		<b>(3,709,524)</b>		<b>(3,768,988)</b>		<b>(3,829,641)</b>		<b>(3,891,509)</b>
<b>Expenses:</b>									
Operations	2,964,916	b	2,973,214	h	3,032,679		3,093,332		3,155,199
Debt Payments - Plant	376,417	c	0	c	0		0		0
Transfer to Equip. Reserves	55,000	d	55,000	d	55,000	d	55,000	d	55,000
Transfer to Operating Reserve	51,000	g	0		0		0		0
Transfer Cap. Facility Reserves	304,892	c	681,309	c	681,309	c	681,309	c	681,309
<b>Total Expenses</b>	<b>3,752,225</b>		<b>3,709,524</b>		<b>3,768,988</b>		<b>3,829,641</b>		<b>3,891,508</b>
(Surplus) / Deficit	0		0		0		0		(0)
FTE's	8.91		8.91		8.91		8.91		8.91

**Sewer Capital Fund Budgets**

	2017 Budget		2018 Projected Budget		2019 Projected Budget		2020 Projected Budget		2021 Projected Budget
<b>Revenue</b>									
Sale of Assets	(6,000)		0		0		0		0
From Equipment Reserves	(118,296)		(123,308)		(50,125)		0		0
From Capital Facility Reserves	(446,066)		(174,210)		(146,460)		(146,460)		(146,460)
From DCC Reserve Fund	(2,938,073)	e	0		0		0		0
<b>Total Revenue</b>	<b>(3,508,435)</b>		<b>(297,518)</b>		<b>(196,585)</b>		<b>(146,460)</b>		<b>(146,460)</b>
<b>Expenses</b>									
HVAC	159,000		0		0		0		0
Vehicle Outfitting	29,073		0		0		0		0
Outfall Piping	2,805,000	e	0		0		0		0
Vehicles	89,223		123,308		50,125		0		0
Engineering & Design Costs	133,073	e	0		0		0		0
Headworks Pumps	226,600		103,000		103,000		103,000		103,000
Security System	12,550		0		0		0		0
Bioreactors	32,860		32,860		32,860		32,860		32,860
Odor Control	10,600		10,600		10,600		10,600		10,600
Facility Renewal	10,456		27,750		0		0		0
<b>Total Expenses</b>	<b>3,508,435</b>		<b>297,518</b>		<b>196,585</b>		<b>146,460</b>		<b>146,460</b>
(Surplus) / Deficit	0		0		0		0		0
Equip. Reserve Fund Balance at Y/E	(194,376)	d	(126,779)	d	(132,420)	d	(188,744)	d	(245,632)
Capital Facility Reserve Bal. at Y/E	(133,542)	c	(640,234)	c	(1,180,021)	c	(1,725,206)	c	(2,275,843)
DCC Reserve Fund	(54,789)	e,f	(355,337)	f	(658,890)	f	(965,479)	f	(1,275,134)
Operating Reserve Bal. at Y/E	(172,200)	g	(173,922)		(175,661)		(177,418)		(179,192)

**Notes**

- Updated flow splits in 2017. Shift in costs as WFN's flow split decreased and CWK's share increased as a result.
- Increases: Biosolids Removal \$185k (hauling), Contract Services \$35k (includes service review), Travel \$3k, Telephone \$4k, Electricity \$10k, Garbage Pick Up \$7k, Lubricants, \$7k, Electrical Rep & Mtce \$5k, Grounds Mtce \$5k, Minor Misc. \$10k.  
Decreases: Biosolids Management \$65k, Chemicals \$20k, Legal \$6.5k, Natural Gas \$20k, Sewer Line Flushing \$5k, Equip Rental \$5k, Odor Control Chemicals \$10k, Vehicle Operations \$40k.
- As approved in 2013/2014, the short term debt for the plant upgrade is to be repaid by the end of 2017 (5 years). The approved Capital / Reserve / Debt Contribution Level is 35%. Funds are used to pay down Short term debt annually and any remaining amounts are to go to reserves. In 2017 as per Schedule B that follows, \$681,309 is the minimum required WWTP reserve/capital contribution. \$681,309 less \$376,417 toward debt leaves \$304,892 for reserve / capital transfer.
- As per previous financial plans, \$55k is to be transferred annually to equipment reserve (not included in facility replacement calculations.)
- Federal and Provincial grant funding application has been made for 83% of eligible costs (Federal 50%, Prov 33%). DCC's will be used to pay 100% RDCO's share of Outfall project with or without grant funding. Budget will be amended if grant funding is received.
- Assumes \$300k in DCC's are collected based on 2015 numbers (2016 was higher, but need to be conservative).
- Continue to build Operating Reserve for flexibility re: emergency situations, future biosolids solutions, etc., by transferring a portion of surplus to reserve.
- Remove \$50k for Service Review.
- Lift Stations and Collector Systems are budgeted as separate cost centres 470, 471 & 472 simply to track the costs at the request of the partners, but are part of the overall Westside Sewer Service.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 470 -- Westside Sewer System: RDCO Lift Stations/  
Collector Systems**

**Department:** Community Services (Sewer Systems)

**Sewer Revenue Fund Budgets**

	2017 Budget		2018 Projected Budget		2019 Projected Budget		2020 Projected Budget		2021 Projected Budget
<b>Revenue:</b>									
Services - West Kelowna	(365,850)	a	(334,352)		(339,301)		(344,350)		(349,500)
Previous Year's Surplus/Deficit	(7,944)		0		0		0		0
Transfer From Operating Reserve	(6,000)	d	0		0		0		0
Engineering Admin OH	12,513		10,672		10,886		11,104		11,326
Administration OH	43,949		37,483		38,233		38,998		39,778
Services - WFN	(90,133)	a	(82,372)		(83,592)		(84,836)		(86,104)
<b>Total Revenue</b>	<b>(413,464)</b>		<b>(368,568)</b>		<b>(373,774)</b>		<b>(379,084)</b>		<b>(384,501)</b>
<b>Expenses:</b>									
Operations	305,198	b	260,302	f	265,508		270,818		276,235
Transfer to Capital Fac. Reserve	108,266	c	108,266	c	108,266	c	108,266	c	108,266
<b>Total Expenses</b>	<b>413,464</b>		<b>368,568</b>		<b>373,774</b>		<b>379,084</b>		<b>384,501</b>
(Surplus) / Deficit	0		0		0		0		0
FTE's	0.77		0.77		0.77		0.77		0.77

**Sewer Capital Fund Budgets**

	2017 Budget		2018 Projected Budget		2019 Projected Budget		2020 Projected Budget		2021 Projected Budget
<b>Revenue</b>									
Transfer from Cap Fac. Reserve	(183,228)		(26,050)		(26,050)		(26,050)		(26,050)
<b>Total Revenue</b>	<b>(183,228)</b>		<b>(26,050)</b>		<b>(26,050)</b>		<b>(26,050)</b>		<b>(26,050)</b>
<b>Expenses</b>									
Pumps (Headworks)	139,050		0		0		0		0
Facility Renewal	2,678		0		0		0		0
Flow Meters	30,900		15,450		15,450		15,450		15,450
Odor Control	10,600		10,600		10,600		10,600		10,600
<b>Total Expenses</b>	<b>183,228</b>		<b>26,050</b>		<b>26,050</b>		<b>26,050</b>		<b>26,050</b>
(Surplus) / Deficit	0		0		0		0		0
East Trunk Line DCC Reserve Fund	(1,650,100)	e	(1,691,601)	e	(1,733,517)	e	(1,775,852)	e	(1,818,611)
Capital Facility Reserve Bal. at Y/E	(287,503)		(372,333)		(458,012)		(544,548)		(631,949)
Operating Reserve Bal. at Y/E	0	d	-		-		-		-

**Notes**

- Updated flow splits in 2017. Shift in costs as WFN's flow split decreased and CWK's share increased as a result.
- Increases: Sinkhole repair \$50k, Odor Control Chemicals \$4k, Lift Stn Utilities \$7k, Contract Services \$4.6k, Misc. \$1k.
- Reserve Contributions at 35% asset renewal level \$108,266.
- Utilize Operating Reserve for emergency work.
- Assumes increase to DCC's of \$25,000.
- Remove \$50k for sinkhole repair.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 471 -- Westside Sewer System: WFN Lift Stations/  
Collector Systems**

**Department:** Community Services (Sewer Systems)

**Sewer Revenue Fund Budgets**

	2017 Budget		2018 Projected Budget		2019 Projected Budget		2020 Projected Budget		2021 Projected Budget
<b><u>Revenue:</u></b>									
Previous Year's Surplus/Deficit	(6,422)	a	0		0		0		0
Engineering Admin OH	5,262		5,368		5,475		5,584		5,696
Administration OH	18,482		18,852		19,229		19,614		20,006
Services - WFN	(145,672)	a	(155,137)		(158,239)		(161,404)		(164,632)
Total Revenue	(128,350)		(130,917)		(133,535)		(136,206)		(138,930)
<b><u>Expenses:</u></b>									
Operations	128,350	b	130,917		133,535		136,206		138,930
Total Expenses	128,350		130,917		133,535		136,206		138,930
(Surplus) / Deficit	0		0		0		0		0
FTE's	0.45	b	0.45		0.45		0.45		0.45

**Notes**

- a. Increase from last years surplus carry forward helps offset the cost increases.
- b. Increases: Payroll \$2k, Minor Misc \$1k.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 472 -- Westside Sewer System: Peachland Lift Stations/  
Collector Systems**

**Department:** Community Services (Engineering)

**Sewer Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Services - Peachland	(193,456)	(220,325)	(224,371)	(228,498)	(232,708)
Previous Year's Surplus/Deficit	(22,902)	0	0	0	0
Engineering Admin OH	6,862	6,999	7,139	7,282	7,428
Administration OH	24,101	24,583	25,075	25,577	26,088
Total Revenue	(185,395)	(188,742)	(192,157)	(195,639)	(199,192)
<b>Expenses:</b>					
Operations	167,371	170,718	174,133	177,615	181,168
Capital Facilities Reserve	18,024	18,024	18,024	18,024	18,024
Total Expenses	185,395	188,742	192,157	195,639	199,192
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.50	0.50	0.50	0.50	0.50
Capital Facility Reserve Bal. at Y/E	(116,764)	(135,955)	(155,339)	(174,916)	(194,689)

**Notes**

- a. Increases: Sewer Line Mtce & Flushing \$10 (adding Beach Avenue Main), Lift Stn Utilities \$1.5k, Vehicle Ops \$2.9k.  
Decrease: Lift Stn Rep & Mtce \$12k.
- b. Reserve Contributions at 35% asset renewal level.

Renfrew slide may cause additional expenses that are not included in this budget and will be invoiced as incurred.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 499 -- Ellison Sewer System**

**Department:** Community Services (Sewer Systems)

**Sewer Revenue Fund Budgets**

Community Services (Engineering)

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Sewer User Fees	(122,800) a	(129,256)	(135,841)	(142,558)	(149,409)
Previous Year's Surplus/Deficit	(1,292)	0	0	0	0
Engineering Admin OH	3,663	3,900	4,142	4,389	4,640
Administration OH	8,576	9,131	9,698	10,276	10,865
<b>Total Revenue</b>	<b>(111,853)</b>	<b>(116,225)</b>	<b>(122,001)</b>	<b>(127,893)</b>	<b>(133,903)</b>
<b>Expenses:</b>					
Operations	89,332 b	95,119 b	101,021 b	107,041 b	113,182 b
Transfer to Reserves	22,521 c	21,106	20,980	20,852	20,721
<b>Total Expenses</b>	<b>111,853</b>	<b>116,225</b>	<b>122,001</b>	<b>127,893</b>	<b>133,903</b>
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.13 b	0.13	0.13	0.13	0.13

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer From Reserves	(10,600)	(10,600)	(10,600)	(10,600)	(10,600)
<b>Total Revenue</b>	<b>(10,600)</b>	<b>(10,600)</b>	<b>(10,600)</b>	<b>(10,600)</b>	<b>(10,600)</b>
<b>Expenses</b>					
Pump Headworks	10,600	10,600	10,600	10,600	10,600
<b>Total Expenses</b>	<b>10,600</b>	<b>10,600</b>	<b>10,600</b>	<b>10,600</b>	<b>10,600</b>
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(164,616)	(176,662)	(188,703)	(200,736)	(212,758)

**Notes**

- a. New rate increases plus growth.
- b. Contract Services - fee increase and growth.
- c. Includes Transfer of Asset Renewal Fees.

**COMMUNITY SERVICES  
SOLID WASTE MANAGEMENT**

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program:** 092 -- SWM: Westside Waste Disposal & Recycling Centre a

**Department:** Community Services (Solid Waste Management)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tipping Fees, Sundry Sales	(405,000)	(400,000)	(408,000)	(416,160)	(424,483)
Services - Peachland	(67,408)	(67,116)	(68,412)	(69,732)	(71,080)
Services - West Kelowna	(325,522)	(324,110)	(330,366)	(336,747)	(343,256)
Parcel Tax	(82,965)	(82,605)	(84,200)	(85,826)	(87,485)
Previous Year's Surplus/Deficit	13,413 b	(0)	0	0	0
Engineering Admin OH	32,950	32,981	33,641	34,314	35,000
Administration OH	115,726	115,837	118,154	120,517	122,927
Services - WFN	(99,846)	(99,413)	(101,332)	(103,289)	(105,285)
<b>Total Revenue</b>	<b>(818,652)</b>	<b>(824,425)</b>	<b>(840,514)</b>	<b>(856,924)</b>	<b>(873,662)</b>
<b>Expenses:</b>					
Operations	803,652 c	804,425 d	820,514	836,924	853,662
Transfer to Capital Facility Reserve	15,000 b	20,000	20,000	20,000	20,000
<b>Total Expenses</b>	<b>818,652</b>	<b>824,425</b>	<b>840,514</b>	<b>856,924</b>	<b>873,662</b>
(Surplus) / Deficit	(0)	0	0	0	0
FTE's	2.18 c	2.18	2.18	2.18	2.18
<b>Parcel Tax</b>	<b>(82,965)</b>	<b>(82,605)</b>	<b>(84,200)</b>	<b>(85,826)</b>	<b>(87,485)</b>

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer From Cap Fac Reserves	(17,853)	(10,162)	(10,162)	(5,012)	(5,012)
<b>Total Revenue</b>	<b>(17,853)</b>	<b>(10,162)</b>	<b>(10,162)</b>	<b>(5,012)</b>	<b>(5,012)</b>
<b>Expenses</b>					
Vehicles	0	0	0	0	0
Improvements	5,150	5,150 b	0 b	0	0
Facility Improvements	2,678	5,012	5,012	5,012	5,012
Trailer	10,025				
Non-TCA Transfer to General Rev.	0	0	0	0	0
Paving	0	0	5,150	0	0
<b>Total Expenses</b>	<b>17,853</b>	<b>10,162</b>	<b>10,162</b>	<b>5,012</b>	<b>5,012</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(3,577)	(3,613)	(3,649)	(3,686)	(3,723)
Capital Facilities Reserve Bal.at Y/E	(75,297) b	(85,786) b	(96,381) b	(112,282) b	(128,343) b

**Notes**

- This is part of the overall SWM service. Costs are split out into this cost centre for tracking and billing purposes.
- 2016 had a deficit. Revenues were less than anticipated. Reduce transfer to capital reserve in 2017 to make up the difference. In future, will no longer own trailers for hauling, it will be part of contract services. Will therefore not need to replace trailers in the future, reducing capital needs.
- Increases: Garbage Tipping Fees \$37k, Drywall Recycling \$15k, Contract Services \$7.5k, Hauling Charges \$5k, Travel \$2k, misc. \$2.9k. Decreases: Payroll \$36k (FTE reduction), Yard Waste Tipping Fees \$10k, Site Mtce \$3k, misc. \$2.6k.
- Remove \$15k for Service Review .

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 093 -- SWM: Westside Sanitary Landfill / Waste Disposal & Recycling Centre (in 2010 - this portion moved to cc 092 for cost tracking) b**

**Department:** Community Services (Solid Waste Management)

**General Revenue Fund Budgets**

	2017 Budget	<b>Landfill Only - Transfer Station now Separate CC 092</b>			
		2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Transfer from Closure Reserves	(152,228) a	(40,932) a	(40,932) a	(40,932) a	(40,932) a
Previous Year's Surplus/Deficit	0	0	0	0	0
Engineering Admin OH	1,342	1,476	1,476	1,476	1,476
Administration OH	3,143	3,456	3,456	3,456	3,456
<b>Total Revenue</b>	<b>(147,743)</b>	<b>(36,000)</b>	<b>(36,000)</b>	<b>(36,000)</b>	<b>(36,000)</b>
<b>Expenses:</b>					
Operations - Monitoring, Testing, Site Maintenance	32,743 c	36,000 d	36,000 d	36,000 d	36,000 d
Closure Costs	115,000 a	0	0	0	0
<b>Total Expenses</b>	<b>147,743</b>	<b>36,000</b>	<b>36,000</b>	<b>36,000</b>	<b>36,000</b>
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.10	0.10	0.10	0.10	0.10
Closure Fund Reserve Bal. at Y/E	(547,809)	(511,946)	(475,724)	(439,140)	(402,190)

**Notes**

- a. For PSAB reasons, all closure costs are to be shown as operating costs rather than capital. These costs are all funded from the closure reserve.
- b. This is part of the overall SWM service. Costs are split out into this cost centre for tracking purposes.
- c Decreases: Site Mtce \$10k, Payroll change to salary distribution \$6k.
- d. Primarily testing and minor site maintenance, and closure costs.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program:** 094 & 096 Combined -- SWM: Waste Reduction & Recycling Program <sup>a</sup>

**Department:** Community Services (Solid Waste Management)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Services - Kelowna	(773,193) b	(771,289)	(791,774)	(807,721)	(823,986)
Services - Peachland	(32,948) b	(32,867)	(33,740)	(34,419)	(35,112)
Services - Lake Country	(78,436) b	(78,243)	(80,321)	(81,939)	(83,589)
Services - West Kelowna	(198,215) b	(197,727)	(202,978)	(207,067)	(211,236)
Parcel Tax	(32,949) b	(32,868)	(33,741)	(34,420)	(35,114)
Previous Year's Surplus/Deficit	(2,287)	(0)	(0)	(0)	(0)
Administration OH	173,451	174,725	178,220	181,784	185,420
Multi Material BC (MMBC)	(255,000) c	(260,100)	(265,302)	(270,608)	(276,020)
Backyard Composters	(22,000)	(22,000)	(15,000)	(15,000)	(15,000)
<b>Total Revenue</b>	<b>(1,221,577)</b>	<b>(1,220,369)</b>	<b>(1,244,636)</b>	<b>(1,269,390)</b>	<b>(1,294,637)</b>
<b>Expenses:</b>					
Operations	1,214,577 d	1,213,369 e	1,237,636	1,262,390	1,287,637
Transfer to Reserves	7,000	7,000	7,000	7,000	7,000
<b>Total Expenses</b>	<b>1,221,577</b>	<b>1,220,369</b>	<b>1,244,636</b>	<b>1,269,390</b>	<b>1,294,637</b>
(Surplus) / Deficit	(0)	(0)	(0)	(0)	(0)
FTE's	4.46	4.46	4.46	4.46	4.46
<b>Tax Levy:</b>					
<b>Parcel Tax</b>	<b>(32,949)</b>	<b>(32,868)</b>	<b>(33,741)</b>	<b>(34,420)</b>	<b>(35,114)</b>

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Sale of Asset	(4,000)	0	0	0	0
Transfer From Reserves	(32,090)	0	0	0	0
<b>Total Revenue</b>	<b>(36,090)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
Vehicles	36,090	0	0	0	0
<b>Total Expenses</b>	<b>36,090</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(36,308)	(43,671)	(51,108)	(58,619)	(66,205)

**Notes**

- This is part of the overall SWM service. Costs are split out into this cost centre for tracking and billing purposes. Municipalities are invoiced based on actual costs incurred as the year progresses. The EA's are taxed via SWM parcel tax. The surplus/deficit shown relates only to the EA's and is used in calculating the following year's tax. Former cost centre 096 has been amalgamated with this cost centre after program changes in 2014/2015 (MMBC, etc.)
- Allocation is done using population counts. 2016 Census numbers used. Causes slight shifts between partners.
- MMBC revenues reduced in accordance with actual amount received in 2016. Also eliminating commercial use of recycling depots.
- Increases: Waste Composition Study \$25k, Commercial & Construction Waste \$7.5k, Household Hazardous Waste \$7.5k, Communication Education \$5k, Illegal Dumping \$5k, Memberships \$4.5k, Furniture Deconstruction \$2k, misc \$3k. Decreases: Contract-Hazardous Waste \$20k, Community Education Study \$20k, Contracts-Depots \$15k, misc \$3k.
- Remove \$25k Waste Composition Study.

**Community Services (Solid Waste Management)  
2017 - 2021 Five Year Program Budget Projections**

**Program:** 095 -- SWM: Solid Waste Collection (Electoral Areas) a

**Department:** Community Services (Solid Waste Management)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Collection Fees, Late Payment					
Fees & Tags	(465,000)	(474,300)	(483,786)	(493,462)	(503,331)
Parcel Tax	0	(22,277)	(23,312)	(23,018)	(22,718)
Previous Year's Surplus/Deficit	(41,607)	(0)	0	0	0
Administration OH	64,773	66,069	68,738	70,112	71,515
Multi Material BC (MMBC)	(65,000)	(66,300)	(67,626)	(68,979)	(70,358)
<b>Total Revenue</b>	<b>(506,834)</b>	<b>(496,809)</b>	<b>(505,985)</b>	<b>(515,345)</b>	<b>(524,892)</b>
<b>Expenses:</b>					
Operations	449,813 b	458,809 c	467,985 c	477,345 c	486,892 c
Transfer to Capital Fac. Reserves	38,000 c	38,000 c	38,000 c	38,000 c	38,000 c
Transfer to Operating Reserve	19,021 d	0	0	0	0
<b>Total Expenses</b>	<b>506,834</b>	<b>496,809</b>	<b>505,985</b>	<b>515,345</b>	<b>524,892</b>
(Surplus) / Deficit	(0)	0	0	0	(0)
FTE's	0.10 b	0.10	0.10	0.10	0.10
<b>Tax Levy:</b>					
<b>Parcel Tax</b>	<b>0</b>	<b>(22,277)</b>	<b>(23,312)</b>	<b>(23,018)</b>	<b>(22,718)</b>
Parcel Tax Rate	0.00	0.00	0.00	0.00	0.00

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer from CWF Cap Fac Rsv	(40,000) f	0	0	0	0
Transfer from Cap. Fac. Reserves	(10,625)	0	0	0	0
Transfer From Equip. Reserves	0	(7,588)	(7,588)	(7,588)	(7,588)
<b>Total Revenue</b>	<b>(50,625)</b>	<b>(7,588)</b>	<b>(7,588)</b>	<b>(7,588)</b>	<b>(7,588)</b>
<b>Expenses</b>					
Garbage Carts	10,025	5,013	5,013	5,013	5,013
Transfer Site Improvements	40,600 f	2,575	2,575	2,575	2,575
<b>Total Expenses</b>	<b>50,625</b>	<b>7,588</b>	<b>7,588</b>	<b>7,588</b>	<b>7,588</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Balance at Y/E	(193,731)	(188,005)	(182,221)	(176,379)	(170,479)
Capital Fac. Reserv Bal. at Y/E	(27,269) c	(65,541) c	(104,197) c	(143,239) c	(182,671) c
Operating Reserve Balance at Y/E	(55,014) d	(55,565)	(56,120)	(56,681)	(57,248)

**Notes**

- a. This is part of the overall SWM service. Costs are split out into this cost centre for tracking purposes.
- b. Increases: Payroll \$7.3k (FTE increase), Collection Fees \$7k, Contract Services \$3k, Transfer Stn Contracts -Site \$1.5k, misc \$1.4k. Decreases: Transfer Stn Hauling Charges \$6k, Tipping Fees K.S.L.F. \$3k, Transfer Stn Site Mtce \$1k.
- c. Set aside reserves for future cart and vehicle replacement, and transfer station upgrades.
- d. Transfer surplus funds to operating reserve.
- e. Community Works Fund Gas Tax funding:
- f. **New Items requiring Specific Board approval of CWF use prior to project commencing (separate report to come forward in 2017). Projects will not proceed if CWF are not available:**

Transfer Stations Improvement Project: Redesign of Sites	\$10k
Implementation	\$30k

COMMUNITY SERVICES  
PROTECTION SERVICES

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 019 -- Electoral Area Fire Prevention Program**

Department: Community Services (Fire Protection)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(20,413)	(27,226)	(31,943)	(32,582)	(33,234)
Tax Req - EA Cent Ok East	(19,500)	(26,009)	(30,516)	(31,127)	(31,748)
Previous Year's Surplus/Deficit	(12,587)	(0)	(0)	(0)	(0)
Administration OH	6,608	7,708	7,862	8,019	8,180
Transfer from Operating Reserve	0	(8,000)	0	0	0
Total Revenue	(45,892)	(53,527)	(54,597)	(55,690)	(56,803)
<b>Expenses:</b>					
Operations	45,892 a	53,527 b	54,597	55,689	56,803
Total Expenses	45,892	53,527	54,597	55,689	56,803
(Surplus) / Deficit	(0)	(0)	(0)	(0)	0
FTE's	0.2837 a,b	0.3386 b	0.3386	0.3386	0.3386
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	(39,913)	(53,235)	(62,459)	(63,709)	(64,982)
<b>Residential Tax Rate (per \$1000 of assessment)</b>	0.0198	0.0262	0.0304	0.0307	0.0310
Operating Reserve Balance at Y/E	(10,024)	(2,044)	(2,065)	(2,086)	(2,106)

**Notes**

- a. Decreases: Requisition reduced to \$40k as requested by electoral area directors. Payroll \$44.8k - costs for fire department support removed. Payroll Support costs have been shifted to 021, 022, 023, & 024 Fire Departments. Special Projects & Service Review \$12k.
- b. Fire Services Manager vacancy filled part way through year. 2018 reflects portion of FTE for a full year.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 020 -- Lakeshore Road Fire Protection**

**Department:** Community Services (Fire Protection)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(20,313)	(20,720)	(21,154)	(21,576)	(22,008)
Previous Year's Surplus/Deficit	(546) a	0	0	0	0
Administration OH	930	949	988	1,007	1,027
Total Revenue	(19,929)	(19,771)	(20,166)	(20,569)	(20,981)
<b>Expenses:</b>					
Operations	19,383	19,771	20,166	20,569	20,981
Transfer to Operating Reserve	546 a	0	0	0	0
Total Expenses	19,929	19,771	20,166	20,569	20,981
(Surplus) / Deficit	0	0	0	0	0

**Tax Levy:**

<b>Tax Requisition</b>	(20,313)	(20,720)	(21,154)	(21,576)	(22,008)
<b>Residential Tax Rate (per \$1000 of assessment)</b>	0.5566	0.5621	0.5682	0.5738	0.5795
Maximum Tax Rate	1.5000				
Operating Reserve Balance at Y/E	(2,086)	(2,107)	(2,128)	(2,149)	(2,171)

**Notes**

3rd Party Contract based on assessments.

a. Transfer surplus to operating reserve for future rate stabilization.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 021 -- Ellison Volunteer Fire Department**

**Department:** Community Services (Fire Protection)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Services - Kelowna	(45,000) a	(45,900) a	(46,818) a	(47,754) a	(48,709) a
Tax Req - EA Cent Ok East	(458,804)	(462,631)	(471,365)	(483,892)	(496,570)
Previous Year's Surplus/Deficit	(85,948)	0	0	0	0
Administration OH	35,264	36,277	37,742	38,497	39,267
Total Revenue	(554,488)	(472,255)	(480,440)	(493,149)	(506,012)
<b>Expenses:</b>					
Operations	367,330 b	377,883 g	385,440	393,149	401,012
Transfer to Cap. Fac. Reserve	130,000 c	94,372 c	95,000 c	100,000 c	105,000 c
Transfer to Operating Reserve	57,158 a	0	0	0	0
Total Expenses	554,488	472,255	480,440	493,149	506,012
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.1335 b,g	0.1610 g	0.1610	0.1610	0.1610

**Tax Levy:**

<b>Tax Requisition</b>	(458,804)	(462,631)	(471,365)	(483,892)	(496,570)
<b>Residential Tax Rate</b> (per \$1000 of assessment)	0.8523	0.8509	0.8584	0.8725	0.8865
Maximum Tax Rate	1.9500				

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Trsfr From Cap Fac Reserve	(80,905)	(36,396)	(58,085)	(34,913)	(50,138)
Total Revenue	(80,905)	(36,396)	(58,085)	(34,913)	(50,138)
<b>Expenses</b>					
Turn Out Gear	18,045	9,908	10,106	10,308	10,308
Radios & Pagers	8,020	4,172	4,255	4,340	4,340
Equipment	8,180	8,344	8,511	8,680	8,680
Hall Improvements	35,525 d	7,714 f	10,150 f	5,075 f	20,300 f
SCBA	11,135	6,258	25,063 e	6,510	6,510
Total Expenses	80,905	36,396	58,085	34,913	50,138
(Surplus) / Deficit	0	0	0	0	0
Equip Reserve Balance at Y/E	(14,955)	(15,105)	(15,256)	(15,408)	(15,562)
Cap. Fac. Reserve Balance at Y/E	(277,865) c	(338,620) c	(378,921) c	(447,797) c	(507,137) c
Operating Reserve Balance at Y/E	(82,676) a	(83,502)	(84,337)	(85,181)	(86,033)

**Notes**

- a. Payment from City of Kelowna re: Country Rhodes. Once City of Kelowna staffs the Glenmore hall, it is likely they will take over fire protection and this revenue will disappear. Recommend transferring a portion of 2016 surplus carried forward to increase operating reserve to ease this transition that could potentially happen as early as 2018.
- b. Increases: Training \$20k (new members & playbook), Telephone \$2k.  
Shift of \$14.3k Payroll costs from cc 019 - Electoral Area Fire Prevention for support staff.  
Decreases: Payroll \$19.3k (EOC responses included in 2016), Safety Supplies \$1.5k, Building Lease Fee \$10.5k (Training Room & debt refinancing), Electricity \$1.8k, Special Projects \$2k, Minor Misc. 5k.
- c. Upcoming Capital \$1.45 million: \$300k Truck Bay in 2022, \$300 Truck Replacement in 2024, \$100k truck in 2028, \$250k in 2030 and \$500k in 2031. Capital reserves to be rebuilt in anticipation of these replacements.  
Current long term plan will allow cash payment for replacements. Further work will be done in 2017 on Asset Management planning based on 2016 Facilities Condition Report to include Firehall requirements.
- d. Ventilation \$15k, Replacement Sideway carryforward \$16k from 2016 and increase of \$4k to project.
- e. SCBA System
- f. 2018: Heaters/Hot Water; 2019: Pavement; 2020: Misc; 2021: Wall finishes.
- g. Fire Services Manager vacancy filled part way through year. 2018 reflects portion of FTE for a full year.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 022 -- Joe Rich Volunteer Fire Department**

**Department:** Community Services (Fire Protection)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(397,002)	(413,689)	(418,636)	(430,009)	(441,509)
Previous Year's Surplus/Deficit	(199)	0	0	0	0
Administration OH	26,995	27,842	27,910	28,468	29,037
<b>Total Revenue</b>	<b>(370,206)</b>	<b>(385,846)</b>	<b>(390,726)</b>	<b>(401,541)</b>	<b>(412,472)</b>
<b>Expenses:</b>					
Operations	281,196 a	290,026 g	290,726 d	296,541 e	302,472 e
Debt Payments	11,914 b	10,820 b	1,650 e	12,564 e	12,139 c
Transfer to Capital Facility Reserve	76,000 c	85,000 c	98,350 c,e	92,436 c	97,861 c
Lease Payments	1,096 b	0 c	0 c	0 c	0 c
<b>Total Expenses</b>	<b>370,206</b>	<b>385,846</b>	<b>390,726</b>	<b>401,541</b>	<b>412,472</b>
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.1335 a,g	0.1605 g	0.1605	0.1605	0.1605

**Tax Levy:**

<b>Tax Requisition</b>	<b>(397,002)</b>	<b>(413,689)</b>	<b>(418,636)</b>	<b>(430,009)</b>	<b>(441,509)</b>
<b>Residential Tax Rate</b>	<b>1.4802</b>	<b>1.5272</b>	<b>1.5302</b>	<b>1.5562</b>	<b>1.5820</b>
<b>(per \$1000 of assessment)</b>					
Maximum Tax Rate	2.5000				

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Capital Financing	0	0	(54,195) e	0	0
Sale of Asset / Internal Transfer	0	0	(45,000)	0	0
Transfer From Equip. Reserves	0	0	(20,000)	0	0
Trsrfr From CWF Cap Fac. Rsv	(105,154) f	0	0	0	0
Transfer from Cap Fac Reserve	(46,981)	(53,677)	(255,000)	(43,353)	(47,600)
<b>Total Revenue</b>	<b>(152,135)</b>	<b>(53,677)</b>	<b>(374,195)</b>	<b>(43,353)</b>	<b>(47,600)</b>
<b>Expenses</b>					
SCBA	5,113	5,215	5,319	5,426	5,535
Water Supply / Cisterns	106,948 f	0	0	0	0
Radios & Pagers	3,200	7,302	7,448	7,597	7,749
Trucks	0	0	330,000 c	0	0
Turnout Gear	20,050	10,430	10,639	10,851	11,068
Hall Renovations	6,598	20,300	10,150	8,628	12,180
Equipment	10,226	10,430	10,639	10,851	11,068
<b>Total Expenses</b>	<b>152,135</b>	<b>53,677</b>	<b>374,195</b>	<b>43,353</b>	<b>47,600</b>
(Surplus) / Deficit	0	0	0	0	0
Equip Reserve Balance at Y/E	(24,355)	(24,599)	(4,645)	(4,691)	(4,738)
Capital Facilities Reserve Bal. at Y/E	(133,559) c	(166,218) c	(11,230) c	(60,425) c	(111,290) c

**Notes**

- Increases: Payroll \$8.6k (increase in number of members), Insurance \$2k, Water \$2k, Vehicle Ops \$12k.  
Shift of \$14.3k Payroll costs from cc 019 - Electoral Area Fire Prevention for support staff.  
Decreases: Special Projects \$2k, Building Assessment \$1k.
- MFA lease shifted to short term equipment financing. Debt finished in 2018.
- Reserves **must** continue to be built to a much higher level as trucks totalling \$1.18 million are scheduled to be replaced in 2019 (\$330k), 2024 (\$350k), 2026 (\$175k), 2029 (\$325k), and more beyond that. In the past, the tolerance for rate increases has been low for this service. Even at these projected rates contribution levels, for the purchases from 2024 onward, financing will be required.  
Staff has learned of an issue with the R51 truck which was to be replaced in 2021. This truck may need to be replaced as sooner than planned (2019) due to continued extensive repairs. Short term 5 year equipment financing would be required.  
Further work will be done in 2017 on Asset Management planning based on 2016 Facilities Condition Report to include Firehall requirements.
- Reduce vehicle operating costs by conservative \$5k.
- As lease payments are completed, would transfer the equivalent into reserves, however additional debt is likely to be required because of vehicle replacement in 2019 rather than 2021.
- Community Works Fund Gas Tax funding approved May 30th, 2016.  
This amount includes all phases of the project, and includes construction, contract administration, staff time, administration and engineering overheads, and other project expenses.
- Fire Services Manager vacancy filled part way through year. 2018 reflects portion of FTE for a full year.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 023 -- North Westside Volunteer Fire / Rescue Department**

**Department:** Community Services (Fire Protection)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(505,740)	(517,486)	(532,538)	(547,029)	(561,690)
Previous Year's Surplus/Deficit	(7,155)	0	0	0	0
Administration OH	35,378	36,393	37,863	38,621	39,393
Total Revenue	(477,517)	(481,093)	(494,675)	(508,409)	(522,297)
<b>Expenses:</b>					
Operations	368,517	379,093	386,675	394,409	402,297
Transfer to Capital Fac. Reserve	109,000	102,000	108,000	114,000	120,000
Total Expenses	477,517	481,093	494,675	508,409	522,297
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.1335	0.1605	0.1605	0.1605	0.1605

**Tax Levy:**

<b>Tax Requisition</b>	(505,740)	(517,486)	(532,538)	(547,029)	(561,690)
<b>Residential Tax Rate</b>	0.8841	0.8957	0.9126	0.9282	0.9436
<b>(per \$1000 of assessment)</b>					
Maximum Tax Rate	1.3500				

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer from Cap Fac Reserve	(114,623)	(31,499)	(64,283)	(37,805)	(53,030)
Transfer From Equip. Reserves	0	(125,000)	0	0	0
Total Revenue	(114,623)	(156,499)	(64,283)	(37,805)	(53,030)
<b>Expenses</b>					
Trucks	0	125,000	0	0	0
SCBA	5,213	5,318	5,477	5,642	5,642
Equipment	28,070	8,508	8,764	8,939	8,939
Pagers & Radios	5,514	4,254	4,382	4,393	4,393
Stn 101 Improvements	20,300	0	0	0	0
Stn 102 Improvements	10,150	0	0	0	0
Compound (Training)	2,540	0	0	0	0
Stn 102 - Paving	15,225	0	0	0	0
Turn Out Gear / Equipment	16,040	8,344	8,511	8,681	8,681
Boat House	11,571	0	0	0	0
Fire Hall Renovations	0	5,075	37,149	10,150	25,375
Total Expenses	114,623	156,499	64,283	37,805	53,030
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Bal. at Y/E	(169,555)	(46,250)	(46,713)	(47,180)	(47,652)
Capital Facility Reserve Bal. at Y/E	(189,749)	(262,148)	(308,486)	(387,766)	(458,614)

**Notes**

- a. Increases: Equipment \$2k, Vehicle Ops \$2k, Minor Misc. \$4.5k.  
Shift of \$14.3k Payroll costs from cc 019 - Electoral Area Fire Prevention for support staff.  
Decreases: Payroll \$43k (Reduction re: fire chief position & 2016 budget had wage payouts for EOC fire responses), Bldg Rep & Mtce \$2k, Special Projects \$2k, Minor Misc. \$2k.  
The 2016 budget included amounts for EOC fire responses and payouts.
- b. It is highly recommended that reserve transfers stay at this level and continue to increase. (2018 decrease reflects no surplus carried forward from 2017). In addition to regular capital needs, after 2020, the following truck replacements totalling \$1.627million are coming up: 2025 (\$250k), 2029 (\$501K), 2031 (\$75k), 2032 (\$501k), 2033 (\$300k).  
Further work will be done in 2017 on Asset Management planning based on 2016 Facilities Condition Report to include Firehall requirements.
- c. Fire Chief position went from permanent full time to paid on call.
- d. \$15k Painting & exterior Upgrades, \$5k Bay lighting upgrade.
- e. Heaters, hotwater tank.
- f. Repairs \$3k, Pole relocation \$8.5k.
- g. Fire Services Manager vacancy filled part way through year. 2018 reflects portion of FTE for a full year.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 024 -- Wilson's Landing Volunteer Fire Department**

**Department:** Community Services (Fire Protection)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(189,750)	(217,592)	(226,461)	(235,090)	(243,792)
Previous Year's Surplus/Deficit	19,085	0	0	0	0
Administration OH	14,949	15,555	16,184	16,508	16,838
<b>Total Revenue</b>	<b>(155,716)</b>	<b>(202,036)</b>	<b>(210,277)</b>	<b>(218,583)</b>	<b>(226,954)</b>
<b>Expenses:</b>					
Operations	155,716	162,036	165,277	168,583	171,954
Transfer to Cap. Fac. Reserve	0	40,000	45,000	50,000	55,000
<b>Total Expenses</b>	<b>155,716</b>	<b>202,036</b>	<b>210,277</b>	<b>218,583</b>	<b>226,954</b>
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.1335	0.1605	0.1605	0.1605	0.1605
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(189,750)</b>	<b>(217,592)</b>	<b>(226,461)</b>	<b>(235,090)</b>	<b>(243,792)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.7089</b>	<b>0.8049</b>	<b>0.8294</b>	<b>0.8525</b>	<b>0.8753</b>
Maximum Tax Rate	2.8500				

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer From Equip. Reserves	(31,409)	0	0	0	0
Transfer from Cap. Fac. Reserve	(25,525)	(29,536)	(35,448)	(30,776)	(40,926)
<b>Total Revenue</b>	<b>(56,934)</b>	<b>(29,536)</b>	<b>(35,448)</b>	<b>(30,776)</b>	<b>(40,926)</b>
<b>Expenses</b>					
Pagers and Radios	5,514	4,254	4,382	4,470	4,470
Computer/Network Equipment	1,504	0	0	0	0
SCBA	5,163	5,318	5,477	5,587	5,587
Equipment	13,033	8,508	8,764	8,940	8,940
Fuel Tank / Compound	10,300	0	0	0	0
Hall Improvements	15,225	5,075	10,252	5,075	15,225
Turnout Gear	6,195	6,381	6,573	6,704	6,704
<b>Total Expenses</b>	<b>56,934</b>	<b>29,536</b>	<b>35,448</b>	<b>30,776</b>	<b>40,926</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Balance at Y/E	(108,312)	(109,396)	(110,489)	(111,594)	(112,710)
Capital Facility Reserve Bal. at Y/E	(62,316)	(73,403)	(83,689)	(103,750)	(118,861)

**Notes**

- a. Bear Creek Fire response. At year end, Province advised that it would not be paying for \$22k CWK resources during initial response. Wilson's Landing Fire Dept. is now paying the invoice. This results in a deficit in 2016. The planned 2017 \$36k transfer to capital reserve will not be made in order to mitigate the tax requisition impact. In 2016 originally \$32k was to be transferred to reserves. An extra \$31k was contributed in 2016 relating to other fire responses that the Dept was reimbursed for.
- b. Operating costs will continue to stay at this level and increase slightly. The department membership has increased to desirable levels, and expenses reflect that. There is a focused plan on training.  
Increases: Payroll \$2k (however 2016 budget also reflected EOC responses & firefighter payouts), Training \$3k, Uniforms \$2k, Equip Mtce & Rep \$1.5k, Vehicle Ops \$8k (based on actuals - budgeted too low in 2016 - contributed to surplus swing from 2015 to 2016).  
Shift of \$14.3k Payroll costs from cc 019 - Electoral Area Fire Prevention for support staff.  
Decreases: Safety Supplies \$1k, Special Projects \$2k.
- c. In future, resume adding \$5,000 to reserve transfer annually to prior reserve transfer levels in order to be able to fund the following \$1.05 million in future truck purchases from reserves: 2032 (\$500k), 2035 (\$250k), & 2036 (\$300k).
- d. Build office in hall & equip.
- e. Furnace & Finishes.
- f. Fire Services Manager vacancy filled part way through year. 2018 reflects portion of FTE for a full year.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 028 -- June Springs Fire Protection**

**Department:** Community Services (Fire Protection)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(12,696)	(13,559)	(13,843)	(14,119)	(14,402)
Previous Year's Surplus/Deficit	83	0	0	0	0
Administration OH	609	621	646	659	672
Transfer from Operating Reserve	(680) a	0	0	0	0
Total Revenue	(12,684)	(12,938)	(13,196)	(13,460)	(13,730)
<b>Expenses:</b>					
Operations	12,684 b	12,938	13,196	13,460	13,730
Total Expenses	12,684	12,938	13,196	13,460	13,730
(Surplus) / Deficit	0	0	0	0	0
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	(12,696)	(13,559)	(13,843)	(14,119)	(14,402)
<b>Residential Tax Rate (per \$1000 of assessment)</b>	0.5443	0.5755	0.5817	0.5875	0.5933
Operating Reserve Bal. at Y/E	0	-	-	-	-

**Notes**

- a. Utilize operating reserve to reduce tax impact.
- b. Contract costs from City of Kelowna based on assessments.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 029 -- Brent Road Fire Protection**

Department: Community Services (Fire Protection)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(29,650)	(31,762)	(33,356)	(33,963)	(34,582)
Previous Year's Surplus/Deficit	0	0	0	0	0
Administration OH	1,335	1,362	1,417	1,445	1,474
Transfer from Operating Reserve	(2,500) b	(971) b	0	0	0
<b>Total Revenue</b>	<b>(30,815)</b>	<b>(31,371)</b>	<b>(31,939)</b>	<b>(32,518)</b>	<b>(33,108)</b>
<b>Expenses:</b>					
Operations	27,815	28,371	28,939	29,518	30,108
Transfer to Capital Fac. Reserves	3,000 a	3,000 a	3,000 a	3,000 a	3,000 a
<b>Total Expenses</b>	<b>30,815</b>	<b>31,371</b>	<b>31,939</b>	<b>32,518</b>	<b>33,108</b>
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.02	0.02	0.02	0.02	0.02
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(29,650)</b>	<b>(31,762)</b>	<b>(33,356)</b>	<b>(33,963)</b>	<b>(34,582)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>0.7414</b>	<b>0.7863</b>	<b>0.8176</b>	<b>0.8243</b>	<b>0.8310</b>
Maximum Residential Tax Rate	0.8000				
Cap. Fac. Reserve Fund Bal at Y/E	(23,244) a	(26,477) a	(29,742) a	(33,039) a	(36,369) a
Equipment Reserve	(176)	(177)	(179)	(181)	(183)
Operating Reserve Bal. at Y/E	(971) b	0	0	0	0

**Notes**

- Contract based on assessments.
- a. There is a need to set aside funds for reservoir replacement.
  - b. Utilize operating reserve to reduce rate impact.
  - c. Contract rate was at \$20k in 2014 & 2015 and increased to \$23k in 2016. Expecting similar increase for 2017. Budget increase from \$21k to \$25k based on 2016 actual plus increase.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 030 -- Regional Rescue Service**

**Department:** Community Services (Fire Protection)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Services - WFN	(78,367)	(82,785)	(85,041)	(86,728)	(88,448)
Tax Requisition - Kelowna	(1,466,768)	(1,550,180)	(1,592,415)	(1,624,005)	(1,656,210)
Tax Requisition - Peachland	(67,491)	(71,329)	(73,273)	(74,726)	(76,208)
Tax Requisition - Lake Country	(162,637)	(171,886)	(176,569)	(180,071)	(183,642)
Tax Requisition - West Kelowna	(364,259)	(384,974)	(395,463)	(403,307)	(411,305)
Tax Req - EA Cent Ok. West	(47,529)	(50,232)	(51,601)	(52,624)	(53,668)
Tax Req - EA Cent Ok East	(44,631)	(47,169)	(48,454)	(49,415)	(50,395)
Previous Year's Surplus/Deficit	(257,349)	0	0	(0)	(0)
Administration OH	202,689	207,027	208,276	212,485	216,777
Transfer from Operating Reserve	0	(50,000)	0	0	0
WCB, PEP, JEPP Grant & Other	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
<b>Total Revenue</b>	<b>(2,341,342)</b>	<b>(2,256,528)</b>	<b>(2,269,540)</b>	<b>(2,313,390)</b>	<b>(2,358,099)</b>
<b>Expenses:</b>					
Operations Radio & Dispatch	1,284,178	1,339,862	1,336,059	1,362,780	1,390,036
Operations Core Rescue	619,510	631,900	644,538	657,429	670,578
Operations Emergency Operations	155,654	158,767	161,942	165,181	168,485
Search & Rescue	52,000	26,000	27,000	28,000	29,000
Transfer to Equip Reserves	100,000	100,000	100,000	100,000	100,000
Transfer to Operating Reserve	130,000	0	0	0	0
<b>Total Expenses</b>	<b>2,341,342</b>	<b>2,256,529</b>	<b>2,269,539</b>	<b>2,313,390</b>	<b>2,358,098</b>
(Surplus) / Deficit	0	0	(0)	(0)	(0)
FTE's	0.25	0.25	0.25	0.25	0.25

**Tax Levy:**

<b>Tax Requisition</b>	<b>(2,153,315)</b>	<b>(2,275,770)</b>	<b>(2,337,775)</b>	<b>(2,384,148)</b>	<b>(2,431,428)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>0.0479</b>	<b>0.0502</b>	<b>0.0510</b>	<b>0.0515</b>	<b>0.0520</b>

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer From Equip Reserves	(85,000)	(365,000)	(65,000)	(65,000)	(65,000)
<b>Total Revenue</b>	<b>(85,000)</b>	<b>(365,000)</b>	<b>(65,000)</b>	<b>(65,000)</b>	<b>(65,000)</b>
<b>Expenses</b>					
Equipment	85,000	65,000	65,000	65,000	65,000
EOC Equipment	0	50,000	0	0	0
Truck	0	250,000	0	0	0
<b>Total Expenses</b>	<b>85,000</b>	<b>365,000</b>	<b>65,000</b>	<b>65,000</b>	<b>65,000</b>
(Surplus) / Deficit	0	0	0	0	0
Equip Reserve Fund Balance at Y/E	(347,265)	(82,088)	(117,259)	(152,781)	(188,659)
Operating Reserve Balance at Y/E	(130,000)	(80,800)	(81,608)	(82,424)	(83,248)

**Notes**

- Overall operating cost increase of \$46k. Increases: Payroll \$7.8k, Dispatch \$28k, Training & Education \$5k, Vehicle Ops \$3.5k, Contract Costs \$2k.
- Central Okanagan Search and Rescue \$25k for a truck replacement unspent in 2016 and carried over to 2017.
- Planning for future equipment, marine, EOC equipment, hazmat and repeater/radio replacement.
- Transfer a portion of 2016 surplus carried forward into operating reserve for future tax rate mitigation, or emergency EOC contingency.
- 2016 Surplus: COSAR did not purchase truck \$25k, Equipment \$34k, Legal \$4k, Repeater sites \$4k, Training & Education \$82k, Responses \$84k (incl extra revenue), ESS \$4k, Data Processing \$5k, Contract Services \$5k, Payroll \$9k.
- Add \$30k service review and remove in following year.
- Hazmat vehicle

COMMUNITY SERVICES  
POLICING SERVICES

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 031 -- 911 Emergency Number**

Department: Community Services (Policing Services Liaison)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Services - WFN	(10,157)	(11,649)	(12,052)	(13,307)	(13,854)
Direct Program Revenues	(738,504)	(847,422)	(876,691)	(967,991)	(1,007,814)
Tax Requisition - Kelowna	(190,098)	(218,136)	(225,669)	(249,172)	(259,422)
Tax Requisition - Peachland	(8,747)	(10,037)	(10,384)	(11,465)	(11,937)
Tax Requisition - Lake Country	(21,078)	(24,187)	(25,022)	(27,628)	(28,765)
Tax Requisition - West Kelowna	(47,209)	(54,172)	(56,043)	(61,880)	(64,425)
Tax Req - EA Cent Ok. West	(6,160)	(7,068)	(7,313)	(8,074)	(8,406)
Tax Req - EA Cent Ok East	(5,784)	(6,637)	(6,867)	(7,582)	(7,894)
Previous Year's Surplus/Deficit	(84,004)	0	(0)	(0)	0
Transfer From Operating Reserve	(71,350)	(221,350)	(71,661)	0	0
Administration OH	103,628	122,685	113,142	117,994	122,848
<b>Total Revenue</b>	<b>(1,079,463)</b>	<b>(1,277,972)</b>	<b>(1,178,560)</b>	<b>(1,229,105)</b>	<b>(1,279,669)</b>
<b>Expenses:</b>					
Operations	1,079,463	1,277,972	1,178,560	1,229,105	1,279,669
<b>Total Expenses</b>	<b>1,079,463</b>	<b>1,277,972</b>	<b>1,178,560</b>	<b>1,229,105</b>	<b>1,279,669</b>
(Surplus) / Deficit	0	(0)	(0)	0	(0)
FTE's	0.25	0.25	0.25	0.25	0.25

**Tax Levy:**

<b>Tax Requisition</b>	<b>(279,076)</b>	<b>(320,237)</b>	<b>(331,298)</b>	<b>(365,801)</b>	<b>(380,849)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>0.0062</b>	<b>0.0071</b>	<b>0.0072</b>	<b>0.0079</b>	<b>0.0081</b>

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer From Cap Fac Reserves	(19,188)	(19,190)	(19,190)	(19,190)	(19,190)
Transfer From Reserves	(2)	0	0	0	0
<b>Total Revenue</b>	<b>(19,190)</b>	<b>(19,190)</b>	<b>(19,190)</b>	<b>(19,190)</b>	<b>(19,190)</b>
<b>Expenses</b>					
Capital Contract - Equip & Upgr.	19,190	19,190	19,190	19,190	19,190
<b>Total Expenses</b>	<b>19,190</b>	<b>19,190</b>	<b>19,190</b>	<b>19,190</b>	<b>19,190</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(0)	(0)	(0)	(0)	(0)
Cap. Facil. Reserve Balance at Y/E	(96,949)	(78,728)	(60,326)	(41,739)	(22,966)
Operating Reserve Balance at Y/E	(289,408)	(70,952)	(0)	(0)	(0)

**Notes**

- Other participants are RDCK, RDEK, RDKB, RDOS, RDNO, RDCS. (RDCK, RDEK, RDKB became participants in late 2004.) The TNRD joined in 2006. Squamish Lillooet joined late 2009.
- In consultation with partners, surplus was set aside into operating reserve to cover anticipated future technology upgrade cost re: texting of \$150,000, and to smooth out tax requisitions while still recognizing significant tax requisition reductions.  
Over 5 year Ecomm contract, the anticipated savings for RDCO's share are \$350 - \$400k - Depending on future technology upgrades.
- Increases: Contract Services \$45.5k, Minor Misc. \$1k
- Anticipated \$150k technology upgrade fee re: texting added in 2018 and removed in 2019.
- Costs projected based on current contract.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 040 -- Crime Stoppers**

**Department:** Community Services (Policing Services Liaison)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Services - WFN	(9,605)	(9,985)	(10,185)	(10,389)	(10,597)
Tax Requisition - Kelowna	(179,783)	(186,979)	(190,720)	(194,534)	(198,424)
Tax Requisition - Peachland	(8,272)	(8,604)	(8,776)	(8,951)	(9,130)
Tax Requisition - Lake Country	(19,934)	(20,733)	(21,147)	(21,570)	(22,001)
Tax Requisition - West Kelowna	(44,647)	(46,435)	(47,363)	(48,311)	(49,277)
Tax Req - EA Cent Ok. West	(5,826)	(6,059)	(6,180)	(6,304)	(6,430)
Tax Req - EA Cent Ok East	(5,470)	(5,689)	(5,803)	(5,919)	(6,038)
Previous Year's Surplus/Deficit	0	0	(0)	0	(0)
Transfer from Operating Reserve	(5,369) a	0	0	0	0
Administration OH	35,107	35,809	36,525	37,256	38,001
<b>Total Revenue</b>	<b>(243,799)</b>	<b>(248,675)</b>	<b>(253,648)</b>	<b>(258,722)</b>	<b>(263,896)</b>
<b>Expenses:</b>					
Operations	243,799 b	248,675	253,648	258,721	263,896
<b>Total Expenses</b>	<b>243,799</b>	<b>248,675</b>	<b>253,648</b>	<b>258,721</b>	<b>263,896</b>
(Surplus) / Deficit	0	(0)	0	(0)	(0)
FTE's	2.31	2.31	2.31	2.31	2.31
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(263,932)</b>	<b>(274,499)</b>	<b>(279,989)</b>	<b>(285,589)</b>	<b>(291,300)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.0059</b>	<b>0.0061</b>	<b>0.0061</b>	<b>0.0062</b>	<b>0.0062</b>

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer From Reserves	(4,120)	0	0	0	0
<b>Total Revenue</b>	<b>(4,120)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
Computers & Equipment	2,060 c	0	0	0	0
Office Furniture & Equipment	2,060 c	0	0	0	0
<b>Total Expenses</b>	<b>4,120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
(Surplus) / Deficit	0	0	0	0	0
Equipment Reserve Balance at Y/E	(40,107)	(40,508)	(40,913)	(41,322)	(41,736)
Operating Reserve Balance at Y/E	(0) a	(0)	(0)	(0)	(0)

**Notes**

- a. Utilize operating reserve to reduce tax impact.
- b. Increases: Advertising & Promotion \$6k, Payroll \$2.7k, Contract Services \$1k.  
Decreases: Office Supplies \$1k.
- c. RCMP Building move.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 041 -- Victims Services**

**Department:** Community Services (Policing Services Liaison)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Services - WFN	(12,479)	(11,987)	(12,318)	(12,652)	(12,957)
Tax Requisition - Kelowna	(233,557)	(224,469)	(230,651)	(236,909)	(242,624)
Tax Requisition - Peachland	(10,747)	(10,329)	(10,613)	(10,901)	(11,163)
Tax Requisition - Lake Country	(25,897)	(24,889)	(25,575)	(26,269)	(26,902)
Tax Requisition - West Kelowna	(58,002)	(55,745)	(57,280)	(58,834)	(60,253)
Tax Req - EA Cent Ok. West	(7,568)	(7,274)	(7,474)	(7,677)	(7,862)
Tax Req - EA Cent Ok East	(7,107)	(6,830)	(7,018)	(7,209)	(7,383)
Previous Year's Surplus/Deficit	27,714	(0)	(0)	(0)	0
Administration OH	51,425	52,453	54,573	55,664	56,777
Province - Min of Public Safety & Solicitor General	(80,900)	(80,190)	(80,190)	(80,190)	(80,190)
<b>Total Revenue</b>	<b>(357,118)</b>	<b>(369,260)</b>	<b>(376,546)</b>	<b>(384,976)</b>	<b>(392,556)</b>
<b>Expenses:</b>					
Operations	357,118	364,260	371,546	378,976	386,556
Transfer to Equip. Reserves	0	5,000	5,000	6,000	6,000
<b>Total Expenses</b>	<b>357,118</b>	<b>369,260</b>	<b>376,546</b>	<b>384,976</b>	<b>392,556</b>
(Surplus) / Deficit	(0)	(0)	(0)	0	(0)
FTE's	3.26	3.26	3.26	3.26	3.26
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(342,878)</b>	<b>(329,536)</b>	<b>(338,611)</b>	<b>(347,799)</b>	<b>(356,187)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.0076</b>	<b>0.0073</b>	<b>0.0074</b>	<b>0.0075</b>	<b>0.0076</b>

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Sale of Asset	(5,000)	0	0	0	0
Transfer From Reserves	(37,270)	0	0	0	0
<b>Total Revenue</b>	<b>(42,270)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
Vehicles	36,090	0	0	0	0
Furniture & Equip	6,180	0	0	0	0
<b>Total Expenses</b>	<b>42,270</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Bal. at Y/E	(7,050)	(12,120)	(17,242)	(23,414)	(29,648)
Operating Reserve Bal. at Y/E	(4)	(4)	(4)	(4)	(4)

**Notes**

- a. Tax Requisition increase is due to 2016 deficit with 2 employees on leave, plus 2017 increases.
- b. Increases: Payroll \$25.9k (1 day/week increase due to increased callouts & sudden death situations), Training- Staff \$1.5k, Clerical / Rent Kelowna \$1.5k, Telephone \$1k, Advertising & Promotion \$1k, Contract Services \$1k. Decreases: Vehicle Operations \$2k.
- c. Resume transfers to reserves for vehicle, furniture and equipment.
- d. The Ministry has announced a new procurement process. In 2017, guaranteed revenue according to contract is \$47k to July 15th. Annual revenue is normally \$80k. The procurement process has been postponed, and staff anticipate a contract amendment up to the end of 2017.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 042 -- Crime Prevention & Alarm Control a**

Department: Community Services (Policing Services Liaison)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
RDCO Crime Prevention					
Share of Alarm Control					
Revenue	(35)	(35)	(35)	(35)	(35)
Tax Requisition - Peachland	(15,310)	(16,885)	(17,388)	(17,902)	(18,429)
Tax Requisition - Lake Country	(37,610)	(41,479)	(42,714)	(43,978)	(45,272)
Tax Requisition - West Kelowna	(87,264)	(96,243)	(99,109)	(102,043)	(105,045)
Tax Req - EA Cent Ok. West	(10,562)	(11,648)	(11,995)	(12,350)	(12,714)
Tax Req - EA Cent Ok East	(10,090)	(11,128)	(11,459)	(11,799)	(12,146)
Previous Year's Surplus/Deficit	(12,428) b,c	(0)	(0)	(0)	(0)
Services - WFN	(4,350)	(5,561)	(5,736)	(5,914)	(6,097)
Administration OH - Crime Prev	21,732	22,167	22,610	23,062	23,523
Administration OH - Alarm Control	24,022 a	24,502	24,992	25,492	26,002
Alarm Licenses	(193,941) a	(195,880)	(197,839)	(199,818)	(201,816)
<b>Total Revenue</b>	<b>(325,836)</b>	<b>(332,191)</b>	<b>(338,673)</b>	<b>(345,284)</b>	<b>(352,028)</b>
<b>Expenses:</b>					
Operations - Crime Prev	150,917 b,d	153,935	157,014	160,154	163,357
Operations - Alarm Control	166,819 a,e	170,155	173,558	177,030	180,570
Debt Payments	0				
Transfer to CP Equip. Reserves	5,000 f	5,000	5,000	5,000	5,000
Transfer to Alarm Equip. Reserves	3,000 a	3,000	3,000	3,000	3,000
Transfer to Crime Prev. Rev. RDCO	35 a	35	35	35	35
Transfer to City of Kelowna - Alarms	65 a	65	65	65	65
<b>Total Expenses</b>	<b>325,836</b>	<b>332,191</b>	<b>338,673</b>	<b>345,284</b>	<b>352,028</b>
(Surplus) / Deficit	(0)	(0)	(0)	(0)	(0)
FTE's	2.62	2.62	2.62	2.62	2.62
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(160,836)</b>	<b>(177,383)</b>	<b>(182,665)</b>	<b>(188,072)</b>	<b>(193,606)</b>
<b>Residential Tax Rate</b>	<b>0.0103</b>	<b>0.0112</b>	<b>0.0114</b>	<b>0.0117</b>	<b>0.0119</b>
(per \$1000 of assessment)					
Maximum Tax Rate	0.0315				

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer from Alarm Reserves	(2,575)	(5,150)	0	0	0
<b>Total Revenue</b>	<b>(2,575)</b>	<b>(5,150)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
Alarm Control - Comp & Equip	2,575	5,150	0	0	0
<b>Total Expenses</b>	<b>2,575</b>	<b>5,150</b>	<b>0</b>	<b>0</b>	<b>0</b>
(Surplus) / Deficit	0	0	0	0	0
CP Equipment Reserve Bal at Y/E	(34,813) f	(40,161)	(45,563)	(51,019)	(56,529)
Alarm Control Equip Reserve	(2,440)	(263)	(3,266)	(6,299)	(9,362)

**Notes**

- a. Includes the Alarm Control function. Note - The alarm control function is completely self-sustaining. Surpluses are paid out to the partners at year end, and any deficits are invoiced to the City of Kelowna or transferred to this function. Alarm Control is netted to zero at year end. It is considered part of Crime Prevention Program, but they are tracked in 2 separate cost centres. The budget lines are separated for tracking purposes.
- b. The tax increase to this budget is due to the increase in operating expenses for Crime Prevention of \$12k and the change in surplus carryforward from prior years of \$6k, for a total requisition increase of \$18k.
- c. A prior year adjustment relating to an error from 2000 was investigated and required to clean up a long outstanding item. This item reduced the surplus that would have been carried forward for the year.
- d. Crime Prevention: Increases: Payroll \$8.4k, Advertising & Promotion \$4k, Speed Watch \$1k, Office Supplies \$1k, misc \$1.8k. Decreases: Vehicle Operations \$2.5k, misc \$1k. Working on Crime Reduction Strategy via advertising, promotion and partnerships.
- e. Alarm Control: Increases: Payroll \$11.3k, Advertising & Promotion \$5k, Clerical / Rent Kelowna \$3k, Collection Fees \$2.5k, Contract Services \$1k, Office Supplies \$1k, misc \$2.2k.
- f. Reserves for future vehicle replacement.

DEVELOPMENT SERVICES  
INSPECTION & BYLAW  
ENFORCEMENT SERVICES

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 043 -- Business Licenses**

**Department:** Development Services (Inspections)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Business Licenses	(29,631)	(33,874)	(34,287)	(34,620)	(34,956)
Previous Year's Surplus/Deficit	(3,918)	(0)	0	0	(0)
Administration OH	4,097	4,138	4,263	4,306	4,349
<b>Total Revenue</b>	<b>(29,452)</b>	<b>(29,736)</b>	<b>(30,024)</b>	<b>(30,314)</b>	<b>(30,607)</b>
<b>Expenses:</b>					
Operations	28,452	28,737	29,024	29,314	29,607
Transfer to Reserves	1,000	1,000	1,000	1,000	1,000
<b>Total Expenses</b>	<b>29,452</b>	<b>29,737</b>	<b>30,024</b>	<b>30,314</b>	<b>30,607</b>
(Surplus) / Deficit	(0)	0	0	(0)	(0)
FTE's	0.30	0.30	0.30	0.30	0.30
Equip Reserve Fund Balance at Y/E	(27,318)	(28,591)	(29,877)	(31,175)	(32,487)
Operating Reserve Balance at Y/E	(26,154)	(26,415)	(26,680)	(26,946)	(27,216)

**Notes**

- a. Increases: Payroll \$2.4k, Vehicle Operations \$1k, misc \$1k. Decreased Contingencies \$0.5k.  
b. Resume transfers to reserves.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 044 -- Building Inspections & Other Bylaw Enforcement**

**Department:** Development Services (Inspections)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Permits, Tickets, & Sundry	(200,000) c	(250,000) c	(255,000) c	(260,100) c	(265,300) c
Tax Req - EA Cent Ok West	(22,105) a,b	(26,885)	(27,423)	(27,971)	(28,531)
Tax Req - EA Cent Ok East	(21,118) a,b	(25,684)	(26,198)	(26,722)	(27,256)
Previous Year's Surplus/Deficit	(327,458) c	(0)	(0)	0	0
Administration OH	44,837	45,000	45,900	46,818	47,754
Transfer from Operating Reserve	0	(54,928) f	(56,026) f	(57,148) f	(58,292) f
<b>Total Revenue</b>	<b>(525,844)</b>	<b>(312,498)</b>	<b>(318,747)</b>	<b>(325,122)</b>	<b>(331,625)</b>
<b>Expenses:</b>					
Operations	311,370 d	312,497 g	318,747	325,122	331,625
Transfer to Operating Reserve	214,474 c	0	0	0	0
<b>Total Expenses</b>	<b>525,844</b>	<b>312,497</b>	<b>318,747</b>	<b>325,122</b>	<b>331,625</b>
(Surplus) / Deficit	(0)	(0)	0	0	(0)
FTE's	2.600	2.600	2.600	2.600	2.600
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(43,223)</b>	<b>(52,569)</b>	<b>(53,620)</b>	<b>(54,693)</b>	<b>(55,787)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>0.0215</b>	<b>0.0259</b>	<b>0.0261</b>	<b>0.0264</b>	<b>0.0266</b>

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Sale of Asset	(3,000)	0	0	0	0
Transfer From Reserves	(69,180)	0	0	0	0
<b>Total Revenue</b>	<b>(72,180)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
Vehicles	72,180 e	0	0	0	0
<b>Total Expenses</b>	<b>72,180</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Balance at Y/E	(124,144)	(125,386)	(126,639)	(127,906)	(129,185)
Bldg Insp Operating Rsrv Bal at Y/E	(245,596) c	(193,124) f	(139,029) f	(83,272) f	(25,812) f

**Notes**

- Tax requisition only relates to fund for general bylaw enforcement services for zoning, etc.
- Tax requisition was added in 2013-2015 to fund building inspection, as per Nov. 26, 2012 report to Board and is no longer required.
- Increased Building Permit activity and revenues in 2014 & 2015. Because of uncertainty, permit revenues are budgeted conservatively based on experience with 2012 & 2013 levels. Any Building Inspection related surplus should be transferred to operating reserve for future years to avoid a similar situation to 2012 & 2013 when taxation was required. Completion of workload may vary from permit fee inflow and create timing issues.
- Increases: Payroll- Inspections \$27k (increased workload, additional .35 FTE required), Payroll- Bylaw \$2.3k, Vehicle Operations \$7k, Office Supplies \$1.5k, misc \$1k. Decreases: Minor misc \$1.7k.
- 2 vehicle replacements carried forward.
- Utilize operating reserve.
- Reduce Data Processing by \$5k.

# DEVELOPMENT SERVICES PLANNING

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 110 -- Regional Planning**

**Department:** Community Services (Planning)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Requisition - Kelowna	(194,774)	(259,459)	(277,764)	(282,541)	(287,413)
Tax Requisition - Peachland	(8,962)	(11,939)	(12,781)	(13,001)	(13,225)
Tax Requisition - Lake Country	(21,597)	(28,769)	(30,799)	(31,328)	(31,869)
Tax Requisition - West Kelowna	(48,371)	(64,434)	(68,980)	(70,167)	(71,376)
Tax Req - EA Cent Ok. West	(6,311)	(8,408)	(9,001)	(9,155)	(9,313)
Tax Req - EA Cent Ok East	(5,927)	(7,895)	(8,452)	(8,597)	(8,745)
Previous Year's Surplus/Deficit	(67,766) a	0	(0)	0	(0)
Administration OH	46,159	50,463	51,329	52,211	53,111
Transfer from Operating Reserve	0	(20,000) a	0	0	0
OBWB Grant	(25,000) d	0	0	0	0
<b>Total Revenue</b>	<b>(332,549)</b>	<b>(350,440)</b>	<b>(356,449)</b>	<b>(362,578)</b>	<b>(368,830)</b>
<b>Expenses:</b>					
Operations	294,549 b,d	300,440	306,449	312,578	318,829
Regional Growth Strategy	26,000 c	50,000 e	50,000 e	50,000 e	50,000 e
Transfer to Operating Reserve	12,000 a	0	0	0	0
<b>Total Expenses</b>	<b>332,549</b>	<b>350,440</b>	<b>356,449</b>	<b>362,578</b>	<b>368,829</b>
(Surplus) / Deficit	0	(0)	0	(0)	(0)
FTE's	2.00	2.00	2.00	2.00	2.00
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(285,942)</b>	<b>(380,904)</b>	<b>(407,777)</b>	<b>(414,789)</b>	<b>(421,941)</b>
<b>Residential Tax Rate</b> <b>(per \$1000 of assessment)</b>	<b>0.0064</b>	<b>0.0084</b>	<b>0.0089</b>	<b>0.0090</b>	<b>0.0090</b>
Operating Reserve Balance at Y/E	(32,414) c	(12,738)	(12,866)	(12,994)	(13,124)

**Notes**

- a. Transfer a portion of surplus to operating reserve for future rate smoothing.
- b. Increase: Contract Services \$10k. Decrease: Payroll \$23.6k.
- c. RGS Implementation & Monitoring Strategy.
- d. Contract Services of \$75k includes: Foreshore & Riparian Management \$25k, Planning for Ecosystem Connectivity \$20, Agriculture Adaptation \$5k, Floodplain \$25k, offset by \$25k OBWB Grant shown in revenue.
- e. RGS Phase 2 Implementation.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 111 -- Electoral Area Planning**

Department: Community Services (Planning)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Application Fees/Map Sales	(15,000)	(15,300)	(15,606)	(15,918)	(16,236)
Tax Requisition - Kelowna	(165,531) a	(186,394)	(201,527)	(205,557)	(209,668)
Tax Requisition - Peachland	(2,341) a	(2,636)	(2,850)	(2,907)	(2,965)
Tax Requisition - Lake Country	(3,692) a	(4,157)	(4,495)	(4,585)	(4,676)
Tax Requisition - West Kelowna	(33,103) a	(37,275)	(40,301)	(41,107)	(41,930)
Tax Req - EA Cent Ok. West	(182,481)	(205,481)	(222,162)	(226,606)	(231,138)
Tax Req - EA Cent Ok East	(56,999)	(64,183)	(69,394)	(70,782)	(72,197)
OBWB Grant	(20,000) d	0	0	0	0
Previous Year's Surplus/Deficit	(133,865) e,f	0	0	0	0
Transfer from Operating Reserve	0	(30,000) f	0	0	0
Transfer from CWF Cap Fac Reserv	(51,800) b	0	0	0	0
Administration OH	77,389	68,655	70,028	71,428	72,857
<b>Total Revenue</b>	<b>(587,423)</b>	<b>(476,771)</b>	<b>(486,307)</b>	<b>(496,033)</b>	<b>(505,954)</b>
<b>Expenses:</b>					
Operations	537,423 b,c,d,e	476,771 g	486,307	496,033	505,954
Transfer to Operating Reserve	50,000 f	0	0	0	0
<b>Total Expenses</b>	<b>587,423</b>	<b>476,771</b>	<b>486,307</b>	<b>496,033</b>	<b>505,954</b>
(Surplus) / Deficit	0	0	0	0	(0)
FTE's	3.32	3.32	3.32	3.32	3.32
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(444,147)</b>	<b>(500,127)</b>	<b>(540,729)</b>	<b>(551,543)</b>	<b>(562,575)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>varies *</b>	<b>varies *</b>	<b>varies *</b>	<b>varies *</b>	<b>varies *</b>
Reserve Fund Balance at Y/E	(55,999)	(56,559)	(57,125)	(57,696)	(58,273)
Operating Reserve Balance at Y/E	(73,742) f	(44,179) f	(44,621)	(45,067)	(45,518)

**Notes**

- Municipalities participating in Electoral Area Planning re: Fringe Area Planning Agreements.
- Use of Community Works Gas Tax Funds approved for Flood Plain Assessment Project. \$1.8k Carried forward from 2016. Seeking Board approval for additional \$50k.
- Increases: CWF-Floodplain Assessment \$22.6k, Groundwater Monitoring \$7k. Decreases: Payroll \$20.9k, Legal \$12.8k, Telephone \$1k.
- Total Contract Services included in Budget \$50k (Environmental Inventory & Mapping \$20k - offset by \$20k OBWB Grant shown in revenue, Okanagan Wetland Strategy \$5k, Environmental Assessments \$25k - includes \$18k carried over from 2016).
- \$87k of surplus relates to unspent budgeted legal expense. This amount has been carried forward and re-budgeted.
- Set aside \$50k from surplus into operating reserve for possible additional legal or rate smoothing.
- Reduce Legal by \$70k.

# PARKS SERVICES



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projection**

**Program: 121 -- Ellison Heritage School Community Centre**

Department: Parks & Recreation

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Building Rentals	(19,480) a	(19,480)	(19,480)	(19,480)	(19,480)
Tax Req - EA Cent Ok East	(104,837)	(111,895)	(123,784)	(125,471)	(130,087)
Previous Year's Surplus/Deficit	(32,413)	(0)	0	0	0
Transfer from Operating Reserve	0	(10,000) d	0	0	0
Administration OH	6,752	6,808	7,101	7,251	7,663
<b>Total Revenue</b>	<b>(149,978)</b>	<b>(134,567)</b>	<b>(136,163)</b>	<b>(137,700)</b>	<b>(141,904)</b>
<b>Expenses:</b>					
Operations	70,332 b	70,921	72,517	74,054	78,258
Debt Payments	28,646 c	28,646 c	28,646 c	28,646 c	28,646 c
Transfer to Operating Reserve	13,000 d	0	0	0	0
Transfer to Capital Facilities Reserve	38,000 c,e	35,000 e	35,000 e	35,000 e	35,000 e
<b>Total Expenses</b>	<b>149,978</b>	<b>134,567</b>	<b>136,163</b>	<b>137,700</b>	<b>141,904</b>
(Surplus) / Deficit	(0)	0	0	0	0
FTE's	0.3058	0.3120	0.3120	0.3120	0.3120
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(104,837)</b>	<b>(111,895)</b>	<b>(123,784)</b>	<b>(125,471)</b>	<b>(130,087)</b>
<b>Residential Tax Rate</b>	<b>0.1898</b>	<b>0.2006</b>	<b>0.2197</b>	<b>0.2205</b>	<b>0.2264</b>
<b>(per \$1000 of assessment)</b>					
Maximum Tax Rate	0.5300				

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer from CWF Cap. Fac. Reserv	0	(14,563) f	(25,437) f	0	0
Transfer from Facility Reserve	(101,500)	(437)	(52,113)	0	(55,825)
Transfer From Equip.Reserves	(4,500)	0	0	0	0
Donations	(1,828)	0	0	0	0
Transfer From Revenue Fund	0	0	0	0	0
<b>Total Revenue</b>	<b>(107,828)</b>	<b>(15,000)</b>	<b>(77,550)</b>	<b>0</b>	<b>(55,825)</b>
<b>Expenses</b>					
Heritage Renovations	0	15,000 f	75,000 f	0	0
A/V System	6,328	0	0	0	0
Entrance Stairs Replacement	101,500	0	0	0	0
Roof Replacement	0	0	0	0	55,825
Portable Dance Floor	0	0	0	0	0
Electrical Upgrade	0	0	2,550	0	0
<b>Total Expenses</b>	<b>107,828</b>	<b>15,000</b>	<b>77,550</b>	<b>0</b>	<b>55,825</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(58,787)	(59,374)	(59,968)	(60,568)	(61,174)
Capital Facility Reserve Balance at Y/E	(189,977) e	(226,439) e	(211,420) e	(248,884) e	(230,339) e
Operating Reserve Balance at Y/E	(26,491) d	(16,755) d	(16,923)	(17,092)	(17,263)

**Notes**

- Debt refinanced. Lease payment amount adjusted.
- Increases: Payroll \$1.8k. Decreases: Natural Gas \$4.2k, Electricity \$3.6k, Bldg Repairs & Mtce \$2k, Contract Services \$1k.
- Debt ends in 2021. Refinanced in 2016. Transfer difference to capital reserve.
- Transfer a portion of surplus to operating reserve for future smoothing of tax rates
- Build capital reserves for future building improvement needs.
- Community Works Fund Gas Tax funding approved previously.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projection**

**Program: 123 -- Joe Rich Community Hall**

Department: Parks & Recreation

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(43,125)	(47,091)	(47,902)	(49,736)	(53,327)
Previous Year's Surplus/Deficit	(1,071)	0	0	0	0
Administration OH	3,433	3,599	3,583	3,656	3,883
<b>Total Revenue</b>	<b>(40,763)</b>	<b>(43,492)</b>	<b>(44,319)</b>	<b>(46,080)</b>	<b>(49,444)</b>
<b>Expenses:</b>					
Operations	35,763 a	37,492	37,319	38,080	40,444
Transfer to Cap. Facil. Reserves	5,000 c	6,000 c	7,000 c	8,000 c	9,000 c
<b>Total Expenses</b>	<b>40,763</b>	<b>43,492</b>	<b>44,319</b>	<b>46,080</b>	<b>49,444</b>
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.0573	0.0580	0.0580	0.0580	0.0580
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(43,125)</b>	<b>(47,091)</b>	<b>(47,902)</b>	<b>(49,736)</b>	<b>(53,327)</b>
<b>Residential Tax Rate</b>	<b>0.1574</b>	<b>0.1702</b>	<b>0.1714</b>	<b>0.1762</b>	<b>0.1870</b>
<b>(per \$1000 of assessment)</b>					
Maximum Tax Rate	0.2082				

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer from CWF Cap Fac Rsve	(75,000) b	0	0	0	0
Transfer from Cap Fac. Reserve	(1,125)	0	0	0	0
<b>Total Revenue</b>	<b>(76,125)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
Kitchen Upgrades	25,375 b	0	0	0	0
Hall Improvements	50,750 b	0	0	0	0
<b>Total Expenses</b>	<b>76,125</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
(Surplus) / Deficit	0	0	0	0	0
Reserve Fund Balance at Y/E	(13,385) c	(19,519) c	(26,714) c	(34,981) c	(44,331) c

**Notes**

a. Increases: Water Rates \$1.2k, Contract Services \$1.2k, Bldg Repairs & Mtce \$1k, Payroll \$0.7k, misc \$0.63k.  
Decreases: Legal \$1.5k, Building Assessment \$0.488k.

b. Community Works Fund Gas Tax funding:

Previously approved Capital: Kitchen Upgrades \$25k

New Capital:

**New Items requiring Specific Board approval of CWF use prior to project commencing.**

**(separate report to come forward in 2017) Projects will not proceed if CWF are not available:**

Asset Management Improvements: \$50k

(Upgrades: Security System, power meter, exterior & window replacement, Roof Replacement, Install Roof Ice Dams, Stairway & Railing, Eaves Troughs, Exit/Emergency Light.)

c. Reserves must be built for future renovation projects.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projection**

**Program: 126 -- Killiney Community Hall**

**Department:** Parks & Recreation

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(24,460)	(24,921)	(25,416)	(25,755)	(26,287)
Previous Year's Surplus/Deficit	44	0	0	0	0
Administration OH	1,263	1,342	1,455	1,503	1,593
<b>Total Revenue</b>	<b>(23,153)</b>	<b>(23,579)</b>	<b>(23,961)</b>	<b>(24,253)</b>	<b>(24,694)</b>
<b>Expenses:</b>					
Operations	2,003	2,029	2,061	2,103	2,144
Contract Services Operating	11,150	11,950	13,100	13,550	14,450
Contract Services - Capital	10,000 a	9,600 a	8,800 a	8,600 a	8,100 a
<b>Total Expenses</b>	<b>23,153</b>	<b>23,579</b>	<b>23,961</b>	<b>24,253</b>	<b>24,694</b>
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.01	0.01	0.01	0.01	0.01
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(24,460)</b>	<b>(24,921)</b>	<b>(25,416)</b>	<b>(25,755)</b>	<b>(26,287)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.0435</b>	<b>0.0439</b>	<b>0.0443</b>	<b>0.0445</b>	<b>0.0450</b>

**Notes**

a. Transfer to contractor for reserve held in their name. Parks is tracking balance and project information.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projection**

**Program: 142 -- Regional Parks**

**Department:** Parks & Recreation

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Services - WFN	(261,585)	(273,665)	(284,981)	(288,581)	(293,766)
Sundry Rev. & Donations	(72,750)	(71,250)	(71,250)	(71,250)	(71,250)
Tax Requisition - Kelowna	(4,895,995)	(5,124,457)	(5,336,363)	(5,403,772)	(5,500,868)
Tax Requisition - Peachland	(225,282)	(235,795)	(245,545)	(248,647)	(253,115)
Tax Requisition - Lake Country	(542,873)	(568,205)	(591,702)	(599,176)	(609,942)
Tax Requisition - West Kelowna	(1,215,878)	(1,272,614)	(1,325,240)	(1,341,980)	(1,366,093)
Tax Req - EA Cent Ok. West	(158,650)	(166,053)	(172,920)	(175,104)	(178,250)
Tax Req - EA Cent Ok East	(148,975)	(155,927)	(162,374)	(164,426)	(167,380)
Grants	(148,543) a	(10,600)	(10,600)	(10,600)	(10,600)
Previous Year's Surplus/Deficit	(523,954) b	0	(0)	0	0
Administration OH	526,646	505,510	522,326	528,207	539,764
Transfer from Operating Reserve	0	(204,138) n	0	0	0
<b>Total Revenue</b>	<b>(7,667,840)</b>	<b>(7,577,193)</b>	<b>(7,678,650)</b>	<b>(7,775,329)</b>	<b>(7,911,501)</b>
<b>Expenses:</b>					
Operations	3,645,266 c	3,510,485 o	3,556,140 p	3,596,178	3,674,861 p
Debt Payments	2,315,558 d,f	2,267,092 d,f	2,197,087 d,f	0 d,f	0 f
Transfer to Equip. Reserves	136,843 e	126,000 e	126,000 e	126,000 e	126,000 e
Trsfr to Park Legacy Resv	0 f	0 f	0 f	925,000 f	934,250 f
Transfer to Capital Facility Reserve	1,558,173 f	1,661,616 f	1,787,423 f	3,116,151 f	3,164,390 f
Transfer to Dist of Peachland	12,000	12,000	12,000	12,000	12,000
<b>Total Expenses</b>	<b>7,667,840</b>	<b>7,577,193</b>	<b>7,678,650</b>	<b>7,775,329</b>	<b>7,911,501</b>
(Surplus) / Deficit	0	(0)	0	0	0
FTE's	29.898 c	30.098 o	30.988 p	30.988	31.878 p
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(7,187,653)</b>	<b>(7,523,051)</b>	<b>(7,834,144)</b>	<b>(7,933,105)</b>	<b>(8,075,648)</b>
<b>Residential Tax Rate</b>	<b>0.1600</b>	<b>0.1658</b>	<b>0.1710</b>	<b>0.1714</b>	<b>0.1728</b>
<b>(per \$1000 of assessment)</b>					

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer from Park Legacy Resv	(1,099,484) g	0	0	0	0
Grant	(385,936) h	0	0	0	0
RSP Gas Tax Funding	(71,753) j	0	0	0	0
Gellatly Nut Farm Society Contribution	(30,450) k	0	0	0	0
Friends of Mission Creek Contribution	(48,275) l	0	0	0	0
Donations	(92,375) i	(4,000)	(4,000)	(4,000)	(4,000)
Transfer From Park Land Reserves	(2,308,214) g	0	0	0	0
Transfer From Equip. Reserves	(217,180)	(131,950)	(102,515)	(76,125)	(186,760)
Transfer From Cap. Fac. Reserves	(758,927)	(995,340)	(585,505)	(619,150)	(375,550)
<b>Total Revenue</b>	<b>(5,012,594)</b>	<b>(1,131,290)</b>	<b>(692,020)</b>	<b>(699,275)</b>	<b>(566,310)</b>
<b>Expenses</b>					
Parks Development (see detailed project list):	1,111,334 h,i,j,k,l	960,830 m	585,505 m	619,150 m	375,550 m
Other Capital:					
Software	15,225	34,510	0	0	0
Vehicles	217,180 e	131,950 e	102,515 e	76,125 e	186,760 e
Trailer	26,390	0	0	0	0
Office Furniture	18,270	0	0	0	0
Land Acquisition Strategy - Goats Peak Impr.	30,597	0	0	0	0
Land Acquisition Strat- Goats Peak Restor	117,003	0	0	0	0
Land Acquisition Strat - Other	3,460,095 g	0	0	0	0
Benches	4,000	4,000	4,000	4,000	4,000
Equipment	12,500	0	0	0	0
<b>Total Expenses</b>	<b>5,012,594</b>	<b>1,131,290</b>	<b>692,020</b>	<b>699,275</b>	<b>566,310</b>
(Surplus) / Deficit	0	0	0	0	0
Capital Facility Reserve Bal at Y/E	(2,447,385) f	(3,144,797) f	(4,390,182) f	(6,956,055) f	(9,842,344) f
Equip. Reserve Fund Balance at Y/E	(65,915) e	(60,624) e	(84,715) e	(135,438) e	(76,032) e
Park Land Reserve Balance at Y/E	(27,783) g	(28,061) g	(28,342) g	(28,625) g	(28,911) g
Parks Legacy Reserve at Y/E	(12,222) g	(12,344) g	(12,468) g	(946,842) f	(1,899,903) f
Operating Reserve Balance at Y/E	(204,138)	(0) n	(0)	(0)	(0)

**Notes**

- a. UBCM Strategic Wildfire Grant is \$138k, Fisheries Grant \$10.6k
- b. 2016 Surplus \$524k:  
  - Revenues lower by \$105k:** Increases: Rentals and Donations \$24k, Grant \$5k.
  - Decreases: Forest Health Grant (work not completed, grant not rec'd, carry forward) \$120.8k, Gellatly Donations \$14k not rec'd.
  - Expenses lower by \$629k:** Decreases: Strategic Wildfire Work \$129.7k, Payroll \$58.7k, Training \$7k, Advertising \$6k, Signs \$12k, Property Negotiation & Legal \$15k, Mtce \$16k, Development \$22k, Bldg Rep & Mtce \$30k, Garbage, 14k, Contract Services \$27k, Security Services \$71k, Planning \$17k, Master Plan Study \$76k, Interpretation \$44k, Equip \$5k.
  - Debt \$111k. Over: Vehicle Ops \$32k.
- c. 2017: **\$37.2k Operating Decrease made up of Increases:** Payroll \$152.3k (salary increases & adding FTE's), Planning \$49.3k, Vehicle Operations \$20k, Legal \$7.5k, Water Rates \$3k, Interpretation \$2.8k, Gas & Oil \$2.2k, Telephone \$2k.  
**Decreases:** Forest Health \$94.5k, Master Plan Study \$76k, Parks Development \$25k, Security Services \$19.2k, Signs \$16k, Garbage Pickup \$11.5k, Bldg Rep & Mtce \$10k, Contract Services \$6.6k, Insurance \$4.2k, Advertising \$4k, Equipment \$3k, Bldg Assessment \$2.9k, Natural Gas \$2.3k, Sewer Rates \$1k.
- d. Short Term Land Acquisition Debt \$2.32 million payment (\$10.77 m over 5 yrs) ends 2019. \$149k MFA payment ended 2016.
- e. Transfer to Equipment Reserves is required for vehicle and equipment replacement.
- f. In prior years Board approved that \$.07 and \$.02 per \$1000 of assessment, are to be used to pay down land acquisition debt & the remainder is to be utilized for capital or transfers to capital facility reserves, rather than funding land acquisition specifically. The capital facilities reserve can still be used to purchase land.  
**However, in 2017, the unintended consequence of the total funding of \$.09 would result in an increase of \$.17 per average house due to market and growth increases. As a result, staff has instead recommended a 1.5% increase over the 2016 total.**  
 Also, as MFA debt has ended in prior years, the equivalent of those former payment amounts (\$208,566) continues to be directed into funding capital.
- g. Carryover of completion of land acquisition strategy. Funding land purchases approved by Board in 2015. \$400k added re: HSP grant.
- h. HSP Grant for land acquisition \$400k, Funds for Fencing MCRI Dyke Setback \$5k, Remainder of Provincial \$200k EMBC Grant \$180.9k for Bellevue Creek Flood Protection at Woodhaven.
- i. Donations: Friends of Kalamoior \$3k, Friends of Black Mountain \$25,375, City of Kelowna/Developer \$60,000, Benches \$4k.
- j. Regionally Significant Gas Tax Funds to be received for active transportation project listed in development projects (carryover).
- k. Contribution from Gellatly Nut Farm Society for project.
- l. Friends of Mission Creek are funding various Mission Creek Greenway projects.
- m. See detailed project list next page.
- n. Transfer part operating reserve for rate stabilization.
- o. Add FTE and increase various line items, remove \$137k for Forest Health Strategic Wildfire work, Interpretation \$100k.
- p. Add FTE.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projection**

**Program: 143 -- Westside Parks**

Department: Parks & Recreation

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(206,457)	(231,493)	(235,415)	(238,211)	(241,773)
Previous Year's Surplus/Deficit	(37,852) f	0	0	0	0
Transfer from CWF Cap Fac Reserve	0	0	0	0	0
Administration OH	25,427	26,118	27,076	27,434	27,890
<b>Total Revenue</b>	<b>(218,882)</b>	<b>(205,375)</b>	<b>(208,339)</b>	<b>(210,777)</b>	<b>(213,883)</b>
<b>Expenses:</b>					
Operations	176,579 a	181,375 g	184,339	186,777	189,883
Transfer to Capital Facility Reserves	42,303 f	24,000 f	24,000 f	24,000 f	24,000 f
<b>Total Expenses</b>	<b>218,882</b>	<b>205,375</b>	<b>208,339</b>	<b>210,777</b>	<b>213,883</b>
(Surplus) / Deficit	0	0	0	0	0
FTE's	1.326 g	1.351 g	1.351	1.351	1.351

**Tax Levy:**

<b>Tax Requisition</b>	(206,457)	(231,493)	(235,415)	(238,211)	(241,773)
<b>Residential Tax Rate</b>	<b>0.2007</b>	<b>0.2228</b>	<b>0.2243</b>	<b>0.2247</b>	<b>0.2258</b>
(per \$1000 of assessment)					
Maximum Tax Rate	0.5700				

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer from CWF Cap Fac Resrv	(182,000) c,d	(80,000) c,e	0	0	0
Transfer From Cap. Fac. Reserve	(2,730)	(11,350)	(10,150)	(10,150)	(10,150)
<b>Total Revenue</b>	<b>(184,730)</b>	<b>(91,350)</b>	<b>(10,150)</b>	<b>(10,150)</b>	<b>(10,150)</b>
<b>Expenses</b>					
Development Projects	0	10,150	10,150	10,150	10,150
Killiney Park Infrastructure	15,225 c	0	0	0	0
Fur Brigade Connection Hardy/Smrld	0	50,750 e	0	0	0
Wilson's Lndng Comm Boat Launch	101,500 c,d	0	0	0	0
Star Park Trail Conn. Trep. Cr.Pk.	0	30,450 c	0	0	0
Westshore Park Improvements	5,075 c	0	0	0	0
Fintry Swim Raft	12,180 d	0	0	0	0
Killiney Beach Access Rd. Upgrade	50,750 d	0	0	0	0
<b>Total Expenses</b>	<b>184,730</b>	<b>91,350</b>	<b>10,150</b>	<b>10,150</b>	<b>10,150</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(45,241)	(45,693)	(46,150)	(46,612)	(47,078)
Park Land Reserve Balance at Y/E	(170,643)	(172,349)	(174,072)	(175,813)	(177,571)
Parks Facility Reserve Balance at Y/E	(221,303) f	(236,293) f	(252,644) f	(269,159) f	(285,839) f

**Notes**

a. Increases: Planning \$5.5k, Contract Services \$3.5k, Vehicle Operations \$2k. Decreases: Water Rates \$3k, Park Mtce \$3k, Signs \$1k, Payroll \$1k (small FTE decrease), misc \$1k.

b. Community Works Fund Gas Tax funding:

Capital:

c. Carry forward of Board Approved CWF \$110k:

Killiney Park Improvements	\$15k
Westshore Estates Park Improvements	\$5k
Wilson's Landing Boat Launch	\$60k
Star Park Trail Connection to Trepanier Creek Reg.Pk	\$30k

d. New Items requiring Specific Board approval of CWF use prior to project commencing (separate report to come forward in 2017). Projects will not proceed if CWF are not available:

Wilson's Landing Boat Launch - Additional Funds	\$40k
Killiney Beach Park - Roadway Upgrades	\$50k
Fintry Access #2 - Swim Raft Replacement	\$12k

e. CWF usage to be requested in the future:

Fur Brigade Trail Connection Hardy Falls - Summerland	\$50k
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f. Transfer surplus to capital reserve & continue to set aside reserves for future park development, equipment and infrastructure replacement.

g. Small payroll increase.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projection**

**Program: 144 -- Eastside Parks**

Department: Parks & Recreation

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(100,644)	(115,716)	(119,022)	(121,681)	(124,818)
Previous Year's Surplus/Deficit	(10,330)	0	0	0	0
Administration OH	12,584	13,055	13,578	13,791	14,064
<b>Total Revenue</b>	<b>(98,390)</b>	<b>(102,661)</b>	<b>(105,444)</b>	<b>(107,890)</b>	<b>(110,754)</b>
<b>Expenses:</b>					
Operations	87,390	90,661	92,444	93,890	95,754
Transfer to Cap Fac Reserves	11,000	12,000	13,000	14,000	15,000
<b>Total Expenses</b>	<b>98,390</b>	<b>102,661</b>	<b>105,444</b>	<b>107,890</b>	<b>110,754</b>
(Surplus) / Deficit	0	0	0	0	0
FTE's	0.870	0.8850	0.8850	0.8850	0.8850
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(100,644)</b>	<b>(115,716)</b>	<b>(119,022)</b>	<b>(121,681)</b>	<b>(124,818)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.1014</b>	<b>0.1166</b>	<b>0.1187</b>	<b>0.1202</b>	<b>0.1220</b>

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer from CWF Cap Fac Rsrv	(209,519)	0	(75,000)	(150,000)	0
Transfer From Facilities Reserves	(3,142)	0	(1,125)	(2,250)	0
<b>Total Revenue</b>	<b>(212,661)</b>	<b>0</b>	<b>(76,125)</b>	<b>(152,250)</b>	<b>0</b>
<b>Expenses</b>					
Sunset Park Development	0	0	0	152,250	0
Scotty Creek Sport Box Devel.	202,511	0	0	0	0
Joe Rich Comm Park Irrigation	10,150	0	0	0	0
Scotty Creek - Playground Repl.	0	0	76,125	0	0
<b>Total Expenses</b>	<b>212,661</b>	<b>0</b>	<b>76,125</b>	<b>152,250</b>	<b>0</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(49,470)	(49,964)	(50,464)	(50,969)	(51,478)
Park Land Reserve Balance at Y/E	(61,662)	(62,278)	(62,901)	(63,530)	(64,165)
Capital Facilities Reserve Balance at Y/E	(111,535)	(124,651)	(137,761)	(150,866)	(167,375)

**Notes**

a. Increases: Water Rates \$1.5k, Payroll \$1.3k, Minor Misc. \$.8

Decreases: Planning \$0.5k, Bldg Assessment \$0.5k.

b. Continue to build reserves for future park development.

c. Community Works Fund Gas Tax funding:

Capital:

d. Carry forward of Board Approved CWF \$99.5k:

Scotty Creek Sport Box Development \$99,519  
Joe Rich Community Park Irrigation System retrofit. \$10,000

e. New Items requiring Specific Board approval of CWF use prior to project commencing.  
(separate report to come forward in 2017). Projects will not proceed if CWF are not available:

\$100k Scotty Creek Community Park Sport Surface Development Additional Request.

f. Anticipate requesting CWF for future projects in other years.

\$75k Scotty Creek Playground  
\$150k Sunset Ranch Community Park Development

# FINANCIAL SERVICES

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 003 -- Finance**

**Department:** Financial Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Interest	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Previous Year's Surplus/Deficit	(189,192) a	(0)	0	0	0
Transfer from Operating Reserve	0	(12,000) a	0	0	0
Administration OH	(815,651) a	(1,012,840)	(1,048,297)	(1,072,223)	(1,096,627)
Services SIR & OBWB, Sundry Sales	(165,000)	(165,000)	(165,000)	(165,000)	(165,000)
<b>Total Revenue</b>	<b>(1,194,843)</b>	<b>(1,214,840)</b>	<b>(1,238,297)</b>	<b>(1,262,223)</b>	<b>(1,286,627)</b>
<b>Expenses:</b>					
Operations	1,149,843 b	1,172,840	1,196,297	1,220,223	1,244,627
Debt Payments	18,000	27,000	27,000	27,000	27,000
Transfer to Equip. Reserves	15,000	15,000	15,000	15,000	15,000
Transfer to Operating Reserve	12,000 a	0	0	0	0
<b>Total Expenses</b>	<b>1,194,843</b>	<b>1,214,840</b>	<b>1,238,297</b>	<b>1,262,223</b>	<b>1,286,627</b>
(Surplus) / Deficit	(0)	0	0	0	0
FTE's	8.75	8.75	8.75	8.75	8.75

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer From Reserves	(38,110)	(51,500)	(17,510)	(17,510)	(15,450)
<b>Total Revenue</b>	<b>(38,110)</b>	<b>(51,500)</b>	<b>(17,510)</b>	<b>(17,510)</b>	<b>(15,450)</b>
<b>Expenses</b>					
Computers & Equipment	14,420	0	2,060	2,060	0
Software	20,600 c	51,500 d	15,450 e	15,450 e	15,450 e
Office Furniture	3,090	0	0	0	0
<b>Total Expenses</b>	<b>38,110</b>	<b>51,500</b>	<b>17,510</b>	<b>17,510</b>	<b>15,450</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(189,652)	(154,534)	(153,394)	(152,243)	(153,161)
Operating Reserve Bal at Y/E	(12,000) a	0	0	0	0

**Notes**

- a. Recovery stays the same. Part of surplus transferred to create operating reserve for future smoothing of recovery amounts.
- b. Increases: Payroll \$33.1k (Collective agreement, salary increases), Data Processing \$3.4k.  
Decreases: Audit \$15.5k, Training & Education \$1k.
- c. Vadim Version E3 Upgrades & Programming.
- d. \$36k for Budgeting Software Program & \$15k for Vadim E3 Upgrade Module.
- e. Vadim E3 Upgrade Module.



# **REGIONAL DISTRICT OF CENTRAL OKANAGAN**

## **FISCAL SERVICES**

The following budgets have no program plans or measures because they are simply financing, or transfers of funds to other organizations to provide services for the Central Okanagan, or financing:

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 017 -- Upper Ellison Fire Protection Boundary Extension**

Department: Fiscal Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Parcel Tax	(9,917)	(9,917)	(9,917)	(9,917)	0
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(9,917)	(9,917)	(9,917)	(9,917)	0
<b>Expenses:</b>					
Debt Payments	9,917	9,917	9,917	9,917	0
Total Expenses	9,917	9,917	9,917	9,917	0
(Surplus) / Deficit	0	0	0	0	0

**Tax Levy:**

<b>Parcel Tax</b>	(9,917)	(9,917)	(9,917)	(9,917)	0
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**Notes**

The Ellison Fire Protection area was extended and a new fire truck purchased under Capital Budget cost centre 021 - Ellison Volunteer Fire Department. The parcel tax has been set up for the extended fire protection area to finance the truck.

Debt ends in 2020.

REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections

**Program: 027 -- Ridgeview Fire**

Department: Fiscal Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Parcel Tax	(12,048)	(12,048)	(12,048)	(12,048)	(12,048)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(12,048)	(12,048)	(12,048)	(12,048)	(12,048)
<b>Expenses:</b>					
Debt Payments	12,048	12,048	12,048	12,048	12,048
Total Expenses	12,048	12,048	12,048	12,048	12,048
(Surplus) / Deficit	0	0	0	0	0

<b>Tax Levy:</b>					
<b>Parcel Tax</b>	(12,048)	(12,048)	(12,048)	(12,048)	(12,048)

**Notes**

Debt re: Fire Hall Construction. Ends 2025.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 033 -- Wilson's Landing Boundary Extension - Bella Vista**

Department: Fiscal Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Parcel Tax	0	0	0	0	0
Previous Year's Surplus/Deficit	(12)	0	0	0	0
Transfer from Operating Reserve	(1,808)	0	0	0	0
Total Revenue	(1,820)	0	0	0	0
<b>Expenses:</b>					
Debt Payments	1,695	0	0	0	0
Transfer to Reserves	125	0	0	0	0
Total Expenses	1,820	0	0	0	0
(Surplus) / Deficit	0	0	0	0	0

**Parcel Tax**                      0 a 0    0    0    0

Operating Reserve Balance at Y/E 0 a 0    0    0    0

**Notes**

- a. Debt re: Wilson's Landing VFD Boundary expansion. Debt ends in 2017. By setting aside surplus, the debt can be completed by utilizing the surplus funds in 2017, rather than parcel taxing residents in the final year. Any remaining balance would then be transferred to 024 - Wilson's Landing capital reserve.
- b. Note - any surplus MFA funds received will also be transferred to 024 - Wilson's Landing capital reserve.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 034 -- Wilson's Landing Boundary Extension - Shelter Cove**

Department: Fiscal Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Parcel Tax	(9,166)	(9,166)	0	0	0
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(9,166)	(9,166)	0	0	0
<b>Expenses:</b>					
Debt Payments	9,166	9,166	0	0	0
Total Expenses	9,166	9,166	0	0	0
(Surplus) / Deficit	0	0	0	0	0
<b>Parcel Tax</b>	<b>(9,166)</b>	<b>(9,166)</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Notes**

Debt re: 024 - Wilson's Landing VFD service area expansion. Debt ends in 2018.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 051 -- Lakeshore Road Improvements**

Department: Fiscal Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Parcel Tax	(6,303)	(6,303)	(6,303)	(6,303)	(6,303)
Previous Year's Surplus/Deficit	(58)	(0)	(0)	(0)	(0)
Total Revenue	(6,361)	(6,303)	(6,303)	(6,303)	(6,303)
<b>Expenses:</b>					
Debt Payments	6,303	6,303	6,303	6,303	6,303
Total Expenses	6,361	6,303	6,303	6,303	6,303
(Surplus) / Deficit	(0)	(0)	(0)	(0)	(0)
<b>Parcel Tax</b>	<b>(6,303)</b>	<b>(6,303)</b>	<b>(6,303)</b>	<b>(6,303)</b>	<b>(6,303)</b>
Equip. Reserve Balance at Y/E	(71,088)	(71,799)	(72,517)	(73,242)	(73,974)
Operating Reserve Balance at Y/E	(1,561) a	(1,576)	(1,592)	(1,608)	(1,624)

**Notes**

Debt ends in 2027.

a. Operating reserve to be used to reduce debt payment in final year.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 101 -- Okanagan Basin Water Board**

**Department:** Fiscal Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
WFN	(74,370) a	(75,813)	(77,318)	(78,854)	(80,421)
Tax Requisition - Kelowna	(1,391,949) a	(1,419,615)	(1,447,810)	(1,476,569)	(1,505,903)
Tax Requisition - Peachland	(64,049) a	(65,322)	(66,619)	(67,942)	(69,292)
Tax Requisition - Lake Country	(154,341) a	(157,408)	(160,535)	(163,724)	(166,976)
Tax Requisition - West Kelowna	(345,678) a	(352,549)	(359,551)	(366,693)	(373,978)
Tax Req - EA Cent Ok. West	(45,105) a	(46,001)	(46,915)	(47,847)	(48,797)
Tax Req - EA Cent Ok East	(42,354) a	(43,196)	(44,054)	(44,929)	(45,822)
Previous Year's Surplus/Deficit	(1)	0	0	0	(0)
Administration OH	15,000	15,000	15,000	15,000	15,000
<b>Total Revenue</b>	<b>(2,102,847)</b>	<b>(2,144,904)</b>	<b>(2,187,802)</b>	<b>(2,231,558)</b>	<b>(2,276,189)</b>
<b>Expenses:</b>					
Transfer to O.B.W.B	2,102,847	2,144,904	2,187,802	2,231,558	2,276,189
<b>Total Expenses</b>	<b>2,102,847</b>	<b>2,144,904</b>	<b>2,187,802</b>	<b>2,231,558</b>	<b>2,276,189</b>
(Surplus) / Deficit	0	0	0	(0)	0

**Tax Levy:**

<b>Tax Requisition</b>	<b>(2,043,476) a</b>	<b>(2,084,091)</b>	<b>(2,125,484)</b>	<b>(2,167,704)</b>	<b>(2,210,768)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>0.0455</b>	<b>0.0459</b>	<b>0.0464</b>	<b>0.0468</b>	<b>0.0473</b>

**Notes**

a. Requisition increase and shifts between OBWB Regional District participants due to assessment value increases for RDCO.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 124 -- Westside Municipal Recreation - Mt Boucherie Complex, Sr & Youth Centres and Youth Rec.**

**Department:** Parks & Recreation

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(32,487) a,b	(33,137)	(33,799)	(34,475)	(35,165)
Previous Year's Surplus/Deficit	0	0	0	0	0
<b>Total Revenue</b>	<b>(32,487)</b>	<b>(33,137)</b>	<b>(33,799)</b>	<b>(34,475)</b>	<b>(35,165)</b>
<b>Expenses:</b>					
Transfer to West Kelowna	32,487 a,b	33,137	33,799	34,475	35,165
<b>Total Expenses</b>	<b>32,487</b>	<b>33,137</b>	<b>33,799</b>	<b>34,475</b>	<b>35,165</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Tax Levy:**

<b>Tax Requisition</b>	<b>(32,487) a,b</b>	<b>(33,137)</b>	<b>(33,799)</b>	<b>(34,475)</b>	<b>(35,165)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>0.1617</b>	<b>0.1633</b>	<b>0.1649</b>	<b>0.1665</b>	<b>0.1682</b>

**Notes**

- a. For Electoral Area Central Okanagan West properties within the service area. Contributions to Mt. Boucherie Arenas, Sr. Centre, Westside Youth Centre and Westside Recreation. Note: Since the Mt. Boucherie Community Hall is being used by West Kelowna as a municipal office, the costs of operating the hall are not included.  
Based on Tax Rate from City of West Kelowna.
- b. Final budget will vary based on Revised Roll.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 125 -- Johnson Bentley Memorial Aquatic Centre**

**Department:** Parks & Recreation

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(12,165) a,b	(12,408)	(12,656)	(12,910)	(13,168)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(12,165)	(12,408)	(12,656)	(12,910)	(13,168)
<b>Expenses:</b>					
Transfer to West Kelowna	12,165 a,b	12,408	12,656	12,910	13,168
Total Expenses	12,165	12,408	12,656	12,910	13,168
(Surplus) / Deficit	0	0	0	0	0

**Tax Levy:**

<b>Tax Requisition</b>	(12,165) a,b	(12,408)	(12,656)	(12,910)	(13,168)
<b>Residential Tax Rate (per \$1000 of assessment)</b>	0.1022	0.1032	0.1042	0.1053	0.1063

**Notes**

- For Electoral Area Central Okanagan West contributions.
- a. Based on Tax Rate from City of West Kelowna.
  - b. Final budget will vary based on Revised Roll.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 131 -- Winfield Letters Patent**

Department: Fiscal Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Requisition - Kelowna	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
<b>Expenses:</b>					
Transfer to Dist of Lake Country	55,000	55,000	55,000	55,000	55,000
Total Expenses	55,000	55,000	55,000	55,000	55,000
(Surplus) / Deficit	0	0	0	0	0
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
<b>Residential Tax Rate</b> (per \$1000 of assessment)	0.0002	0.0002	0.0002	0.0002	0.0002

**Notes**

None.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 171 -- Okanagan Regional Library**

Department: Fiscal Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(158,357)	(161,473)	(164,651)	(167,893)	(171,200)
Tax Req - EA Cent Ok East	(151,280)	(154,257)	(157,293)	(160,390)	(163,549)
Previous Year's Surplus/Deficit	(0)	(0)	(0)	(0)	0
Administration OH	5,000	5,000	5,000	5,000	5,000
<b>Total Revenue</b>	<b>(304,637)</b>	<b>(310,730)</b>	<b>(316,944)</b>	<b>(323,283)</b>	<b>(329,749)</b>
<b>Expenses:</b>					
Transfer to Library Board	304,637	310,730	316,944	323,283	329,749
<b>Total Expenses</b>	<b>304,637</b>	<b>310,730</b>	<b>316,944</b>	<b>323,283</b>	<b>329,749</b>
(Surplus) / Deficit	(0)	(0)	(0)	0	0
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(309,637)</b>	<b>(315,730)</b>	<b>(321,944)</b>	<b>(328,283)</b>	<b>(334,749)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>0.1539</b>	<b>0.1554</b>	<b>0.1569</b>	<b>0.1584</b>	<b>0.1599</b>
Reserve Fund Balance at Y/E	(3,131)	(3,162)	(3,194)	(3,226)	(3,258)

**Notes**

Electoral Areas Only.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 188 -- OK Regional Library Borrowing -- Admin Building**

Department: Fiscal Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
MFA - OK Regional Library	(382,868)	(382,868)	(382,868)	(382,868)	(382,868)
Previous Year's Surplus/Deficit	0	0	0	0	0
Total Revenue	(382,868)	(382,868)	(382,868)	(382,868)	(382,868)
<b>Expenses:</b>					
Debt Payments	382,868	382,868	382,868	382,868	382,868
Total Expenses	382,868	382,868	382,868	382,868	382,868
(Surplus) / Deficit	0	0	0	0	0

**Notes**

Debt ends 2028.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 189 -- Fiscal-Member Municipal**

Department: Fiscal Services

**General Revenue Fund Budgets**

	2017 Budget		2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>						
MFA - Kelowna	(22,685,063)	a	(22,308,792)	(14,982,140)	(10,686,433)	(9,480,524)
MFA - Peachland	(475,257)	a	(475,257)	(475,257)	(429,564)	(429,564)
MFA - Lake Country	(1,579,697)	a	(1,553,929)	(1,473,691)	(1,348,977)	(1,222,995)
MFA - West Kelowna	(1,937,934)	a	(1,881,258)	(1,878,628)	(1,783,823)	(1,670,916)
Previous Year's Surplus/Deficit	0		0	0	0	0
Total Revenue	(26,677,951)		(26,219,236)	(18,809,716)	(14,248,797)	(12,803,999)
<b>Expenses:</b>						
Debt Payments	26,677,951	a	26,219,236	18,809,716	14,248,797	12,803,999
Total Expenses	26,677,951		26,219,236	18,809,716	14,248,797	12,803,999
(Surplus) / Deficit	0		0	0	0	0

**Notes**

a. Shows only existing MFA Financing. Will be higher if additional debt is added in 2017.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: Sewer Debt Financing**

Department: Community Services (Sewer Systems)

**Sewer Revenue Fund Budgets**

	2017 Budget		2018 Projected Budget		2019 Projected Budget		2020 Projected Budget		2021 Projected Budget
<b>Revenue:</b>									
Parcel Tax - West Kelowna	(19,738)	a,b	(23,134)	c	(23,134)		(23,134)		(23,134)
Parcel Tax - WFN	(12,442)	a,b	(14,583)	c	(14,583)		(14,583)		(14,583)
Previous Year's Surplus/Deficit	(5,537)	b	0		0		0		0
Total Revenue	(37,717)		(37,717)		(37,717)		(37,717)		(37,717)
<b>Expenses:</b>									
Debt Payments	37,717	a	37,717		37,717		37,717		37,717
Total Expenses	37,717		37,717		37,717		37,717		37,717
(Surplus) / Deficit	0		0		0		0		0

**Notes**

- a. 2017 only includes cc 428. Debt refinanced in 2016.
- b. Returning 2016 surplus to partners.
- c. Regular payments resume.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: DCC -- Development Cost Charges**

**Department:** Fiscal Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Sewer DCC's	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Previous Year's Surplus/Deficit	(2,938,073)	0	0	0	0
East Trunk DCC's	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Total Revenue	(3,263,073)	(325,000)	(325,000)	(325,000)	(325,000)
<b>Expenses:</b>					
Transfer to Sewer Cap. Fund	2,938,073	0	0	0	0
Transfer to DCC Reserve	325,000	325,000	325,000	325,000	325,000
Total Expenses	3,263,073	325,000	325,000	325,000	325,000
(Surplus) / Deficit	0	0	0	0	0
East Trunk Sewer Line DCC Reserve	(1,650,100) a	(1,691,601)	(1,733,517)	(1,775,852)	(1,818,611)
Sewer Plant DCC Reserve Balance	(54,789) a	(355,337)	(658,890)	(965,479)	(1,275,134)

**Notes**

a. See Engineering Program 401 & 470 -- Westside Sewer System for usage of DCC reserves.

# CORPORATE SERVICES



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 002 -- Administration / Corporate Services**

Department: Corporate Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Sundry Sales & Office Rentals	(82,000)	(82,000)	(82,000)	(82,000)	(82,000)
Grants	(142,000) a	(142,000)	(142,000)	(142,000)	(142,000)
Previous Year's Surplus/Deficit	(255,512) b	0	0	0	0
Transfer from Operating Reserve	0	(46,316) b,d	0	0	0
Administration OH	(913,229) b	(1,187,473) d	(1,223,844)	(1,245,101)	(1,271,883)
<b>Total Revenue</b>	<b>(1,392,741)</b>	<b>(1,457,788)</b>	<b>(1,447,844)</b>	<b>(1,469,101)</b>	<b>(1,495,883)</b>
<b>Expenses:</b>					
Operations	1,189,008 b,c	1,337,788 f,g,h	1,317,844 f,g,h	1,339,101 i	1,365,883
Transfer to Operating Reserve	30,000 b	0	0	0	0
Transfer to Cap. Fac. Reserve	173,733 b	120,000 e	130,000 e	130,000 e	130,000 e
<b>Total Expenses</b>	<b>1,392,741</b>	<b>1,457,788</b>	<b>1,447,844</b>	<b>1,469,101</b>	<b>1,495,883</b>
(Surplus) / Deficit	0	0	0	0	0
FTE's	6.8038 c	7.3038 h	7.8038 h	7.8038	7.8038

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer from Cap Fac Res.	(344,844)	(36,050)	(246,375)	(25,750)	(25,750)
Transfer From Equip. Reserves	0	0	0	0	0
<b>Total Revenue</b>	<b>(344,844)</b>	<b>(36,050)</b>	<b>(246,375)</b>	<b>(25,750)</b>	<b>(25,750)</b>
<b>Expenses</b>					
Improvements	36,050 j	10,300 k	10,300 k	25,750	25,750
Computers & Equipment	27,604	0	0	0	0
Sound/Visual System	3,090	0	0	0	0
Office Furniture	20,600	0	0	0	0
Vehicle	0	0	30,075 e,l	0	0
Software	0	0	51,500	0	0
Parking Lot	103,000 b	0	0	0	0
HVAC	0	25,750 k	0	0	0
Exterior Paint	0	0	154,500 d	0	0
Building / Security Improvements	154,500 b	0	0	0	0
<b>Total Expenses</b>	<b>344,844</b>	<b>36,050</b>	<b>246,375</b>	<b>25,750</b>	<b>25,750</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Bal. at Y/E	(7,696)	(7,773)	(7,851)	(7,929)	(8,009)
Cap. Fac. Rsrv Fund Bal. At Y/E	(108,360) b	(193,394) e	(78,953) e	(183,992) e	(290,082) e
Operating Reserve Bal at Y/E	(45,857) b,d	0 d	0	0	0

**Notes**

- Includes estimated Strategic Community Investment Fund Grant \$125k. CARIP grant \$17k.
- Operating expenses went down \$52k, and there is a larger surplus by \$46k than 2016. Recovery amount is at the same level (\$913k) as 2016. Large transfer to capital reserves is required to fund proposed projects. Set a small amount into operating reserve for future years rate smoothing for recovery amount.
- Increases: Payroll \$8.4k (FTE reduction & employee mix), Equip Mtce & Rep \$2.2k, Security Services \$2.5, Misc. \$3k.  
Decreases: Postage \$3k, Advertising \$11.5k (Board meeting advertising now in cc 001 - Board), Equip \$5k, Contract Services \$10k, Software Licenses \$9.4k, Bldg Rep & Mtce \$5k, Garbage Pick up, \$9k Natural Gas \$2k, Bldg/Equip Assmt \$14.5k.  
Note: SIBAC \$5k is included in this budget.
- Utilize operating reserve to reduce impact on recovery amount required.
- Increase reserve transfers - while more work needs to be done on asset management in 2017, it appears it will be necessary to start increasing reserves for future capital replacement.
- Add \$55k for Records Management Consultant and remove following year.
- Add \$25k for Service Review and \$5k Green Building Study and remove following year.
- Add .5 FTE \$40k in 2019 for Records Management (starts 1/2 way through the year, then add remaining .5 for full year in 2020)
- Payment agreement with SIBAC ends. Remove \$5k.
- Misc. landscaping, gate, renovations, etc.
- Building upgrades - possibility of 50/50 grants if applications are successful.
- Records management software.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program:** 005 - Human Resources

**Department:** Corporate Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Previous Year's Surplus/Deficit	(33,754)	0	0	0	0
Administration OH	(281,839)	a (321,905)	(322,223)	(333,667)	(335,241)
Total Revenue	(315,593)	(321,905)	(322,223)	(333,667)	(335,241)
<b>Expenses:</b>					
Operations	315,593	b 321,905	322,223	333,667	c 335,241
Total Expenses	315,593	321,905	322,223	333,667	335,241
(Surplus) / Deficit	0	0	0	0	0
FTE's	2.65	2.65	2.65	2.65	2.65

**Notes**

- a. \$3k of increase to amount required to be recovered due to 2015 decrease to surplus carried forward.
- b. Payroll increase \$8k. Decreases: Contract Services \$4k, Office Supplies \$1k.
- c. Contract Services increase \$5k, and removed the following year.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 006 -- Information Systems**

Department: Corporate Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
OBWB, SIR Services, Sundry					
Sales	(57,131)	(57,131)	(57,131)	(57,131)	(57,131)
Services - Peachland	(21,440)	(21,440)	(21,440)	(21,440)	(21,440)
Services - Lake Country	(42,858)	(42,858)	(42,858)	(42,858)	(42,858)
Previous Year's Surplus/Deficit	(139,833) a	(0)	(0)	(0)	(0)
Administration OH	(677,540) a	(732,004)	(762,534)	(785,568)	(800,259)
Transfer from Operating Reserve	0	(30,300) a,e	(15,000) a,e	(7,500) a,e	(8,654) a,e
Services - WFN	(34,747)	(34,747)	(34,747)	(34,747)	(34,747)
<b>Total Revenue</b>	<b>(973,549)</b>	<b>(918,480)</b>	<b>(933,710)</b>	<b>(949,244)</b>	<b>(965,089)</b>
<b>Expenses:</b>					
Operations	771,549 a,b	761,480 c	776,710	792,244	808,089 a
Transfer to Equip Reserves	97,000 a	97,000 a	97,000 a	97,000 a	97,000 a
Transfer to Capital	70,000 a	60,000 a	60,000 a	60,000 a	60,000 a
Transfer to Operating Reserve	35,000 a	0	0	0	0
<b>Total Expenses</b>	<b>973,549</b>	<b>918,480</b>	<b>933,710</b>	<b>949,244</b>	<b>965,089</b>
(Surplus) / Deficit	(0)	(0)	(0)	(0)	(0)
FTE's	5.75 b	5.75	5.75	5.75	5.75

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Sale of Assets	(2,500)	(5,000)	(5,000)	(5,000)	(5,000)
Transfer From Equip. Reserves	(104,540)	(98,040)	(35,040)	(35,040)	(112,040)
Transfer From Revenue Fund	(70,000)	(60,000)	(60,000)	(60,000)	(60,000)
<b>Total Revenue</b>	<b>(177,040)</b>	<b>(163,040)</b>	<b>(100,040)</b>	<b>(100,040)</b>	<b>(177,040)</b>
<b>Expenses</b>					
SAN Infrastructure	0	95,000 d	0	0	0
Computers & Equipment	18,540 d	18,540 d	18,540 d	18,540 d	18,540 d
Software	0	0	32,000 d	0	0
Computer Wkstns (Purch & Repl)	49,500 d	49,500 d	49,500 d	49,500 d	49,500 d
Servers & Network Refresh	109,000 d	0	0	32,000 d	109,000 d
<b>Total Expenses</b>	<b>177,040</b>	<b>163,040</b>	<b>100,040</b>	<b>100,040</b>	<b>177,040</b>
(Surplus) / Deficit	0	0	0	0	0
Equip Reserve Fund Balance at Y/E	(113,037) d	(113,117) d	(176,828) d	(241,176) d	(228,397) d
Operating Reserve Bal. at Y/E	(65,300) a,e	(35,653) a,e	(21,010) a,e	(13,720) a,e	(5,203)

**Notes**

- Recovery amount is reduced by \$7k. Total transfer to reserves or capital increased by \$13k as per previous financial plans, in order to pay for 4 year cycle of capital equipment refreshes and possible new software acquisitions. 2016 surplus \$63k higher than prior year. Transfer \$35k to operating reserve for future recovery amount smoothing as surplus is reduced. Also allows for future enterprise software acquisition options if required.
- Increases: GIS \$4k (license agmt), Software Licenses \$19.2k (non capital items previously budgeted in capital), R&D \$25k, Contract Services \$25k (remove in 2018), Misc. \$2k.  
Decreases: Payroll \$26.3k (person retired, position not filled. Using casual or part-time staff as needed). Training \$3k.
- Remove \$25k Contract Services.
- Four year refresh cycle for Network, Servers, SAN, Software, Workstations. Reserve & transfer to capital levels increased gradually to meet anticipated capital needs.
- Smooth out Recovery increase with operating reserve.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 007 -- Electoral Areas**

Department: Corporate Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
School District #23	0	(12,000)	0	0	0
Tax Req - EA Cent Ok. West	(30,669)	(34,200)	(38,613)	(42,219)	(42,808)
Tax Req - EA Cent Ok East	(29,299)	(32,672)	(36,888)	(40,333)	(40,896)
Previous Year's Surplus/Deficit	(43,006) a	(0)	(0)	0	0
Transfer from Operating Reserve	0	(33,819) a	(4,000) a	0	0
Administration OH	4,202	7,681	4,774	5,041	5,142
<b>Total Revenue</b>	<b>(98,772)</b>	<b>(105,010)</b>	<b>(74,727)</b>	<b>(77,511)</b>	<b>(78,562)</b>
<b>Expenses:</b>					
Operations	43,772 b	80,010 d,e	49,727 d,e	52,511 e	53,561
Transfer to Reserves	20,000	20,000	20,000	20,000	20,000
Transfer to Operating Reserve	25,000 a	0	0	0	0
Transfer to Feasibility Fund	10,000 c	5,000 c	5,000 c	5,000 c	5,000 c
<b>Total Expenses</b>	<b>98,772</b>	<b>105,010</b>	<b>74,727</b>	<b>77,511</b>	<b>78,561</b>
(Surplus) / Deficit	(0)	(0)	0	0	(0)

**Tax Levy:**

<b>Tax Requisition</b>	<b>(59,968)</b>	<b>(66,872)</b>	<b>(75,501)</b>	<b>(82,552)</b>	<b>(83,704)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>0.0298</b>	<b>0.0329</b>	<b>0.0368</b>	<b>0.0398</b>	<b>0.0400</b>

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer From Reserves	0	(76,125)	0	0	0
<b>Total Revenue</b>	<b>0</b>	<b>(76,125)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
Orthophotos	0	76,125	0	0	0
<b>Total Expenses</b>	<b>0</b>	<b>76,125</b>	<b>0</b>	<b>0</b>	<b>0</b>
(Surplus) / Deficit	0	0	0	0	0
Cap Fac. Reserve Bal at Y/E	(92,923)	(36,966)	(57,336)	(77,909)	(98,688)
Operating Reserve Bal. at Y/E	(42,819) a	(9,429) a	(5,523)	(5,578)	(5,634)

**Notes**

- a. Transfer portion of surplus to build operating reserve for election every 4 years and mitigate tax rate increase.
- b. Increases: Board Remuneration for additional meetings based on 2016 actuals \$2.3k.  
Decreases: Building/Equipment Assmt \$4.4k, Governance Study \$30k, Payroll \$1.7k.
- c. Transfer to Electoral Area Feasibility fund.
- d. Add \$29.7k election costs and remove in following year.
- e. Add Costs: 2018 - \$5.7, 2019 - \$4.2k, 2020 \$6k.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 008 -- Central Okanagan West Electoral Area**

**Department:** Corporate Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(29,714)	(11,065)	(11,286)	(11,512)	(11,742)
Grants	(20,000) a	0 d	0	0	0
Previous Year's Surplus/Deficit	(5,159)	(0)	(0)	0	0
Transfer from Operating Reserve	(2,555) b	0	0	0	0
Administration OH	5,030	969	989	1,008	1,029
<b>Total Revenue</b>	<b>(52,398)</b>	<b>(10,096)</b>	<b>(10,297)</b>	<b>(10,503)</b>	<b>(10,714)</b>
<b>Expenses:</b>					
Operations	52,398 c	10,096 d	10,298	10,504	10,714
<b>Total Expenses</b>	<b>52,398</b>	<b>10,096</b>	<b>10,298</b>	<b>10,504</b>	<b>10,714</b>
(Surplus) / Deficit	(0)	(0)	0	0	0

**Tax Levy:**

<b>Tax Requisition</b>	(29,714)	(11,065)	(11,286)	(11,512)	(11,742)
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<b>Residential Tax Rate (per \$1000 of assessment)</b>	0.0289	0.0106	0.0108	0.0109	0.0110
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Operating Reserve Balance at Y/E	0 b	0	0	0	0
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**Notes**

- a. Applied for grant for Governance Review.
- b. Utilize operating reserve to reduce tax impact.
- c. Increases: Payroll \$15k staff time for Governance Review, Contract Services \$20k for Governance Review, Other Costs \$7.5k.
- d. Remove \$42.5k Governance Review costs & \$20k Grant.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 009 -- Central Okanagan East Electoral Area**

**Department:** Corporate Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(5,759)	(7,880)	(9,568)	(9,760)	(9,955)
Previous Year's Surplus/Deficit	(3,438)	0	0	0	0
Transfer from Operating Reserve	0	(1,500) a	0	0	0
Administration OH	806	822	838	855	872
<b>Total Revenue</b>	<b>(8,391)</b>	<b>(8,559)</b>	<b>(8,730)</b>	<b>(8,905)</b>	<b>(9,083)</b>
<b>Expenses:</b>					
Operations	8,391	8,559	8,730	8,905	9,083
<b>Total Expenses</b>	<b>8,391</b>	<b>8,559</b>	<b>8,730</b>	<b>8,905</b>	<b>9,083</b>
(Surplus) / Deficit	0	0	0	0	(0)
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(5,759)</b>	<b>(7,880)</b>	<b>(9,568)</b>	<b>(9,760)</b>	<b>(9,955)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>0.0059</b>	<b>0.0079</b>	<b>0.0095</b>	<b>0.0096</b>	<b>0.0097</b>
Operating Reserve Balance at Y/E	(2,581) a	(1,091) a	(1,102)	(1,113)	(1,124)

**Notes**

a. Utilize operating reserve to smooth tax increases. Surplus carry forward decreased, causing requisition to go up.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 050 -- Transportation Demand Management**

**Department:** Corporate Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(6,741)	(6,673)	(6,806)	(6,942)	(7,081)
Tax Req - EA Cent Ok East	(6,439)	(6,374)	(6,502)	(6,632)	(6,764)
RSP & SP Gas Tax Funds	(600,000) a	0	0	0	0
Previous Year's Surplus/Deficit	389	0	0	0	(0)
<b>Total Revenue</b>	<b>(612,791)</b>	<b>(13,047)</b>	<b>(13,308)</b>	<b>(13,574)</b>	<b>(13,845)</b>
<b>Expenses:</b>					
Operations	12,791 b	13,047	13,308	13,574	13,845
Regional Strategic Transportn Plan	600,000 a	0	0	0	0
<b>Total Expenses</b>	<b>612,791</b>	<b>13,047</b>	<b>13,308</b>	<b>13,574</b>	<b>13,845</b>
<b>(Surplus) / Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(13,180)</b>	<b>(13,047)</b>	<b>(13,308)</b>	<b>(13,574)</b>	<b>(13,845)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>0.0066</b>	<b>0.0064</b>	<b>0.0065</b>	<b>0.0065</b>	<b>0.0066</b>

**Notes**

- a. Strategic Priorities Gas Tax Funding approved via RDCO for City of Kelowna project Regional Strategic Transportation Plan.
- b. Includes share of \$40,000 for Traffic Safety Officer.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 085 -- Ellison Transit Services**

**Department:** Corporate Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Transit Rider Fees	(2,000)	(2,040)	(2,081)	(2,122)	(2,165)
Tax Req - EA Cent Ok East	(9,488)	(10,856)	(11,073)	(11,295)	(11,521)
Previous Year's Surplus/Deficit	(5,251)	(0)	0	0	0
Transfer from Operating Reserve	0 a	0	0	0	0
Administration OH	1,203	1,130	1,152	1,175	1,199
<b>Total Revenue</b>	<b>(15,536)</b>	<b>(11,767)</b>	<b>(12,002)</b>	<b>(12,242)</b>	<b>(12,487)</b>
<b>Expenses:</b>					
Operations	12,536 b	11,767 d	12,002	12,242	12,487
Transfer to Operating Reserve	3,000	0	0	0	0
<b>Total Expenses</b>	<b>15,536</b>	<b>11,767</b>	<b>12,002</b>	<b>12,242</b>	<b>12,487</b>
(Surplus) / Deficit	(0)	0	0	0	0
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(9,488)</b>	<b>(10,856)</b>	<b>(11,073)</b>	<b>(11,295)</b>	<b>(11,521)</b>
<b>Residential Tax Rate</b>	<b>0.0364</b>	<b>0.0413</b>	<b>0.0417</b>	<b>0.0421</b>	<b>0.0425</b>
<b>(per \$1000 of assessment)</b>					
Maximum Tax Rate	0.2400				
Operating Reserve Balance at Y/E	(4,760) a	(4,808)	(4,856)	(4,905)	(4,954)

**Notes**

- a. Surplus due to public consultation study delay, and additional revenue received.
- b. Service is under review for expansion. Includes public consultation study costs and Transit Increase for existing service.
- c. Transfer a portion of surplus to operating reserve for future tax rate mitigation.
- d. Remove \$1k for public consultation.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 102 -- Air Quality Service**

**Department:** Corporate Services

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Services - WFN	(6,319)	(6,478)	(6,608)	(6,740)	(6,874)
Services - Lake Country	(11,812)	(12,116)	(12,358)	(12,605)	(12,858)
Tax Requisition - Kelowna	(123,104)	(126,267)	(128,792)	(131,369)	(133,995)
Tax Requisition - Peachland	(4,809)	(4,932)	(5,031)	(5,131)	(5,234)
Tax Requisition - West Kelowna	(27,408)	(28,112)	(28,675)	(29,248)	(29,833)
Tax Req - EA Cent Ok. West	(3,317)	(3,403)	(3,471)	(3,540)	(3,611)
Tax Req - EA Cent Ok East	(3,169)	(3,250)	(3,315)	(3,382)	(3,449)
Previous Year's Surplus/Deficit	(5,001) c	0	0	0	(0)
Administration OH	8,287	8,453	8,622	8,795	8,970
Grant	(7,100) a	0	0	0	0
<b>Total Revenue</b>	<b>(183,752)</b>	<b>(176,105)</b>	<b>(179,627)</b>	<b>(183,220)</b>	<b>(186,884)</b>
<b>Expenses:</b>					
Operations	172,652 b	176,105	179,627	183,220	186,884
Transfer to Operating Reserve	4,000 c	0	0	0	0
Grant Transfer to City of Kelowna	7,100 a	0	0	0	0
<b>Total Expenses</b>	<b>183,752</b>	<b>176,105</b>	<b>179,627</b>	<b>183,220</b>	<b>186,884</b>
(Surplus) / Deficit	0	0	0	(0)	(0)

**Tax Levy:**

<b>Tax Requisition</b>	<b>(161,807)</b>	<b>(165,964)</b>	<b>(169,284)</b>	<b>(172,670)</b>	<b>(176,122)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>0.0032</b>	<b>0.0033</b>	<b>0.0033</b>	<b>0.0033</b>	<b>0.0034</b>

Operating Reserve Balance at Y/E	(4,000) c	(4,040)	(4,080)	(4,121)	(4,162)
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**Notes**

- a. Grant received by RDCO transferred to City of Kelowna.
- b. Service Review Costs \$5k removed, Contract Services increase \$2.7k.
- c. Transfer portion of surplus to Operating Reserve for future tax rate mitigation.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 117 -- Sterile Insect Release Program**

Department: Corporate Services

**General Revenue Fund Budgets**

	2017 Budget		2018 Projected Budget		2019 Projected Budget		2020 Projected Budget		2021 Projected Budget
<b>Revenue:</b>									
Tax Requisition - Kelowna	(731,058)	a	(759,960)		(789,440)		(819,509)		(850,177)
Tax Requisition - Peachland	(29,922)	a	(31,105)		(32,312)		(33,543)		(34,798)
Tax Requisition - Lake Country	(70,231)	a	(73,008)		(75,840)		(78,728)		(81,675)
Tax Requisition - West Kelowna	(149,011)	a	(154,902)		(160,910)		(167,039)		(173,291)
Tax Req - EA Cent Ok. West	(20,698)	a	(21,516)		(22,351)		(23,202)		(24,071)
Tax Req - EA Cent Ok East	(16,104)	a	(16,741)		(17,390)		(18,052)		(18,728)
Parcel Tax	(494,770)	b	(494,770)		(494,770)		(494,770)		(494,770)
Previous Year's Surplus/Deficit Administration OH	(2)		(0)		(375)		(1,131)		(2,279)
Administration OH	15,000		15,000		15,000		15,000		15,000
<b>Total Revenue</b>	<b>(1,496,796)</b>		<b>(1,537,002)</b>		<b>(1,578,387)</b>		<b>(1,620,974)</b>		<b>(1,664,789)</b>
<b>Expenses:</b>									
Transfer to SIR	1,496,796		1,536,627		1,577,255		1,618,696		1,660,965
<b>Total Expenses</b>	<b>1,496,796</b>		<b>1,536,627</b>		<b>1,577,255</b>		<b>1,618,696</b>		<b>1,660,965</b>
(Surplus) / Deficit	(0)		(375)		(1,131)		(2,279)		(3,824)

**Tax Levy:**

<b>Tax Requisition</b>	<b>(1,017,024)</b>	a	<b>(1,057,232)</b>		<b>(1,098,243)</b>		<b>(1,140,073)</b>		<b>(1,182,740)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>0.0386</b>		<b>0.0397</b>		<b>0.0409</b>		<b>0.0420</b>		<b>0.0431</b>
(*Based on Land Values Only)									
<b>Parcel Tax</b>	<b>(494,770)</b>	b	<b>(494,770)</b>		<b>(494,770)</b>		<b>(494,770)</b>		<b>(494,770)</b>

**Notes**

Parcel Tax Rate: \$139.26

a. Tax requisition stays the same, but there are shifts in requisitions between areas due to property assessments.

b. Parcel Taxes:

Electoral Area West	(4,579)
Electoral Area East	(51,076)
Kelowna	(322,597)
Peachland	(794)
Lake Country	(102,440)
West Kelowna	(13,284)
<b>Total Parcel Tax</b>	<b>(494,770)</b>

# CORPORATE SERVICES BYLAW ENFORCEMENT

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 046 -- Dog Control**

Department: Corporate Services (Bylaw Enforcement)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Dog Licensing	(580,000)	(603,200)	(621,296)	(633,722)	(640,059)
Tax Requisition - Kelowna	(436,260)	(492,757)	(528,117)	(561,852)	(593,290)
Tax Requisition - Peachland	(20,074)	(22,674)	(24,301)	(25,853)	(27,299)
Tax Requisition - Lake Country	(48,373)	(54,637)	(58,558)	(62,299)	(65,785)
Tax Requisition - West Kelowna	(108,341)	(122,372)	(131,153)	(139,531)	(147,339)
Tax Req - EA Cent Ok West	(14,137)	(15,967)	(17,113)	(18,206)	(19,225)
Tax Req - EA Cent Ok East	(13,275)	(14,994)	(16,069)	(17,096)	(18,053)
Previous Year's Surplus/Deficit	(287,461) a,d	(0)	(0)	0	0
Administration OH	178,039	179,132	186,098	189,550	193,071
Transfer from Operating Reserve	0	(85,000) f	(50,000) f	(20,000) f	0
Impounding	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Ticketing	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Bylaw Adjudication	(45,000)	(40,000)	(35,000)	(30,000)	(25,000)
<b>Total Revenue</b>	<b>(1,416,382)</b>	<b>(1,313,970)</b>	<b>(1,337,009)</b>	<b>(1,360,509)</b>	<b>(1,384,479)</b>
<b>Expenses:</b>					
Operations	1,144,382 b	1,151,970 g	1,175,009	1,198,509	1,222,479
Grant to SPCA	92,000 c	92,000	92,000	92,000	92,000
Transfer to Equipment Reserves	100,000 d	35,000	35,000	35,000	35,000
Transfer to Facilities Reserve	50,000 e	35,000	35,000	35,000	35,000
Transfer to Operating Reserve	30,000 a	0	0	0	0
<b>Total Expenses</b>	<b>1,416,382</b>	<b>1,313,970</b>	<b>1,337,009</b>	<b>1,360,509</b>	<b>1,384,479</b>
(Surplus) / Deficit	(0)	(0)	0	0	0
FTE's	10.760	10.760	10.760	10.760	10.760

**Tax Levy:**

<b>Tax Requisition</b>	<b>(640,460)</b>	<b>(723,401)</b>	<b>(775,311)</b>	<b>(824,837)</b>	<b>(870,991)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.0143</b>	<b>0.0159</b>	<b>0.0169</b>	<b>0.0178</b>	<b>0.0186</b>

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer from Facilities Reserve	(54,178)	(15,750)	(5,150)	(10,300)	(5,150)
Sale of Asset	(2,000)	0	0	0	0
Transfer From Equip Reserves	(81,621)	(79,335)	(5,150)	(5,150)	(82,343)
<b>Total Revenue</b>	<b>(137,799)</b>	<b>(95,085)</b>	<b>(10,300)</b>	<b>(15,450)</b>	<b>(87,493)</b>
<b>Expenses</b>					
Vehicles	46,198	49,122	0	0	52,130
Software	28,428 h	5,150	5,150	5,150	5,150
Pound Improvements	17,510	10,600	0	5,150	0
Vehicle Outfitting	25,063	25,063	0	0	25,063
Kennel Improvements	5,150	5,150	5,150	5,150	5,150
Equipment	12,360	0	0	0	0
Kennel Irrigation / Repairs	3,090	0	0	0	0
<b>Total Expenses</b>	<b>137,799</b>	<b>95,085</b>	<b>10,300</b>	<b>15,450</b>	<b>87,493</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Fund Balance at Y/E	(128,077)	(84,229)	(114,870)	(145,817)	(99,109)
Facilities Reserve Balance at Y/E	(85,367) d	(105,470)	(136,375)	(162,439)	(193,913)
Operating Reserve Balance at Y/E	(294,738) a	(212,686) f	(164,812) f	(146,461) f	(147,925)

**Notes**

- Set aside \$30k of surplus into operating reserve. Could be used for: legal, future service review and future tax rate stabilization. Also still allows for possibility of transfer to capital construction should pound expansion or rebuild be required. 2016 surplus of \$287k due primarily to \$119k in additional revenues, and reduced expenses for payroll \$74.6k (staff leaves), Legal \$50k, Postage \$17k, Advertising \$7k, Uniforms \$4k, Reporting \$5k, and other minor misc. items.
- Increases: Dog Ctrl Review \$15k, Payroll \$20.3k, Collection Fees \$10k, Software & Licenses \$6.8k, minor misc \$4.4k. Decreases: Postage \$12.5k, Legal \$10k, Collection Fees \$8k, Vehicle Operations \$5k, Bldg Repairs & Mtce \$3.5k, Reports \$3.5k, Uniforms \$2.5k, Training \$2k, minor misc. \$4k.
- Grant to SPCA (Programs: spay & neuter, education, adoption).
- Equipment reserves required for upcoming vehicle and equipment replacements. Transfer additional amount this year due to larger surplus.
- Facilities reserves required to expand the Pound or rebuild in the future.
- Possibly use part of Operating reserve to even out requisition increase in future years to reduce effect of surplus carry forward from 2016.
- Remove \$15k Service Review.
- Includes \$10.3k for Dog Control Mapping App, \$7.8k Pet License API, \$10.3k Vadim upgrades.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 049 -- Prohibited Animal Control**

Department: Corporate Services (Bylaw Enforcement)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Requisition - Kelowna	(207)	(985)	(1,005)	(1,024)	(1,044)
Tax Requisition - Peachland	(8)	(38)	(39)	(40)	(41)
Tax Requisition - West Kelowna	(46)	(219)	(223)	(228)	(233)
Tax Req - EA Cent Ok East	(6)	(27)	(27)	(28)	(28)
Previous Year's Surplus/Deficit	(977)	0	(0)	(0)	(0)
Administration OH	157	160	163	166	169
<b>Total Revenue</b>	<b>(1,087)</b>	<b>(1,109)</b>	<b>(1,131)</b>	<b>(1,154)</b>	<b>(1,177)</b>
<b>Expenses:</b>					
Operations	1,087	1,109	1,131	1,154	1,177
<b>Total Expenses</b>	<b>1,087</b>	<b>1,109</b>	<b>1,131</b>	<b>1,154</b>	<b>1,177</b>
(Surplus) / Deficit	0	(0)	(0)	(0)	(0)
<b>FTE's</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(267)</b>	<b>(1,269)</b>	<b>(1,294)</b>	<b>(1,320)</b>	<b>(1,346)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.000005</b>	<b>0.00003</b>	<b>0.00003</b>	<b>0.00003</b>	<b>0.00003</b>

**Notes**

Complaint driven.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 105 -- Enforcement of Noise Bylaws**

**Department:** Corporate Services (Bylaw Enforcement)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok West	(2,917)	(3,695)	(4,248)	(4,571)	(4,662)
Tax Req - EA Cent Ok East	(3,350)	(4,243)	(4,878)	(5,248)	(5,354)
Previous Year's Surplus/Deficit	(2,986)	0	(0)	0	0
Administration OH	1,165	1,188	1,212	1,236	1,261
Transfer from Operating Reserve	0	(1,500)	(500)	0	0
Total Revenue	(8,088)	(8,250)	(8,414)	(8,583)	(8,755)
<b>Expenses:</b>					
Operations	8,088	8,250	8,415	8,583	8,755
Total Expenses	8,088	8,250	8,415	8,583	8,755
(Surplus) / Deficit	0	(0)	0	0	(0)
FTE's	0.04	0.04	0.04	0.04	0.04
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	(6,267)	(7,938)	(9,126)	(9,819)	(10,016)
<b>Residential Tax Rate (per \$1000 of assessment)</b>	0.0059	0.0074	0.0085	0.0090	0.0091
Equip Reserve Fund Balance at Y/E	(108)	(109)	(110)	(111)	(113)
Operating Reserve Bal at Y/E	(5,107)	(3,658)	(3,194)	(3,226)	(3,258)

**Notes**

Complaint driven.

a. Decrease: Payroll \$1.4k.

b. Possibly use Operating reserve to smooth tax rate increase due to reduction of surplus carryforward.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 106 -- Enforcement of Unsightly / Untidy Premises Bylaws**

Department: Corporate Services (Bylaw Enforcement)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Sale of Services - Contract	(2,875)	(2,933)	(2,991)	(3,051)	(3,112)
Tax Req - EA Cent Ok West	(3,850)	(4,739)	(5,802)	(5,918)	(6,036)
Tax Req - EA Cent Ok East	(4,421)	(5,442)	(6,661)	(6,795)	(6,931)
Previous Year's Surplus/Deficit	(3,671)	0	0	0	0
Transfer from Operating Reserve	0	(2,000) a	0	0	0
Administration OH	1,865	1,902	1,979	2,019	2,059
<b>Total Revenue</b>	<b>(12,952)</b>	<b>(13,211)</b>	<b>(13,475)</b>	<b>(13,745)</b>	<b>(14,020)</b>
<b>Expenses:</b>					
Operations	12,952	13,211	13,475	13,745	14,020
<b>Total Expenses</b>	<b>12,952</b>	<b>13,211</b>	<b>13,475</b>	<b>13,745</b>	<b>14,020</b>
(Surplus) / Deficit	0	0	0	0	(0)
<b>FTE's</b>	<b>0.055</b>	<b>0.055</b>	<b>0.055</b>	<b>0.055</b>	<b>0.055</b>
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(8,271)</b>	<b>(10,181)</b>	<b>(12,463)</b>	<b>(12,713)</b>	<b>(12,967)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.0078</b>	<b>0.0095</b>	<b>0.0115</b>	<b>0.0117</b>	<b>0.0118</b>
<b>Equip. Reserve Balance at Y/E</b>	<b>(495)</b>	<b>(499)</b>	<b>(504)</b>	<b>(510)</b>	<b>(515)</b>
<b>Operating Reserve Balance at Y/E</b>	<b>(6,898)</b>	<b>(4,967) a</b>	<b>(5,017)</b>	<b>(5,067)</b>	<b>(5,118)</b>

**Notes**

Complaint driven.

a. Possibly utilize operating reserve to reduce impact of reduction of surplus carried forward.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 115 -- Enforcement of Noxious Insect Control Bylaws**

Department: Corporate Services (Bylaw Enforcement)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Services - Kelowna	(13,616)	(20,921)	(18,371)	(18,713)	(19,273)
Tax Requisition - Peachland	(532)	(817)	(718)	(731)	(753)
Tax Requisition - Lake Country	(1,307)	(2,008)	(1,763)	(1,795)	(1,849)
Tax Req - EA Cent Ok West	(367)	(564)	(495)	(504)	(519)
Tax Req - EA Cent Ok East	(351)	(539)	(473)	(482)	(496)
Previous Year's Surplus/Deficit	(6,308)	(0)	0	(0)	0
Administration OH	2,452	3,221	2,602	2,654	2,707
Transfer from Operating Reserve	0	(2,241) a	0	0	0
<b>Total Revenue</b>	<b>(20,029)</b>	<b>(23,869)</b>	<b>(19,217)</b>	<b>(19,571)</b>	<b>(20,183)</b>
<b>Expenses:</b>					
Operations	17,029	22,370 b	17,717 b	18,071	18,433
Transfer to Equip. Reserves	1,500	1,500	1,500	1,500	1,750
Transfer to Operating Reserve	1,500	0	0	0	0
<b>Total Expenses</b>	<b>20,029</b>	<b>23,870</b>	<b>19,217</b>	<b>19,571</b>	<b>20,183</b>
(Surplus) / Deficit	(0)	0	(0)	0	0
FTE's	0.20	0.20	0.20	0.20	0.20
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(2,557)</b>	<b>(3,928)</b>	<b>(3,449)</b>	<b>(3,512)</b>	<b>(3,617)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.0004</b>	<b>0.0005</b>	<b>0.0005</b>	<b>0.0005</b>	<b>0.0005</b>
Reserve Fund Balance at Y/E	(15,611)	(17,267)	(18,939)	(20,629)	(22,585)
Operating Reserve Bal at Y/E	(2,241) a	(0) a	(0)	(0)	(0)

**Notes**

Complaint driven.

a. Utilize operating reserve for tax rate mitigation.

b. Add \$5k Service Review and remove in following year.



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 116 -- Enforcement of Noxious Weed Control Bylaw**

**Department:** Corporate Services (Bylaw Enforcement)

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Sale of Services	(20,000)	(20,400)	(20,808)	(21,224)	(21,649)
Tax Requisition - Kelowna	(81,915)	(90,562)	(94,553)	(96,367)	(98,644)
Tax Requisition - Peachland	(3,200)	(3,537)	(3,693)	(3,764)	(3,853)
Tax Requisition - Lake Country	(7,860)	(8,690)	(9,073)	(9,247)	(9,465)
Tax Requisition - Local Service Area	(3,054)	(3,377)	(3,526)	(3,593)	(3,678)
Previous Year's Surplus/Deficit	(8,379)	a 0	0	(0)	(0)
Transfer from Operating Reserve	(2,000)	a (8,000)	a 0	0	0
Administration OH	15,345	16,372	16,284	16,609	16,942
<b>Total Revenue</b>	<b>(111,063)</b>	<b>(118,194)</b>	<b>(115,368)</b>	<b>(117,586)</b>	<b>(120,347)</b>
<b>Expenses:</b>					
Operations	106,563	b 113,694	c 110,868	c 113,086	115,347
Transfer to Equip. Reserves	4,500	4,500	4,500	4,500	5,000
<b>Total Expenses</b>	<b>111,063</b>	<b>118,194</b>	<b>115,368</b>	<b>117,586</b>	<b>120,347</b>
(Surplus) / Deficit	0	0	(0)	(0)	0
FTE's	0.868	0.868	0.868	0.868	0.868
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(96,029)</b>	<b>(106,166)</b>	<b>(110,845)</b>	<b>(112,971)</b>	<b>(115,640)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.0021</b>	<b>0.0023</b>	<b>0.0024</b>	<b>0.0024</b>	<b>0.0025</b>
Equip. Reserve Fund Balance at Y/E	(38,575)	(43,461)	(48,396)	(51,876)	(57,394)
Operating Reserve Balance at Y/E	(33,544)	a (25,800)	(26,058)	(26,318)	(26,581)

**Notes**

Complaint driven.

- a. Utilize a portion of operating reserve to mitigate increase due to change in surplus carry forward.
- b. Increases: Vehicle Operations \$2k, Title Searches \$1.8k, Payroll \$1.3k, minor misc. \$1k.  
Decreases: Postage & Freight \$2k, Bad Debt \$1k.
- c. Add \$5k for Service Review in 2018, then remove in 2019.

# ECONOMIC DEVELOPMENT COMMISSION

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 120 -- Economic Development Commission**

Department: Economic Development Commission

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
WFN Service Agreement	(32,598)	(32,143)	(32,234)	(32,672)	(33,604)
Tax Requisition - Kelowna	(610,131)	(601,889)	(603,598)	(611,793)	(629,254)
Tax Requisition - Peachland	(28,074)	(27,695)	(27,774)	(28,151)	(28,954)
Tax Requisition - Lake Country	(67,652)	(66,738)	(66,928)	(67,836)	(69,772)
Tax Requisition - West Kelowna	(151,521)	(149,474)	(149,899)	(151,934)	(156,269)
Tax Req - EA Cent Ok. West	(19,771)	(19,504)	(19,559)	(19,825)	(20,390)
Tax Req - EA Cent Ok East	(18,565)	(18,314)	(18,366)	(18,616)	(19,147)
Grants & Partnerships	(31,500) a	(16,000) d	(16,000)	(16,000)	(16,000)
Previous Year's Surplus/Deficit	(3,640)	0	(0)	0	0
Administration OH	105,162	114,767	116,542	118,048	121,329
<b>Total Revenue</b>	<b>(858,290)</b>	<b>(816,990)</b>	<b>(817,817)</b>	<b>(828,779)</b>	<b>(852,061)</b>
<b>Expenses:</b>					
Operations	730,290 b	676,990 e	689,317	699,779	722,561
Transfer to Equip Reserves	8,000 c	20,000 c	8,500 c	9,000 c	9,500 c
Film Commission	120,000	120,000	120,000	120,000	120,000
<b>Total Expenses</b>	<b>858,290</b>	<b>816,990</b>	<b>817,817</b>	<b>828,779</b>	<b>852,061</b>
(Surplus) / Deficit	0	(0)	0	0	(0)
FTE's	4.04	4.04	4.04	4.04	4.04
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(895,714)</b>	<b>(883,614)</b>	<b>(886,124)</b>	<b>(898,155)</b>	<b>(923,786)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.0199</b>	<b>0.0195</b>	<b>0.0193</b>	<b>0.0194</b>	<b>0.0198</b>

**General Capital Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer From Equip Reserves	0	0	(20,050)	0	(22,838)
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>(20,050)</b>	<b>0</b>	<b>(22,838)</b>
<b>Expenses</b>					
Software	0	0	20,050	0	0
Webserver Refresh	0	0	0	0	22,838
<b>Total Expenses</b>	<b>0</b>	<b>0</b>	<b>20,050</b>	<b>0</b>	<b>22,838</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Balance at Y/E	(8,182) c	(28,264) c	(16,796) c	(25,964) c	(12,658) c
Operating Reserve Bal at Y/E	(20,200)	(20,402)	(20,606)	(20,812)	(21,020)

**Notes**

- Funding Partnerships/Grants re: \$8.5k Young Entrepreneurs, \$8.5k Arts & Culture, \$9.5k Special Projects, \$5k Advertising & Promo
- Increases: Payroll \$102 (Additional FTE - restructured various contracted work), Agr Field Service Prog. \$5k, Website Development \$2.5k, Young Entrepreneur \$1.5k, Equipment \$1k. Decreases: Special Projects \$20k, Special Projects-Workforce Dev. \$26.5k, Foreign Skilled Worker \$25k, Business Liaison \$22k, Advertising & Promotion \$5k, Equip. Repairs & Mtce \$1k.
- Set funds aside in capital reserves for website and software.
- Reduction \$8.5k for Arts & Culture.
- Reduced Arts & Cultural \$50k.

# BOARD

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 001 -- Regional District Board & Communications**

Department: Board

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Requisition - Kelowna	(400,636)	(447,652)	(467,918)	(478,625)	(484,190)
Tax Requisition - Peachland	(15,649)	(17,486)	(18,277)	(18,695)	(18,913)
Tax Requisition - Lake Country	(38,443)	(42,955)	(44,899)	(45,926)	(46,461)
Tax Requisition - West Kelowna	(89,199)	(99,667)	(104,179)	(106,562)	(107,802)
Tax Req - EA Cent Ok. West	(10,796)	(12,063)	(12,609)	(12,898)	(13,047)
Tax Req - EA Cent Ok East	(10,314)	(11,524)	(12,046)	(12,321)	(12,464)
Previous Year's Surplus/Deficit	(46,957)	0	(0)	0	0
Transfer from Operating Reserve	(15,000) a	(15,150) a	0	0	0
Administration OH	52,291	54,000	56,181	57,305	58,451
<b>Total Revenue</b>	<b>(574,703)</b>	<b>(592,497)</b>	<b>(603,747)</b>	<b>(617,722)</b>	<b>(624,426)</b>
<b>Expenses:</b>					
Operations	544,703 b,c	562,497 e	573,747	585,222	596,926
Transfer to Cap. Fac. Reserve	25,000	25,000	25,000	27,500	27,500
Trsfr to Feasibility Study Reserve	5,000 d	5,000 d	5,000 d	5,000 d	0
Transfer to Operating Reserve	0	0	0	0	0
<b>Total Expenses</b>	<b>574,703</b>	<b>592,497</b>	<b>603,747</b>	<b>617,722</b>	<b>624,426</b>
(Surplus) / Deficit	0	(0)	0	0	0
FTE's	1.3795 b	1.3795	1.3795	1.3795	1.3795
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(565,037)</b>	<b>(631,347)</b>	<b>(659,928)</b>	<b>(675,027)</b>	<b>(682,877)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.0105</b>	<b>0.0116</b>	<b>0.0120</b>	<b>0.0122</b>	<b>0.0122</b>

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue</b>					
Transfer From Cap. Fac. Reserve	(31,900)	(51,500)	0	(51,500)	0
<b>Total Revenue</b>	<b>(31,900)</b>	<b>(51,500)</b>	<b>0</b>	<b>(51,500)</b>	<b>0</b>
<b>Expenses</b>					
Website	0	0	0	51,500 g	0
Equipment	1,000	0	0	0	0
Software	25,750 f	0	0	0	0
Board Room AV System Upgrade	5,150	51,500	0	0	0
<b>Total Expenses</b>	<b>31,900</b>	<b>51,500</b>	<b>0</b>	<b>51,500</b>	<b>0</b>
(Surplus) / Deficit	0	0	0	0	0
Equip. Reserve Balance at Y/E	(551)	(557)	(563)	(568)	(574)
Cap. Fac. Reserve Balance at Y/E	(26,956)	(726)	(25,733)	(1,990)	(29,510)
Operating Reserve Balance at Y/E	(15,150) a	0	0	0	0

**Notes**

- Utilize part of operating reserve to smooth rate increase.
- Increases: Payroll \$31k (adding Board member in Q3, .25 Marketing student & employee mix), Advertising \$13k, Contingencies \$1.5k, Legal \$10k, Board Member's Travel \$1k, Misc. \$2k.  
Decreases: Chairperson's Travel \$5.8k, Travel \$4k, .
- Includes CATCH grant.
- Set aside funds to build Regional Feasibility Study Reserve from \$80k to \$100k.
- Add \$12k extra Board Member Remuneration & Travel, remove \$5k for special projects
- Strategic Tracking software.
- Website refresh.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 011 -- Grants - Regional**

Department: Board

**General Revenue Fund Budgets**

	2017 Budget		2018 Projected Budget		2019 Projected Budget		2020 Projected Budget		2021 Projected Budget
<b>Revenue:</b>									
Tax Requisition - Kelowna	(20,960)	a	0		0		0		0
Tax Requisition - Peachland	(105)	a	0		0		0		0
Tax Requisition - Lake Country	(1,572)	a	0		0		0		0
Tax Requisition - West Kelowna	(5,838)	a	0		0		0		0
Previous Year's Surplus/Deficit	(1)		0		0		0		0
Administration OH	1,305		0		0		0		0
<b>Total Revenue</b>	<b>(27,171)</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>
<b>Expenses:</b>									
Grants	27,171	a	0		0		0		0
<b>Total Expenses</b>	<b>27,171</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>
(Surplus) / Deficit	(0)		0		0		0		0

**Tax Levy:**

<b>Tax Requisition</b>	<b>(28,475)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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**Notes**

a. Community Gardens - based on 2016 contributions.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 012 -- Grants - Electoral Area Central Okanagan West**

Department: Board

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok. West	(7,637)	(8,174)	(8,174)	(8,174)	(8,174)
Previous Year's Surplus/Deficit	(537)	(0)	(0)	(0)	(0)
Administration OH	374	374	374	374	374
<b>Total Revenue</b>	<b>(7,800)</b>	<b>(7,800)</b>	<b>(7,800)</b>	<b>(7,800)</b>	<b>(7,800)</b>
<b>Expenses:</b>					
Grants	7,800	7,800	7,800	7,800	7,800
<b>Total Expenses</b>	<b>7,800</b>	<b>7,800</b>	<b>7,800</b>	<b>7,800</b>	<b>7,800</b>
(Surplus) / Deficit	(0)	(0)	(0)	(0)	(0)

**Tax Levy:**

<b>Tax Requisition</b>	<b>(7,637)</b>	<b>(8,174)</b>	<b>(8,174)</b>	<b>(8,174)</b>	<b>(8,174)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.0074</b>	<b>0.0079</b>	<b>0.0078</b>	<b>0.0077</b>	<b>0.0076</b>

**Notes**

- a. Committed Grants in Aid: est. \$3,400 for CWK School Liaison Officer, Bear Aware Program.
- b. Requests for \$1.5k for NWS Sports Club, and \$1.6k for NWCA for Easter Egg Hunt & Canada Day Celebrations.

**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 013 -- Grants - Electoral Area Central Okanagan East**

Department: Board

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Req - EA Cent Ok East	(1,278)	(5,764)	(5,764)	(5,764)	(5,764)
Previous Year's Surplus/Deficit	(4,486)	(0)	0	0	0
Administration OH	264	264	264	264	264
<b>Total Revenue</b>	<b>(5,500)</b>	<b>(5,500)</b>	<b>(5,500)</b>	<b>(5,500)</b>	<b>(5,500)</b>
<b>Expenses:</b>					
Grants	5,500	5,500	5,500	5,500	5,500
<b>Total Expenses</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>
(Surplus) / Deficit	(0)	0	0	0	0
<b>Tax Levy:</b>					
<b>Tax Requisition</b>	<b>(1,278)</b>	<b>(5,764)</b>	<b>(5,764)</b>	<b>(5,764)</b>	<b>(5,764)</b>
<b>Residential Tax Rate</b> (per \$1000 of assessment)	<b>0.0013</b>	<b>0.0058</b>	<b>0.0078</b>	<b>0.0057</b>	<b>0.0056</b>

**Notes**



**REGIONAL DISTRICT OF CENTRAL OKANAGAN  
2017 - 2021 Five Year Program Budget Projections**

**Program: 118 -- Starling Control**

Department: Board

**General Revenue Fund Budgets**

	2017 Budget	2018 Projected Budget	2019 Projected Budget	2020 Projected Budget	2021 Projected Budget
<b>Revenue:</b>					
Tax Requisition - Kelowna	(18,567)	(18,576)	(18,576)	(18,576)	(18,576)
Tax Requisition - Peachland	(725)	(725)	(725)	(725)	(725)
Tax Requisition - Lake Country	(1,782)	(1,783)	(1,783)	(1,783)	(1,783)
Previous Year's Surplus/Deficit	(11)	0	0	0	0
Administration OH	966	966	966	966	966
<b>Total Revenue</b>	<b>(20,119)</b>	<b>(20,119)</b>	<b>(20,119)</b>	<b>(20,119)</b>	<b>(20,119)</b>
<b>Expenses:</b>					
Grants	20,119	20,119	20,119	20,119	20,119
<b>Total Expenses</b>	<b>20,119</b>	<b>20,119</b>	<b>20,119</b>	<b>20,119</b>	<b>20,119</b>
(Surplus) / Deficit	0	0	0	0	0

**Tax Levy:**

<b>Tax Requisition</b>	<b>(21,074)</b>	<b>(21,085)</b>	<b>(21,085)</b>	<b>(21,085)</b>	<b>(21,085)</b>
<b>Residential Tax Rate (per \$1000 of assessment)</b>	<b>0.0049</b>	<b>0.0005</b>	<b>0.0005</b>	<b>0.0005</b>	<b>0.0005</b>

**Notes**

City of Kelowna pays directly and EA's pay via Grants in Aid.